

Office	PPS	Party Role	MP	Trade Envoy	Country/Countries
PM	Sarah Dines	Deputy Chair	Justin Tomlinson	Lord Risby	Algeria and Lebanon
	Lia Nici		Luke Hall	Mark Menzies	Argentina, Chile, Colombia and Peru
	Joy Morrissey	Vice Chair for business	Caroline Johnson	Richard Graham	ASEAN Economic Community (AEC), Indonesia, Malaysia and the Philippines
	James Duddridge	Vice Chair for race and faith	David Evennett	Lord Botham	Australia
Cabinet Office	Jane Hunt	Vice Chair for youth, equalities	Bim Afolami	Emma Harriet	Azerbaijan, Iraq, Kazakhstan and Turkmenistan
	<i>Ian Levy*</i>	Vice Chair for policy and incumbency	Alan Mak	Rushanara Ali	Bangladesh
	Brendan Clarke-Smith	Vice Chair for local government	Nickie Aiken	Marco Longhi	Brazil
HMT	Craig Williams	Vice Chair for candidates	Neil O'Brien	Mark Garnier	Brunei, Myanmar and Thailand
	<i>Claire Coutinho</i>			Heather Wheeler	Cambodia, Laos and Vietnam
Treasury Chief Secretary	Rob Butler			Conor Burns	Canada
Home Office	Paul Holmes			Darren Henry	Caribbean
	<i>Gagan Mohindra</i>			Baroness Hooper	Costa Rica, the Dominican Republic and Panama
FCO	John Lamont			Jeffrey Donaldson	Egypt & Cameroon
	<i>Laura Farris</i>			Michael Bates	Ethiopia
	<i>Dean Russell</i>			Baroness Hoey	Ghana
MOD	Suzanne Webb			Adam Afriye	Guinea
	<i>James Sunderland</i>			Felicity Buchan	Iceland & Norway
	Alexander Stafford			Norman Lamont	Iran
MOJ	Mike Wood			Ian Austin	Israel
	Julie Marson			Patricia Morris	Jordan, Kuwait and the Palestinian Territories
	<i>Joy Morrissey</i>			Theo Clarke	Kenya
	James Daly			Jane Bonham-Carter	Mexico
Health	Saqib Bhatti			Daniel Kawczynski	Mongolia
	<i>Gareth Davies</i>			Andrew Morrison	Morocco
	<i>James Davies</i>			Katherine Fletcher	Mozambique
BEIS	Mark Fletcher			David Mundell	New Zealand
	<i>Felicity Buchan</i>			Helen Grant	Nigeria
DLuHC	Duncan Baker			John Jacob Astor	Oman
	<i>Jacob Young</i>			Mark Eastwood	Pakistan
Levelling Up	<i>Danny Kruger</i>			Andrew Selous	South Africa
COP26	Katharine Fletcher			Evan Mervyn Davies	Sri Lanka
Trade	Jack Brereton			Stephen Timms	Switzerland & Liechtenstein
	<i>Peter Gibson</i>			Richard Faulkner	Taiwan
Education	Sara Britcliffe			Lord Walney (John Woodcock)	Tanzania
	<i>David Johnston</i>			Damien Moore	Tunisia and Libya
DEFRA	Fay Jones			Robin Janvrin	Turkey
	<i>Selaine Saxby</i>			Dolar Popat	Uganda and the Democratic Republic of Congo
	Mark Jenkinson			Martin Vickers	Western Balkans
Transport	Laura Trott				
	<i>Nicola Richards</i>				
DWP	Flick Drummond				
	<i>Gareth Bacon</i>				
Scotland	Ruth Edwards				
Welsh	Virginia Crosby				
Northern Ireland	Jonathan Gullis				
DCMS	Richard Holden				
	Simon Baynes				
Leader of the Commons	Lucy Allan				
Leader of the Lords	Chris Clarkson				
Law Officers	Alberto Costa				
Chairman	James Wild				

*Italics denote PPS for ministerial team, rather than SoS