

Risk of Repeal is a product of [Clean & Prosperous Institute](#) (501c3).



MAP VERSION: RoR-08-24 (updated: 08/08/2024)

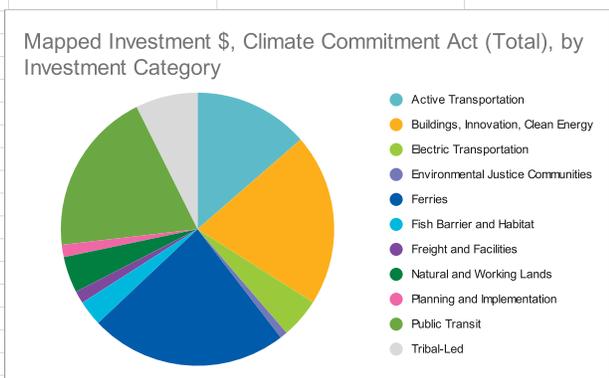
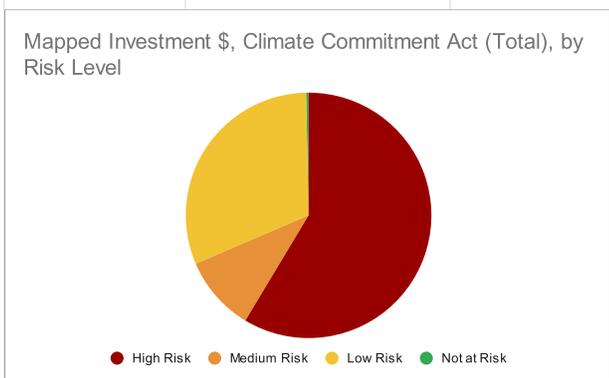
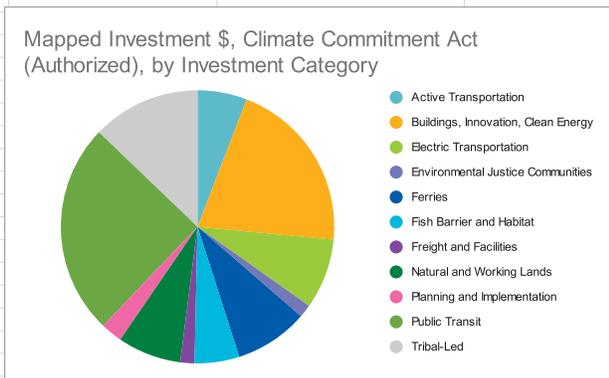
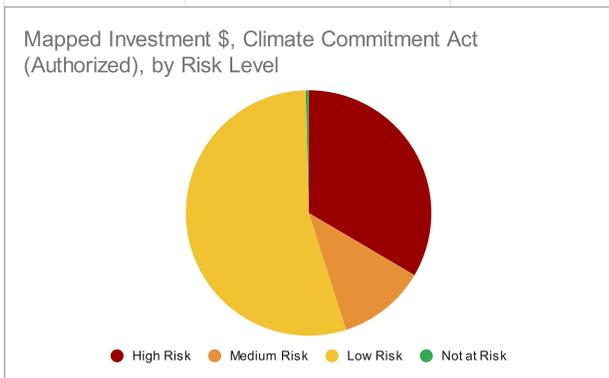
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| Source: | riskofrepeal.com |
| Additional Background and Details: | https://riskofrepeal.com/methodology/ |
| Key Terms: | |
| Authorized | Refers to current funding for an investment: through this biennium but not including spending defined as "prior" for state budget purposes |
| CCA | Climate Commitment Act |
| MAW | Move Ahead Washington (transportation package funding account) |
| Total | Refers to all funding for an investment including prior, authorized, and planned |
| Prioritized Community Investments | Communities that qualifying under the CCA defintion that have minimum share of investments defined under the CCA. |

Data Header Descriptions

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|--|--|
| Investment Name | Name of the investment aligned as closely as possible to budget documents for ease of reference. In some cases there may be partial allocations made from an investment program to individual project investments. In these cases investment names may receive additional text to distinguish between similar investments. One example is the use of the suffix "Multi-site" to indicate an awarded funding that covers more than one location and the funding amounts cannot be individually broken down. |
| Investment Category | One of twelve designated categories chosen to be more specific and illustrative than the seven funding accounts from which the investments are made. More details about the twelve categories can be found on the home page and the Background page of the Risk of Repeal Tool. These categories were chosen after the initial compilation of all program accounts with the intent that each category substantially funded and generally distinct from other categories, although some investments may fit in more than one category. Tribal-Led projects take precedence over other investment categories while public transit investment take precedence over electric transportation even for electric buses. |
| Authorized Funding, CCA | The dollar amount of authorized funding from Climate Commitment Act funding accounts. This value is summed across all selected investments in the mapping tool. |
| Total Funding, CCA | The dollar amount of total funding (including authorized) from Climate Commitment Act funding accounts. This value is summed across all selected investments in the mapping tool. |
| Authorized funding %, CCA | The percentage from the authorized funding amount that is from Climate Commitment Act funding accounts. |
| Total funding %, CCA | The percentage of the total funding that comes from Climate Commitment Act funding accounts. |
| Investment Risk Level | Indicates the relative level of funding risk if Climate Commitment Act funding disappears before the end of 2024. Four risk categories are included, each of which is explained in more detail in the "Investment Risk Levels Bins" description below. Risk Levels are based on Clean and Prosperous Institute research and assessment, and a description of Investment Risk is provided. |
| Investment Risk Description | Supporting information for the choice of Investment Risk Level. Budget language is included where it provides important context or description. |
| Overburdened Community Investments, Not Tribal-Led | If the investment contains at least partial prioritization for Overburdened communities. These investments are distinct from Tribal-Led funding allocations although both count towards the 35% minimum and 40% target allocation. Yes indicates that at least some of the funding is intended to meet the definition of "direct and meaningful benefits to vulnerable populations within the boundaries of overburdened communities identified under chapter 70A.02 RCW." |
| Tribal-Led Investments | If the investment contains at least partial prioritization for Tribal-Led funding. Yes indicates that at least some of the funding is intended to be allocated via Tribal lead or supporting recipients. It is anticipated, but not guaranteed, that most of these investments would meet the definition of "for programs, activities, or projects formally supported by a resolution of an Indian tribe, with priority given to otherwise qualifying projects directly administered or proposed by an Indian tribe." |
| Funding Status | A brief description of the intended funding timeline to help categorize the degree to which an investment is underway, authorized for the near-term, planned for the longer-term, or, potentially, already complete |
| About Investment | A description of the investment that relies primarily on State Budget Resources listed about. |
| Project or Program Link | Where relevant state or local agency information is available about the project or program, it is provided as a hyperlink here. In general, news articles or other non-government resources are not included here for consistency. |
| County | The location of the project, some of which span multiple counties. Programs that have not been announced down to specific recipients are classified as Statewide for lack of additional information. |
| City | When projects or programs are located with a specific city or cities, they are listed here. Some city designations are retrieved along with other data collection but maybe in a nearby unincorporated area, depending on the source. |
| Legislative District | When investments are located with a specific state Legislative District or Districts, they are listed here by district number. These are current Legislative Districts and not the ones due to take effect in August 2024. Investments that will be distributed but with limited geographic certainty are listed as "Statewide". |
| Funding Account | The specific Climate Commitment Act Account (there are seven funding accounts established in the Climate Commitment Act) if one is funding the program. If funded by Move Ahead Washington but no Climate Commitment Act accounts, that would be indicated here. |
| Funding Agency | The agency allocated the funding either for direct use or grant/award responsibility to final recipients |
| Funding Budget | Which of the three budgets the investment is appropriated in. |
| Funding Budget Cycle | For all budgets, when funding was allocated during the 2023 session it is indicated as "2023-25 Biennium. When funding was allocated only in the supplemental it is indicated as "2024 Supplemental". When funding was first allocated in 2023 but updated through supplemental budgeting, it is indicated as "2024 Supplemental (updated)". |

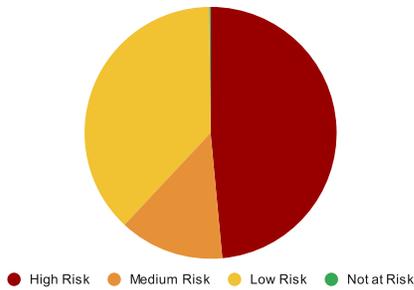
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|---|--|
| Authorized Funding, MAW | The dollar amount of authorized funding from Move Ahead Washington funding accounts. |
| Total Funding, MAW | The dollar amount of total funding (including authorized) from Move Ahead Washington funding accounts. |
| Authorized funding %, MAW | The percentage from the authorized funding amount that is from Move Ahead Washington funding accounts. |
| Total funding %, MAW | The percentage of the total funding that comes from Move Ahead Washington funding accounts. |
| Overburdened share, Authorized CCA (UNMAPPED ONLY) | An initial estimate of what share of investment authorized funding is indicated and intended for priority communities that are Overburdened, but not Tribal-Led. |
| Overburdened share, Total CCA (UNMAPPED ONLY) | An initial estimate of what share of investment total funding is indicated and intended for priority communities that are Overburdened, but not Tribal-Led. |
| Tribal share, Authorized CCA (UNMAPPED ONLY) | An initial estimate of what share of investment authorized funding is indicated and intended for Tribal-Led projects. |
| Tribal share, Total CCA (UNMAPPED ONLY) | An initial estimate of what share of investment total funding is indicated and intended for Tribal-Led projects. |

| | | Mapped Investment \$, Climate Commitment Act | | Mapped Investment share, Climate Commitment Act | |
|--------------------|-------------------------------------|--|------------------------|---|-------------|
| | | Authorized | Total | Authorized | Total |
| | ALL | \$1,546,221,728 | \$2,718,745,398 | 100% | 100% |
| By Risk | High Risk | \$517,561,065 | \$1,593,264,062 | 33% | 59% |
| | Medium Risk | \$179,614,622 | \$270,212,754 | 12% | 10% |
| | Low Risk | \$843,026,770 | \$846,523,623 | 55% | 31% |
| | Not at Risk | \$6,019,271 | \$8,744,959 | 0% | 0% |
| By Category | Active Transportation | \$90,565,347 | \$369,863,347 | 6% | 14% |
| | Buildings, Innovation, Clean Energy | \$319,342,062 | \$554,088,603 | 21% | 20% |
| | Electric Transportation | \$128,486,570 | \$128,486,570 | 8% | 5% |
| | Environmental Justice Communities | \$23,599,987 | \$23,599,987 | 2% | 1% |
| | Ferries | \$134,846,433 | \$635,577,562 | 9% | 23% |
| | Fish Barrier and Habitat | \$81,549,389 | \$81,539,389 | 5% | 3% |
| | Freight and Facilities | \$26,000,000 | \$40,000,000 | 2% | 1% |
| | Natural and Working Lands | \$116,435,441 | \$116,435,441 | 8% | 4% |
| | Planning and Implementation | \$39,625,333 | \$39,625,333 | 3% | 1% |
| | Public Transit | \$387,519,143 | \$529,471,143 | 25% | 19% |
| | Roads and Bridges | \$0 | \$0 | 0% | 0% |
| | Tribal-Led | \$198,252,022 | \$200,058,022 | 13% | 7% |

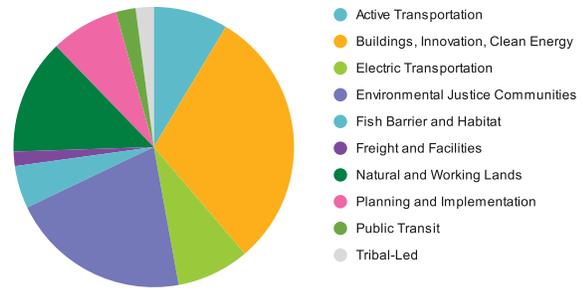


| | | Unmapped Investment \$, Climate Commitment Act | | Unmapped Investment share, Climate Commitment Act | |
|--------------------|-------------------------------------|--|------------------------|---|-------------|
| | | Authorized | Total | Authorized | Total |
| | ALL | \$1,594,588,978 | \$6,366,032,472 | 100% | 100% |
| By Risk | High Risk | \$773,526,266 | \$5,531,658,560 | 49% | 87% |
| | Medium Risk | \$214,607,860 | \$227,891,860 | 13% | 4% |
| | Low Risk | \$603,454,852 | \$603,454,852 | 38% | 9% |
| | Not at Risk | \$3,000,000 | \$3,027,200 | 0% | 0% |
| By Category | Active Transportation | \$136,963,480 | \$908,503,480 | 9% | 14% |
| | Buildings, Innovation, Clean Energy | \$480,984,676 | \$2,281,082,876 | 30% | 36% |
| | Electric Transportation | \$133,977,592 | \$761,940,150 | 8% | 12% |
| | Environmental Justice Communities | \$330,817,872 | \$560,109,872 | 21% | 9% |
| | Ferries | \$0 | \$0 | 0% | 0% |
| | Fish Barrier and Habitat | \$78,357,227 | \$569,810,947 | 5% | 9% |
| | Freight and Facilities | \$26,500,000 | \$26,500,000 | 2% | 0% |
| | Natural and Working Lands | \$211,903,015 | \$889,215,031 | 13% | 14% |
| | Planning and Implementation | \$125,661,017 | \$125,662,017 | 8% | 2% |
| | Public Transit | \$36,289,000 | \$44,989,000 | 2% | 1% |
| | Roads and Bridges | \$0 | \$0 | 0% | 0% |
| | Tribal-Led | \$33,135,099 | \$198,219,099 | 2% | 3% |

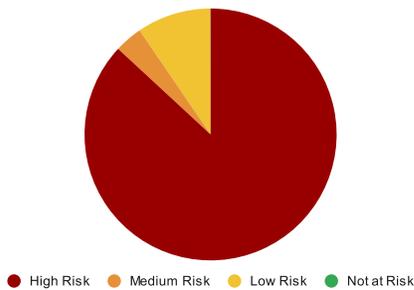
Unmapped Investment \$, Climate Commitment Act (Authorized), by Risk Level



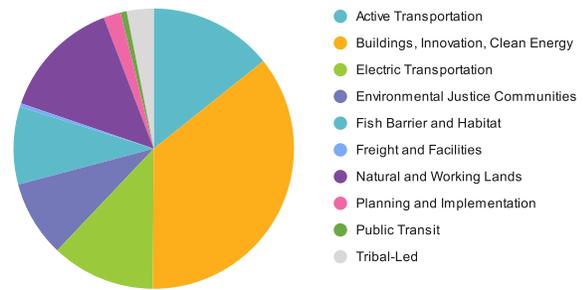
Unmapped \$, Climate Commitment Act (Authorized), by Investment Category



Unmapped Investment \$, Climate Commitment Act (Total), by Risk Level



Unmapped Investment \$, Climate Commitment Act (Total), by Investment Category



| Project ID | Project Name | Location | Start Date | End Date | Duration | Phase | Status | Priority | Owner | Manager | Team | Budget | Actual Cost | Variance | Progress % | Notes |
|-------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 | 2022-01-001 |

| Project Name | Location | Phase | Start Date | End Date | Duration | Progress | Responsible Party | Status | Notes | Priority | Impact | Dependencies | Timeline | Resources | Cost | Risk |
|---|------------------|-----------------------------|------------|------------|----------|----------|--------------------------|-----------|--|----------|-----------|--------------|------------|-------------|------|------|
| 001 State Information System (SIS) - Phase 1 | Washington State | Phase 1: Planning | 2023-01-01 | 2023-03-31 | 90 Days | 100% | State Information System | Completed | Phase 1: Planning completed. All requirements gathered and approved. | High | Strategic | None | 2023-03-31 | \$1,000,000 | Low | |
| 002 State Information System (SIS) - Phase 2 | Washington State | Phase 2: Design | 2023-04-01 | 2023-06-30 | 90 Days | 100% | State Information System | Completed | Phase 2: Design completed. System architecture finalized. | High | Strategic | None | 2023-06-30 | \$1,000,000 | Low | |
| 003 State Information System (SIS) - Phase 3 | Washington State | Phase 3: Development | 2023-07-01 | 2023-09-30 | 90 Days | 100% | State Information System | Completed | Phase 3: Development completed. Core system built. | High | Strategic | None | 2023-09-30 | \$1,000,000 | Low | |
| 004 State Information System (SIS) - Phase 4 | Washington State | Phase 4: Testing | 2023-10-01 | 2023-11-30 | 60 Days | 100% | State Information System | Completed | Phase 4: Testing completed. All bugs resolved. | High | Strategic | None | 2023-11-30 | \$1,000,000 | Low | |
| 005 State Information System (SIS) - Phase 5 | Washington State | Phase 5: Deployment | 2023-12-01 | 2024-01-31 | 60 Days | 100% | State Information System | Completed | Phase 5: Deployment completed. System live. | High | Strategic | None | 2024-01-31 | \$1,000,000 | Low | |
| 006 State Information System (SIS) - Phase 6 | Washington State | Phase 6: Maintenance | 2024-02-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 6: Maintenance. System stable and secure. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 007 State Information System (SIS) - Phase 7 | Washington State | Phase 7: Evaluation | 2024-03-01 | 2024-03-31 | 30 Days | 100% | State Information System | Completed | Phase 7: Evaluation. Project successful. | High | Strategic | None | 2024-03-31 | \$1,000,000 | Low | |
| 008 State Information System (SIS) - Phase 8 | Washington State | Phase 8: Reporting | 2024-04-01 | 2024-04-30 | 30 Days | 100% | State Information System | Completed | Phase 8: Reporting. Final report submitted. | High | Strategic | None | 2024-04-30 | \$1,000,000 | Low | |
| 009 State Information System (SIS) - Phase 9 | Washington State | Phase 9: Archiving | 2024-05-01 | 2024-05-31 | 30 Days | 100% | State Information System | Completed | Phase 9: Archiving. Project files saved. | High | Strategic | None | 2024-05-31 | \$1,000,000 | Low | |
| 010 State Information System (SIS) - Phase 10 | Washington State | Phase 10: Review | 2024-06-01 | 2024-06-30 | 30 Days | 100% | State Information System | Completed | Phase 10: Review. Project lessons learned. | High | Strategic | None | 2024-06-30 | \$1,000,000 | Low | |
| 011 State Information System (SIS) - Phase 11 | Washington State | Phase 11: Handover | 2024-07-01 | 2024-07-31 | 30 Days | 100% | State Information System | Completed | Phase 11: Handover. System handed to users. | High | Strategic | None | 2024-07-31 | \$1,000,000 | Low | |
| 012 State Information System (SIS) - Phase 12 | Washington State | Phase 12: Support | 2024-08-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 12: Support. User training and helpdesk. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 013 State Information System (SIS) - Phase 13 | Washington State | Phase 13: Optimization | 2024-09-01 | 2024-09-30 | 30 Days | 100% | State Information System | Completed | Phase 13: Optimization. System performance improved. | High | Strategic | None | 2024-09-30 | \$1,000,000 | Low | |
| 014 State Information System (SIS) - Phase 14 | Washington State | Phase 14: Security | 2024-10-01 | 2024-10-31 | 30 Days | 100% | State Information System | Completed | Phase 14: Security. System security audit passed. | High | Strategic | None | 2024-10-31 | \$1,000,000 | Low | |
| 015 State Information System (SIS) - Phase 15 | Washington State | Phase 15: Compliance | 2024-11-01 | 2024-11-30 | 30 Days | 100% | State Information System | Completed | Phase 15: Compliance. System meets all regulations. | High | Strategic | None | 2024-11-30 | \$1,000,000 | Low | |
| 016 State Information System (SIS) - Phase 16 | Washington State | Phase 16: Integration | 2024-12-01 | 2024-12-31 | 30 Days | 100% | State Information System | Completed | Phase 16: Integration. System integrated with other systems. | High | Strategic | None | 2024-12-31 | \$1,000,000 | Low | |
| 017 State Information System (SIS) - Phase 17 | Washington State | Phase 17: Migration | 2025-01-01 | 2025-01-31 | 30 Days | 100% | State Information System | Completed | Phase 17: Migration. Data migrated successfully. | High | Strategic | None | 2025-01-31 | \$1,000,000 | Low | |
| 018 State Information System (SIS) - Phase 18 | Washington State | Phase 18: Backup | 2025-02-01 | 2025-02-28 | 28 Days | 100% | State Information System | Completed | Phase 18: Backup. System backup strategy implemented. | High | Strategic | None | 2025-02-28 | \$1,000,000 | Low | |
| 019 State Information System (SIS) - Phase 19 | Washington State | Phase 19: Disaster Recovery | 2025-03-01 | 2025-03-31 | 30 Days | 100% | State Information System | Completed | Phase 19: Disaster Recovery. Disaster recovery plan tested. | High | Strategic | None | 2025-03-31 | \$1,000,000 | Low | |
| 020 State Information System (SIS) - Phase 20 | Washington State | Phase 20: Final Review | 2025-04-01 | 2025-04-30 | 30 Days | 100% | State Information System | Completed | Phase 20: Final Review. Project completed successfully. | High | Strategic | None | 2025-04-30 | \$1,000,000 | Low | |
| 021 State Information System (SIS) - Phase 21 | Washington State | Phase 21: Post-Project | 2025-05-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 21: Post-Project. System monitoring and support. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 022 State Information System (SIS) - Phase 22 | Washington State | Phase 22: Evaluation | 2025-06-01 | 2025-06-30 | 30 Days | 100% | State Information System | Completed | Phase 22: Evaluation. System performance metrics. | High | Strategic | None | 2025-06-30 | \$1,000,000 | Low | |
| 023 State Information System (SIS) - Phase 23 | Washington State | Phase 23: Reporting | 2025-07-01 | 2025-07-31 | 30 Days | 100% | State Information System | Completed | Phase 23: Reporting. Final project report. | High | Strategic | None | 2025-07-31 | \$1,000,000 | Low | |
| 024 State Information System (SIS) - Phase 24 | Washington State | Phase 24: Archiving | 2025-08-01 | 2025-08-31 | 30 Days | 100% | State Information System | Completed | Phase 24: Archiving. Project files archived. | High | Strategic | None | 2025-08-31 | \$1,000,000 | Low | |
| 025 State Information System (SIS) - Phase 25 | Washington State | Phase 25: Review | 2025-09-01 | 2025-09-30 | 30 Days | 100% | State Information System | Completed | Phase 25: Review. Project lessons learned. | High | Strategic | None | 2025-09-30 | \$1,000,000 | Low | |
| 026 State Information System (SIS) - Phase 26 | Washington State | Phase 26: Handover | 2025-10-01 | 2025-10-31 | 30 Days | 100% | State Information System | Completed | Phase 26: Handover. System handed to users. | High | Strategic | None | 2025-10-31 | \$1,000,000 | Low | |
| 027 State Information System (SIS) - Phase 27 | Washington State | Phase 27: Support | 2025-11-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 27: Support. User training and helpdesk. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 028 State Information System (SIS) - Phase 28 | Washington State | Phase 28: Optimization | 2025-12-01 | 2025-12-31 | 30 Days | 100% | State Information System | Completed | Phase 28: Optimization. System performance improved. | High | Strategic | None | 2025-12-31 | \$1,000,000 | Low | |
| 029 State Information System (SIS) - Phase 29 | Washington State | Phase 29: Security | 2026-01-01 | 2026-01-31 | 30 Days | 100% | State Information System | Completed | Phase 29: Security. System security audit passed. | High | Strategic | None | 2026-01-31 | \$1,000,000 | Low | |
| 030 State Information System (SIS) - Phase 30 | Washington State | Phase 30: Compliance | 2026-02-01 | 2026-02-28 | 28 Days | 100% | State Information System | Completed | Phase 30: Compliance. System meets all regulations. | High | Strategic | None | 2026-02-28 | \$1,000,000 | Low | |
| 031 State Information System (SIS) - Phase 31 | Washington State | Phase 31: Integration | 2026-03-01 | 2026-03-31 | 30 Days | 100% | State Information System | Completed | Phase 31: Integration. System integrated with other systems. | High | Strategic | None | 2026-03-31 | \$1,000,000 | Low | |
| 032 State Information System (SIS) - Phase 32 | Washington State | Phase 32: Migration | 2026-04-01 | 2026-04-30 | 30 Days | 100% | State Information System | Completed | Phase 32: Migration. Data migrated successfully. | High | Strategic | None | 2026-04-30 | \$1,000,000 | Low | |
| 033 State Information System (SIS) - Phase 33 | Washington State | Phase 33: Backup | 2026-05-01 | 2026-05-31 | 30 Days | 100% | State Information System | Completed | Phase 33: Backup. System backup strategy implemented. | High | Strategic | None | 2026-05-31 | \$1,000,000 | Low | |
| 034 State Information System (SIS) - Phase 34 | Washington State | Phase 34: Disaster Recovery | 2026-06-01 | 2026-06-30 | 30 Days | 100% | State Information System | Completed | Phase 34: Disaster Recovery. Disaster recovery plan tested. | High | Strategic | None | 2026-06-30 | \$1,000,000 | Low | |
| 035 State Information System (SIS) - Phase 35 | Washington State | Phase 35: Final Review | 2026-07-01 | 2026-07-31 | 30 Days | 100% | State Information System | Completed | Phase 35: Final Review. Project completed successfully. | High | Strategic | None | 2026-07-31 | \$1,000,000 | Low | |
| 036 State Information System (SIS) - Phase 36 | Washington State | Phase 36: Post-Project | 2026-08-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 36: Post-Project. System monitoring and support. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 037 State Information System (SIS) - Phase 37 | Washington State | Phase 37: Evaluation | 2026-09-01 | 2026-09-30 | 30 Days | 100% | State Information System | Completed | Phase 37: Evaluation. System performance metrics. | High | Strategic | None | 2026-09-30 | \$1,000,000 | Low | |
| 038 State Information System (SIS) - Phase 38 | Washington State | Phase 38: Reporting | 2026-10-01 | 2026-10-31 | 30 Days | 100% | State Information System | Completed | Phase 38: Reporting. Final project report. | High | Strategic | None | 2026-10-31 | \$1,000,000 | Low | |
| 039 State Information System (SIS) - Phase 39 | Washington State | Phase 39: Archiving | 2026-11-01 | 2026-11-30 | 30 Days | 100% | State Information System | Completed | Phase 39: Archiving. Project files archived. | High | Strategic | None | 2026-11-30 | \$1,000,000 | Low | |
| 040 State Information System (SIS) - Phase 40 | Washington State | Phase 40: Review | 2026-12-01 | 2026-12-31 | 30 Days | 100% | State Information System | Completed | Phase 40: Review. Project lessons learned. | High | Strategic | None | 2026-12-31 | \$1,000,000 | Low | |
| 041 State Information System (SIS) - Phase 41 | Washington State | Phase 41: Handover | 2027-01-01 | 2027-01-31 | 30 Days | 100% | State Information System | Completed | Phase 41: Handover. System handed to users. | High | Strategic | None | 2027-01-31 | \$1,000,000 | Low | |
| 042 State Information System (SIS) - Phase 42 | Washington State | Phase 42: Support | 2027-02-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 42: Support. User training and helpdesk. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 043 State Information System (SIS) - Phase 43 | Washington State | Phase 43: Optimization | 2027-03-01 | 2027-03-31 | 30 Days | 100% | State Information System | Completed | Phase 43: Optimization. System performance improved. | High | Strategic | None | 2027-03-31 | \$1,000,000 | Low | |
| 044 State Information System (SIS) - Phase 44 | Washington State | Phase 44: Security | 2027-04-01 | 2027-04-30 | 30 Days | 100% | State Information System | Completed | Phase 44: Security. System security audit passed. | High | Strategic | None | 2027-04-30 | \$1,000,000 | Low | |
| 045 State Information System (SIS) - Phase 45 | Washington State | Phase 45: Compliance | 2027-05-01 | 2027-05-31 | 30 Days | 100% | State Information System | Completed | Phase 45: Compliance. System meets all regulations. | High | Strategic | None | 2027-05-31 | \$1,000,000 | Low | |
| 046 State Information System (SIS) - Phase 46 | Washington State | Phase 46: Integration | 2027-06-01 | 2027-06-30 | 30 Days | 100% | State Information System | Completed | Phase 46: Integration. System integrated with other systems. | High | Strategic | None | 2027-06-30 | \$1,000,000 | Low | |
| 047 State Information System (SIS) - Phase 47 | Washington State | Phase 47: Migration | 2027-07-01 | 2027-07-31 | 30 Days | 100% | State Information System | Completed | Phase 47: Migration. Data migrated successfully. | High | Strategic | None | 2027-07-31 | \$1,000,000 | Low | |
| 048 State Information System (SIS) - Phase 48 | Washington State | Phase 48: Backup | 2027-08-01 | 2027-08-31 | 30 Days | 100% | State Information System | Completed | Phase 48: Backup. System backup strategy implemented. | High | Strategic | None | 2027-08-31 | \$1,000,000 | Low | |
| 049 State Information System (SIS) - Phase 49 | Washington State | Phase 49: Disaster Recovery | 2027-09-01 | 2027-09-30 | 30 Days | 100% | State Information System | Completed | Phase 49: Disaster Recovery. Disaster recovery plan tested. | High | Strategic | None | 2027-09-30 | \$1,000,000 | Low | |
| 050 State Information System (SIS) - Phase 50 | Washington State | Phase 50: Final Review | 2027-10-01 | 2027-10-31 | 30 Days | 100% | State Information System | Completed | Phase 50: Final Review. Project completed successfully. | High | Strategic | None | 2027-10-31 | \$1,000,000 | Low | |
| 051 State Information System (SIS) - Phase 51 | Washington State | Phase 51: Post-Project | 2027-11-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 51: Post-Project. System monitoring and support. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 052 State Information System (SIS) - Phase 52 | Washington State | Phase 52: Evaluation | 2027-12-01 | 2027-12-31 | 30 Days | 100% | State Information System | Completed | Phase 52: Evaluation. System performance metrics. | High | Strategic | None | 2027-12-31 | \$1,000,000 | Low | |
| 053 State Information System (SIS) - Phase 53 | Washington State | Phase 53: Reporting | 2028-01-01 | 2028-01-31 | 30 Days | 100% | State Information System | Completed | Phase 53: Reporting. Final project report. | High | Strategic | None | 2028-01-31 | \$1,000,000 | Low | |
| 054 State Information System (SIS) - Phase 54 | Washington State | Phase 54: Archiving | 2028-02-01 | 2028-02-28 | 28 Days | 100% | State Information System | Completed | Phase 54: Archiving. Project files archived. | High | Strategic | None | 2028-02-28 | \$1,000,000 | Low | |
| 055 State Information System (SIS) - Phase 55 | Washington State | Phase 55: Review | 2028-03-01 | 2028-03-31 | 30 Days | 100% | State Information System | Completed | Phase 55: Review. Project lessons learned. | High | Strategic | None | 2028-03-31 | \$1,000,000 | Low | |
| 056 State Information System (SIS) - Phase 56 | Washington State | Phase 56: Handover | 2028-04-01 | 2028-04-30 | 30 Days | 100% | State Information System | Completed | Phase 56: Handover. System handed to users. | High | Strategic | None | 2028-04-30 | \$1,000,000 | Low | |
| 057 State Information System (SIS) - Phase 57 | Washington State | Phase 57: Support | 2028-05-01 | Ongoing | Ongoing | 100% | State Information System | Ongoing | Phase 57: Support. User training and helpdesk. | High | Strategic | None | Ongoing | \$1,000,000 | Low | |
| 058 State Information System (SIS) - Phase 58 | Washington State | Phase 58: Optimization | 2028-06-01 | 2028-06-30 | 30 Days | 100% | State Information System | Completed | Phase 58: Optimization. System performance improved. | High | Strategic | None | 2028-06-30 | \$1,000,000 | Low | |
| 059 State Information System (SIS) - Phase 59 | Washington State | Phase 59: Security | 2028-07-01 | 2028-07-31 | 30 Days | 100% | State Information System | Completed | Phase 59: Security. System security audit passed. | High | Strategic | None | 2028-07-31 | \$1,000,000 | Low | |
| 060 State Information System (SIS) - Phase 60 | Washington State | Phase 60: Compliance | 2028-08-01 | 2028-08-31 | 30 Days | 100% | State Information System | Completed | Phase 60: Compliance. System meets all regulations. | High | Strategic | None | 2028-08-31 | \$1,000,000 | Low | |
| 061 State Information System (SIS) - Phase 61 | Washington State | Phase 61: Integration | 2028-09-01 | 2028-09-30 | 30 Days | 100% | State Information System | Completed | Phase 61: Integration. System integrated with other systems. | High | Strategic | None | 2028-09-30 | \$1,000,000 | Low | |
| 062 State Information System (SIS) - Phase 62 | Washington State | Phase 62: Migration | 2028-10-01 | 2028-10-31 | 30 Days | 100% | State Information System | Completed | Phase 62: Migration. Data migrated successfully. | High | Strategic | None | 2028-10-31 | \$1,000,000 | Low | |
| 063 State Information System (SIS) - Phase 63 | Washington State | Phase 63: Backup | 2028-11-01 | 2028-11-30 | 30 Days | 100% | State Information System | Completed | Phase 63: Backup. System backup strategy implemented. | High | Strategic | None | 2028-11-30 | \$1,000,000 | Low | |
| 064 State Information System (SIS) - Phase 64 | Washington State | Phase 64: Disaster Recovery | 2028-12-01 | 2028-12-31 | 30 Days | 100% | State Information System | Completed | Phase 64: Disaster Recovery. Disaster recovery plan tested. | High | Strategic | None | 2028-12-31 | \$1,000,000 | Low | |
| 065 State Information System (SIS) - Phase 65 | Washington State | Phase 65: Final Review | 2029-01-01 | 2029-01-31 | 30 Days | 100% | State Information System | Completed | Phase 65: Final Review. Project completed successfully. | High | Strategic | None | | | | |

| Entity | Project Name | Category | FY2020 Budget | FY2021 Budget | Change % | FY2021 Actual | FY2021 % | FY2021 Status | Notes | Priority | 2020 Status | 2021 Status | 2022 Status | 2023 Status | 2024 Status | 2025 Status | |
|--|--------------------------|--------------------------|---------------|---------------|----------|---------------|----------|---------------|---|----------|-------------|-------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| Urban Forest Resilience - West Side | Medial and Planting Lots | Medial and Planting Lots | \$22,200 | \$22,200 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Flag | Submitted - indicated as ongoing |
| Urban Forest Resilience - City of Florence | Medial and Planting Lots | Medial and Planting Lots | \$100,000 | \$100,000 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Flag | Submitted - indicated as ongoing |
| Urban Forest Resilience - City of Boulder Terrace | Medial and Planting Lots | Medial and Planting Lots | \$100,000 | \$100,000 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Medial Res | Submitted - indicated as ongoing |
| Urban Forest Resilience - Washington State University | Medial and Planting Lots | Medial and Planting Lots | \$100,712 | \$100,712 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Flag | Submitted - indicated as ongoing |
| Urban Forest Resilience - West Park Nature | Medial and Planting Lots | Medial and Planting Lots | \$100,000 | \$100,000 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Flag | Submitted - indicated as ongoing |
| Urban Forest Resilience - City of Canon | Medial and Planting Lots | Medial and Planting Lots | \$00,000 | \$00,000 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Flag | Submitted - indicated as ongoing |
| Urban Forest Resilience - City of Phoenix | Medial and Planting Lots | Medial and Planting Lots | \$100,000 | \$100,000 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Medial Res | Submitted - indicated as ongoing |
| Urban Forest Resilience - Whittier Office Team Project | Medial and Planting Lots | Medial and Planting Lots | \$00,000 | \$00,000 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Medial Res | Submitted - indicated as ongoing |
| Urban Forest Resilience - City of Rosemead | Medial and Planting Lots | Medial and Planting Lots | \$70,000 | \$70,000 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Flag | Submitted - indicated as ongoing |
| Urban Forest Resilience - Whittier Conservation District | Medial and Planting Lots | Medial and Planting Lots | \$70,700 | \$70,700 | 100% | 100% | 100% | Medial Res | Submitted with no provision of funding from FCCA. Applicant: Westside Organizing Center | No | No | Medial Res | Submitted - indicated as ongoing |

| Project Name | Location | Phase | Start Date | End Date | Progress (%) | Contract Value | Contract Type | Contract Status | Contract Description | Contract Value | Contract Type | Contract Status | Contract Description | Contract Value | Contract Type | Contract Status | Contract Description |
|--------------|-------------|----------|------------|------------|--------------|----------------|---------------|-----------------|------------------------|----------------|---------------|-----------------|------------------------|----------------|---------------|-----------------|------------------------|
| Project 1 | Location 1 | Phase 1 | 2023-01-01 | 2023-03-31 | 100% | \$10,000,000 | Fixed Fee | Completed | Project 1 Description | \$10,000,000 | Fixed Fee | Completed | Project 1 Description | \$10,000,000 | Fixed Fee | Completed | Project 1 Description |
| Project 2 | Location 2 | Phase 2 | 2023-04-01 | 2023-06-30 | 100% | \$20,000,000 | Fixed Fee | Completed | Project 2 Description | \$20,000,000 | Fixed Fee | Completed | Project 2 Description | \$20,000,000 | Fixed Fee | Completed | Project 2 Description |
| Project 3 | Location 3 | Phase 3 | 2023-07-01 | 2023-09-30 | 100% | \$30,000,000 | Fixed Fee | Completed | Project 3 Description | \$30,000,000 | Fixed Fee | Completed | Project 3 Description | \$30,000,000 | Fixed Fee | Completed | Project 3 Description |
| Project 4 | Location 4 | Phase 4 | 2023-10-01 | 2023-12-31 | 100% | \$40,000,000 | Fixed Fee | Completed | Project 4 Description | \$40,000,000 | Fixed Fee | Completed | Project 4 Description | \$40,000,000 | Fixed Fee | Completed | Project 4 Description |
| Project 5 | Location 5 | Phase 5 | 2024-01-01 | 2024-03-31 | 100% | \$50,000,000 | Fixed Fee | Completed | Project 5 Description | \$50,000,000 | Fixed Fee | Completed | Project 5 Description | \$50,000,000 | Fixed Fee | Completed | Project 5 Description |
| Project 6 | Location 6 | Phase 6 | 2024-04-01 | 2024-06-30 | 100% | \$60,000,000 | Fixed Fee | Completed | Project 6 Description | \$60,000,000 | Fixed Fee | Completed | Project 6 Description | \$60,000,000 | Fixed Fee | Completed | Project 6 Description |
| Project 7 | Location 7 | Phase 7 | 2024-07-01 | 2024-09-30 | 100% | \$70,000,000 | Fixed Fee | Completed | Project 7 Description | \$70,000,000 | Fixed Fee | Completed | Project 7 Description | \$70,000,000 | Fixed Fee | Completed | Project 7 Description |
| Project 8 | Location 8 | Phase 8 | 2024-10-01 | 2024-12-31 | 100% | \$80,000,000 | Fixed Fee | Completed | Project 8 Description | \$80,000,000 | Fixed Fee | Completed | Project 8 Description | \$80,000,000 | Fixed Fee | Completed | Project 8 Description |
| Project 9 | Location 9 | Phase 9 | 2025-01-01 | 2025-03-31 | 100% | \$90,000,000 | Fixed Fee | Completed | Project 9 Description | \$90,000,000 | Fixed Fee | Completed | Project 9 Description | \$90,000,000 | Fixed Fee | Completed | Project 9 Description |
| Project 10 | Location 10 | Phase 10 | 2025-04-01 | 2025-06-30 | 100% | \$100,000,000 | Fixed Fee | Completed | Project 10 Description | \$100,000,000 | Fixed Fee | Completed | Project 10 Description | \$100,000,000 | Fixed Fee | Completed | Project 10 Description |

| Project ID | Project Name | Location | Start Date | End Date | Phase | Status | Priority | Impact | Notes | Responsible Party | Category | Sub-category | Year | Q1 | Q2 | Q3 | Q4 |
|------------|--|-----------------------------|------------|------------|---------------------------|----------|----------|--------|--|-------------------|----------------------|--------------------|------|------|------|------|------|
| 2023-001 | Project Name: Road Safety Program | Location: Highway 101 | 2023-01-01 | 2023-12-31 | Phase 1: Planning | Advanced | High | Medium | Project is in the planning phase, with initial site assessments and stakeholder consultations completed. | John Doe | Transportation | Road Safety | 2023 | 100% | 100% | 100% | 100% |
| 2023-002 | Project Name: Water Treatment Plant Upgrade | Location: City Center | 2023-02-15 | 2024-03-31 | Phase 2: Construction | Advanced | High | High | Construction progress is on track, with significant infrastructure improvements visible. | Jane Smith | Water Management | Water Treatment | 2023 | 100% | 100% | 100% | 100% |
| 2023-003 | Project Name: Urban Park Development | Location: Downtown Area | 2023-03-01 | 2024-06-30 | Phase 3: Landscaping | Advanced | Medium | Low | Landscaping and planting are well advanced, with the park area becoming more green. | Mike Johnson | Parks and Recreation | Urban Parks | 2023 | 100% | 100% | 100% | 100% |
| 2023-004 | Project Name: Public Library Expansion | Location: Suburban Area | 2023-04-01 | 2024-09-30 | Phase 4: Interior Fit-out | Advanced | Medium | Medium | Interior fit-out and furniture placement are in progress, with the library opening soon. | Sarah Lee | Community Services | Public Library | 2023 | 100% | 100% | 100% | 100% |
| 2023-005 | Project Name: Senior Center Renovation | Location: Residential Area | 2023-05-01 | 2024-12-31 | Phase 1: Design | Advanced | High | High | Design and planning are complete, with construction set to begin in early 2024. | David Kim | Healthcare | Senior Centers | 2023 | 100% | 100% | 100% | 100% |
| 2023-006 | Project Name: Youth Center Construction | Location: City Edge | 2023-06-01 | 2025-03-31 | Phase 2: Foundation | Advanced | Medium | Medium | Foundation work is complete, and the main structure is under construction. | Emily White | Community Services | Youth Centers | 2023 | 100% | 100% | 100% | 100% |
| 2023-007 | Project Name: Community Center Upgrade | Location: City Center | 2023-07-01 | 2024-06-30 | Phase 3: Renovation | Advanced | Medium | Medium | Renovation work is well advanced, with the center set to be fully operational. | Chris Brown | Community Services | Community Centers | 2023 | 100% | 100% | 100% | 100% |
| 2023-008 | Project Name: Public Safety Initiative | Location: City Center | 2023-08-01 | 2024-03-31 | Phase 4: Implementation | Advanced | High | High | Implementation of safety measures is complete, with a significant reduction in incidents. | Alex Green | Public Safety | Public Safety | 2023 | 100% | 100% | 100% | 100% |
| 2023-009 | Project Name: Environmental Remediation | Location: Industrial Area | 2023-09-01 | 2025-06-30 | Phase 1: Assessment | Advanced | High | High | Initial assessment and planning are complete, with remediation work starting soon. | Mia Black | Environmental | Remediation | 2023 | 100% | 100% | 100% | 100% |
| 2023-010 | Project Name: Cultural Heritage Site Restoration | Location: Historic District | 2023-10-01 | 2024-12-31 | Phase 2: Excavation | Advanced | Medium | Medium | Excavation and restoration work is in progress, with the site being preserved for future generations. | Noah Gray | Cultural Heritage | Historic Sites | 2023 | 100% | 100% | 100% | 100% |
| 2023-011 | Project Name: Smart City Initiative | Location: City Center | 2023-11-01 | 2025-03-31 | Phase 3: Deployment | Advanced | High | High | Deployment of smart city technologies is well advanced, with improved efficiency and services. | Olivia Blue | Smart City | Smart City | 2023 | 100% | 100% | 100% | 100% |
| 2023-012 | Project Name: Affordable Housing Program | Location: Suburban Area | 2023-12-01 | 2025-06-30 | Phase 1: Planning | Advanced | High | High | Planning and site selection are complete, with construction set to begin in early 2024. | Peter Red | Housing | Affordable Housing | 2023 | 100% | 100% | 100% | 100% |

