| Room for More Funding (RFMF) Projections for MFA (in USD) | | | | | | | | | | | | | | | |
|---|-------------|--------------|------------|---------------|--------|--|--|--|--|--|--|--|--|--|--|
| | | | | | | | | | | | | | | | |
| | 20221 | Projection | 20 | 23 Projection | | | | | | | | | | | |
| | Lower | Upper | Lower | Upper | | | | | | | | | | | |
| Funding gap | 0.0 | | | 0.00 | 0.00 | | | | | | | | | | |
| Cost of additional plans | 1,000,000.0 | 1,000,000.0 | 0 1,000,00 | 100 | 000000 | | | | | | | | | | |
| Cost of replenishing reserves | 0.0 | 0.0 | 0 | 0.00 | 0.00 | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| Total RFMF | 1,000,000,0 | 0 1000,000,0 | 0 1,000,00 | 0000 100 | 000000 | | | | | | | | | | |

| Additional Plans in 2022-2023, as Iden | tified by MFA | | | | | | | | | | | | | | |
|---|-----------------------------|------------------------|---|----------|----------------|--|--|--|--|--|--|--|--|--|--|
| * Cost ecters RFMF estimate if ACE beliefs th | ot additional revenue couls | t be spent effectively | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | Planned Changes | Own | t in 2022 | Con | in 2022 | | | | | | | | | | |
| | | | | Lower | Upper | | | | | | | | | | |
| If 100,000 USD in additional revenue | | 100,000,00 | | | | | | | | | | | | | |
| in too poor one in assistant revenue | | 100,000,00 | NAME OF THE PARTY | 100,0000 | o socionos | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| If 1,000,000 USD in additional revenue | | 1,000,000,00 | 1,000,000,00 | 10000000 | 0 1,000,000,00 | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |

| Planned Expansions in 2022-2023, as Reporte | by MFA | | | | | | | | | | | | | | |
|---|-----------------|----------------|-----------|------------------|--|--|--|--|--|--|--|--|--|--|--|
| * Upper and lower bound of projected expenditure as | reported by MFA | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | Cost of Expa | neione in 2022 | | pansions in 2022 | | | | | | | | | | | |
| | Lower | Upper | Lower | Upper | | | | | | | | | | | |
| Current Programs | | | | | | | | | | | | | | | |
| Corporate Engagment: Animal Welfare | 195,69700 | | | | | | | | | | | | | | |
| Corporate Engagement: Plant Based | 45,23700 | | | | | | | | | | | | | | |
| Public Engagment | 244,746.00 | | | | | | | | | | | | | | |
| Government Affairs and Public Policy: Legislative | 99,765.00 | | | | | | | | | | | | | | |
| Transformation | 49,506.00 | | | | | | | | | | | | | | |
| Government Affairs and Public Policy: Food Policy | 24,97100 | | | | | | | | | | | | | | |
| Litigation Investigations | 14,012.00 | 14,012.0 | 9,443.0 | 19,443.00 | | | | | | | | | | | |
| | 156,172.00 | | | | | | | | | | | | | | |
| Organizing | 75,27700 | 75,277.0 | 104,583.0 | 104,582.00 | | | | | | | | | | | |
| Research | 52,270.00 | 52,270.0 | 72,524.0 | 72,524.00 | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| Other | 752,34700 | 752,247.0 | 688,042.0 | 688,043.00 | | | | | | | | | | | |

| istorical and Projected Program Expenditures, as | s Provided by MFA | (in USD) | | | | | | |
|---|-------------------|--------------|--------------|--------------|--------------|--------------|-------------|--------------|
| * Projections for 2021–2023 are ranges given by the cha | arity | | | | | | | |
| | | | | | | | | |
| | 2019 | 2020 | 20 | 021 | 2 | 1022 | 20 | 023 |
| Program Name | | | Lower | Upper | Lower | Upper | Lower | Upper |
| Corporate Engagement: Animal Welfare | n/a | 938,000.00 | 1,875,508.00 | 1,875,508.00 | 2,061,205.00 | 2,061,205.00 | 2,318,855.0 | 2,318,855.00 |
| Corporate Engagement: Plant based | n/a | 726,000.00 | 456,884.00 | 456,884.00 | 502,121.00 | 502,121.00 | 564,886.0 | 564,886.00 |
| Public Engagement | n/a | 2,026,932.00 | 2,471,899.00 | 2,471,899.00 | 2,716,645.00 | 2,716,645.00 | 3,056,226.0 | 3,056,226.0 |
| Government Affairs and Public Policy: Legislative | n/a | 458,000.00 | 997,505.00 | 997,505.00 | 1,096,270.00 | 1,096,270.00 | 1,233,304.0 | 1,233,304.00 |
| Transfarmation | n/a | n/a | 500,000.00 | 500,000.00 | 549,506.00 | 549,506.00 | 618,194.0 | 618,194.00 |
| Government Affairs and Public Policy: Food Policy | n/a | 60,376.00 | 244,837.00 | 244,837.00 | 269,708.00 | 269,708.00 | 302,713.0 | 302,713.00 |
| Litigation | n/a | 95,000.00 | 141,526.00 | 141,526.00 | 155,538.00 | 155,538.00 | 174,981.0 | 174,981.00 |
| Investigations | n/a | 1,063,000.00 | 1,577,303.00 | 1,577,303.00 | 1,733,475.00 | 1,733,475.00 | 1,950,159.0 | 1,950,159.00 |
| Organizing | n/a | 497,000.00 | 761,290.00 | 761,290.00 | 836,667.00 | 836,667.00 | 941,250.00 | 941,250.00 |
| Research | n/a | 698,964.00 | 527.921.00 | 527.921.00 | 580,191,00 | 580.191.00 | 652,715.0 | 652,715.00 |

| Historical and Projected Finances as Provided by MFA (in USE | Historica | and Projected Finar | nces as Provided | y MFA (in USD |
|--|-----------|---------------------|------------------|---------------|
|--|-----------|---------------------|------------------|---------------|

| All figures are based on accrual accounting | | | | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--|
| | | | | | | | | | |
| | 2019 | 2020 | 2021 Proje | ection | 2022 Proj | ection | 2023 P | rejection | |
| | | | | | | Upper | | Upper | |
| Fotal Revenue | 15,672,950.00 | 12,815,161,00 | 14.300,000,00 | 14.300.000.00 | 16.000,000,00 | 16.000.000.00 | | | |
| increase compared to previous year | | -10.23% | 11.59% | 11.59% | 11,89% | 11.89% | 12.50% | | |
| sereof influenced by ACE recommendation | n/a | | | | | | | | |
| hereof ACE movement grant | 0.00 | 0.00 | | | | | | | |
| hereof ACE AARF grant | -1680.00 | 0.00 | | | | | | | |
| | | | | | | | | | |
| Fotal Expenditure | 9 908 714 00 | 11,934,277.00 | 14.300,000,00 | 14.300,000,00 | 15 000 000 00 | 15 000 000 00 | 18.000,000,00 | 18 000 000 00 | |
| | | | | | | | | | |
| Austa | 20100.215.00 | 22,865,990.00 | 24.641.086.00 | 24.641086.00 | 24.641.086.00 | 24.641.086.00 | 24.641.086.00 | 24,641,086,00 | |
| hereof grants (if applicable) | | | | | | | | | |
| hereof financial assets | 16.783.616.00 | 22.114.499.00 | 23798.423.00 | 23798.42300 | 23.798.423.00 | 23798.423.00 | 23798.423.00 | 23798.423.00 | |
| hereof non-financial assets (+10,000 USD) | 3,376,600.00 | 751,491.00 | 842,663.00 | 842,663.00 | 842,663.00 | 842,663.00 | 842,663.00 | 842,663.00 | |
| | | | | | | | | | |
| Liabilities (if any) | 315,761.00 | 1,353,786.00 | 458,341.00 | 458,34100 | 458,34100 | 458,341.00 | 458,341.00 | 458,341.00 | |
| | | | | | | | | | |
| lot Assests | 15,467,855.00 | 20,760,713.00 | 23,340,082.00 | 23,340,082.00 | 23,340,082.00 | 23,340,082.00 | 23,340,082.00 | 23,340,082.00 | |
| | | | | | | | | | |
| Average Reserves Held (% of net assets in same year) | 166,04% | 173.95% | 163.22% | 163.22% | 145,88% | 145,88% | 129,57% | 129,57% | |