Description	Quarter	FY2015	Quarter	FY2014	Quarter	FY2013	Quarter	FY2012		Remarks		
		Net Profit		Net Profit		Net Profit		Net Profit		Share capital	100,745	
	Q1'15	\$ 6,643	Q1'14	\$ 1,697	Q1'13	\$ 81	Q1'12	\$ 8,374				
	Q2'15	\$ 21,827	Q2'14	\$ 2,033	Q2'13	\$ 1,042	Q2'12	\$ 4,591				
	Q3'15	\$ 13,461	Q3'14	\$ 3,339	Q3'13	\$ 3,429	Q3'12	\$ 3,910				
	Q4'15	\$ 7,974	04'14	\$ 3,265	Q4'13	\$ (314)		\$ (712)				
	FY2015	\$ 49,905	FY2014	\$ 10,334	FY2013	\$ 4,238		\$ 16,163				
Number of MV sold		10,997		9,419		+ ,,===		7 20,200	1	Guesstimate for Dec'15 & Actual for the rest		
EPS (cents)		\$ 0.4954		\$ 0.1026		\$ 0.0421		\$ 0.1604		Ties back to audited stats accounts		
Li 5 (cents)		\$ 0.4554		Ç 0.1020		ŷ 0.0421		ŷ 0.1004		ries back to addited stats accounts		
Share price	31/12/2015	\$ 3.38	31/12/2014	\$ 192	31/12/2013	\$ 243	28/12/2012	2 \$ 2.84		http://www.bloomberg.com/quote/CNCB:MK 8	& CIMB istrado	
	31/12/2013	6.82	31/12/2014	18.72	31/12/2013	57.77	20/12/2012	17.70	1		x Clivib i-traue	
P/E ratio		0.02		10.72		37.77		17.70		PE ratio drop from FY2012 to FY2015.		
Computing product mix & cash												
	FY15 3Q		FY13 4Q Act		Checking					Remarks for items highlighted in color		
Sales	\$ 1,192,398											
COGS	\$ (1,089,508)		\$ (597,256)					Gu	esstimat	To compute the inventories turns. Unable to ob		
Gross Profit	\$ 102,890	\$ 84,996	\$ 47,720	\$ 59,158						Hence, assuming GP margin is the average of F	Y12 to FY14 to guesstimat	e the COGS.
Gross Profit Margin (%)	8.63%	9.21%	7.40%	9.02%	(0.00)							
Net Profit	\$ 41,931	\$ 10,334	\$ 4,238	\$ 16,163								
Net Profit Margin (%)	3.52%	1.12%	0.66%	2.5%					Fact	Higher net profit margin due to better product	mix.	
Net Profit pu (\$)	\$ 3.52	\$ 1.10								Higher sales volume due to better design coupl	ed with favourable produ	ct mix weighted tow
Sales volume (units)	10,997	9,419								higher-priced vehicles which carries improved r	margin particularly the hyl	brid models.
Checking	-											
Computing Stock Turnover days												
Stock turnover (days)	43.0	44.0	81.6	69.3					Fact	Better stock turnover days for FY15 & FY14 con	nared to EV13 & EV12	
Stock turnover (uays)	43.0	44.0	01.0	05.5					racc	better stock turnover days for 1113 & 1114 con	ipared to 1113 & 1112.	
Computing Trade Receivables Tu	irnover Dave											
Trade Receivables (days)	28.3	19.9	29.2	22.9					Fact	Deteriorated by 10 days comparing btw. FY15 v	r EV14	
irade Receivables (days)	20.3	15.5	25.2	22.5					ract	Deteriorated by 10 days companing btw. F113 v	5. F114.	
Cananatina Tanda Basablas Tosa	Davis											
Computing Trade Payables Turn	26.6	24.6	25.1	85.7						Consistent with cash flows statement that show		
Trade Payables (days)	26.6	24.6	25.1	85.7						Consistent with cash flows statement that show	vs an increase in Trade AP.	
Cook sourcesion and (do-)	44.7	20.2	05.7	6.5					Foot	Decree and convenies and by E. dec. dec. 1		
Cash conversion cycle (days)	44.7	39.3	85.7	6.5					Fact	Poorer cash conversion cycle by 5 days due to l		
										collection period from AR comparing btw. FY14	to FY15.	
Conclusion:						_,						
Reason for negative operating c												
During FY15, there is a two fold i				Ito support hi	gher sales. In	deed, invent	ories					
urnover days for FY15 remained												
However, Trade AR turnover day:	s deteriorated b	y 8 days (FY15:	28.3 vs. FY14: 1	9.9) and couple	d with doubli	ing down on	inventories i	in FY15				
out offset slightly by better Trade	AP turnover da	ays of 2 days (F)	Y15: 26.6 vs. FY	14: 24.6)								
resulted in negative operating ca	shflows and dra	wdown its ban	kers acceptance	2.								

Malaysia Vehicl	e Sales data fo	r respective	months:												
	Passenger Vehicles	Commercia I	Total	Net profit	Less: Dividends Merz S/B	Adj. Net	Net profit per unit sol (\$'000)	d	Remarks for ite	ms highlig	ghted in co	lor			
o guess how m	uch is the net	profit per un	nit sold for FY	/15 :											
an'15	430	7	437						Guesstimate	Commerc	ial vehicle	sales - hala	ncing num	her	
eb'15	491	7	498						Guesstimate						
Mar'15	969	17	986						Guesstillate	Commerc	lai vernicie	sales - Dala	ricing rium	DEI	
				4 6 6 4 2		4									
Q1'15	1,890	31	1,921	\$ 6,643		\$ 6,643	\$ 3.)		Source: C	trly results				
Apr'15	932	6	938												
∕lay'15	1,148	4	1,152												
un'15	1,205	17	1,222												
Q2'15	3,285	27	3,312	\$ 21,827	\$ (11,229)	\$ 10,598	\$ 3.2	2		Source: C	trly results				
!'15	1 020	21	1.050												
ul'15	1,029	21	1,050												
Aug'15	1,005	28	1,033												
ep'15	1,002	21	1,023												
Q3'15	3,036	70	3,106	\$ 13,461		\$ 13,461	\$ 4.3	3			trly results				
												the avera	-		
Oct'15	935	11	946											ow 1K units	
Nov'15	907	22	929						Guesstimate [1]	and comr	nercial veh	icles sales l	oelow 10 u	nits.	
Dec'15	777	6	783												
Q4'15	2,619	39	2,658	\$ 7,974		\$ 7,974	\$ 3.0)	Guesstimate	TO guess	the net pro	fit per unit	sold, use	the average	profi
otal FY15	10,830	167	10 997	\$ 49,905		\$ 38,676	\$ 3.5			per unit f	rom Q1'15	to Q3'15 a	nd discoun	t by 20%.	
						y 30,070	y 5.:								
o guess how m	uch is the net	profit per un	nit sold for FY	/14:											
or 2014			9,419	\$ 10,334		\$ 10,334	\$ 1.3	L							
Conclusion:															
Whether the ne	t profit per ur		3.5K) and FY FY14	/14 (\$1.1K) is	reasonable?										
- + f:+	- (0/)	FY15													
Net profit margi Net profit (avera		3.50% \$ 3.5	1.10% \$ 1.1												
Each 1% net pro	fit margin yiel	ds \$1K net pr	ofit.												
The improveme	nt in net profit	margin (%) i	n FY15 is con	sistent with o	our understan	ding that									
higher sales vo	ol. in FY15 due	to better pro	oduct design.	coupled with	1										
 better sales m 						d margin nar	ticularly the	whrid models							
better sales in	iix weignteu te	warus mgner	-priced verile	Lies Willelf Cal	ries improve	u margin par	ticularly the	lybria models.							
Hence in FY15, a	3.5% improve	ement should	l yield about	\$3.5K net pro	ofit (\$) per un	it sold.									
Arlanda		- fiz f m/4	122												
Whether the ex							L								
http://www.the															
									ext-year/?style=l						
						we are eyein	g to beat the	record we achi	eve this year for	2016," Ma	rk Raine V	Sales & N	lktg.		
Despite the opti	mism by Merc	edes Benz th	at they will s	ell more units	s in 2016,										
et, we understa							FY2015.								
o the million d	ollars questio	now is how	many units v	will Mercedes	sell for FY20	16?									
o, the million a	2014 51/20														
	2014 and FY20)15,													
	FY2015	FY2014	Total												
f we refer to FY	FY2015	FY2014													
f we refer to FY	FY2015 10,997		20,416												
f we refer to FY Sales (units) Average sales pe	FY2015 10,997 er month	FY2014 9,419	20,416 851	ell 850 units p	per month for	r FY2016 (as	an average fo	or both FY2014 a	and FY2015).						
f we refer to FY Sales (units) Average sales po Hence, it is prud	FY2015 10,997 er month lent to estimat	9,419 e Mercedes	20,416 851 will at least se			·			and FY2015).	e of its pro	duct lines.				
f we refer to FY ales (units) everage sales pe lence, it is prud Despite the wea	FY2015 10,997 er month lent to estimat	9,419 e Mercedes v x, Merz has d	20,416 851 will at least so etermined no	ot to increase	e its selling pr	ice p.u. and	has indeed re			e of its pro	duct lines.				
f we refer to FY ales (units) everage sales pe lence, it is prud Despite the wea	FY2015 10,997 er month lent to estimat	FY2014 9,419 re Mercedes v x, Merz has d 3.5% and usin	20,416 851 will at least so etermined no	ot to increase	e its selling pr	ice p.u. and	has indeed re			e of its pro	duct lines.				
f we refer to FY ales (units) average sales pe lence, it is prud espite the wea lased on net pr	FY2015 10,997 er month lent to estimat	FY2014 9,419 se Mercedes v x, Merz has d 3.5% and usin FY2015	20,416 851 will at least so etermined no	ot to increase	e its selling pr	ice p.u. and	has indeed re			e of its pro	duct lines.				
f we refer to FY ales (units) ales (units) ales ges sales pe dence, it is prud despite the wea alesed on net pr ales (units)	FY2015 10,997 er month lent to estimat kening in fore ofit margin of	9,419 e Mercedes v x, Merz has d 3.5% and usir FY2015 \$ 30,600	20,416 851 will at least so etermined no	ot to increase	e its selling pr	ice p.u. and	has indeed re			e of its pro	duct lines.				
f we refer to FY ales (units) average sales pe lence, it is prud espite the wea lased on net pr	FY2015 10,997 er month lent to estimat kening in fore ofit margin of	FY2014 9,419 se Mercedes v x, Merz has d 3.5% and usin FY2015	20,416 851 will at least so etermined no	ot to increase	e its selling pr	ice p.u. and	has indeed re			e of its pro	duct lines.				
f we refer to FY ales (units) ales (units) ales ges sales pe dence, it is prud despite the wea alesed on net pr ales (units)	FY2015 10,997 er month lent to estimat kening in fore ofit margin of	9,419 e Mercedes v x, Merz has d 3.5% and usir FY2015 \$ 30,600	20,416 851 will at least so etermined no	ot to increase	e its selling pr	ice p.u. and	has indeed re			e of its pro	duct lines.				
f we refer to FY ales (units) average sales pe dence, it is prud despite the wea assed on net pr ales (units) add: dividend fr	FY2015 10,997 er month lent to estimat kening in fore ofit margin of	FY2014 9,419 e Mercedes v x, Merz has d 3.5% and usin FY2015 \$ 30,600 \$ 11,229 \$ 41,829	20,416 851 will at least so etermined no	ot to increase ative \$3K net	e its selling pr	ice p.u. and	has indeed re			e of its pro	duct lines.				
ales (units) werage sales pe lence, it is prud espite the wea assed on net pr ales (units) dd: dividend fr	FY2015 10,997 er month lent to estimal kening in fore ofit margin of	FY2014 9,419 se Mercedes v x, Merz has d 3.5% and usin FY2015 \$ 30,600 \$ 11,229 \$ 41,829 \$ 0.415	20,416 851 will at least so etermined no ng a conserva	ot to increase ative \$3K net m EPS.	e its selling pr profit per uni	ice p.u. and l	has indeed re \$3.5K),	duced selling p			duct lines.				
f we refer to FY ales (units) ales (units) ales ges sales pe dence, it is prud despite the wea alesed on net pr ales (units)	FY2015 10,997 er month lent to estimat kening in fore ofit margin of om Merz	FY2014 9,419 se Mercedes v x, Merz has d 3.5% and usin FY2015 \$ 30,600 \$ 11,229 \$ 41,829 \$ 0.415	20,416 851 will at least so etermined no ng a conserva	ot to increase ative \$3K net m EPS.	e its selling pr profit per uni	ice p.u. and l	has indeed re \$3.5K),	duced selling p	rice p.u. for som		duct lines.				
f we refer to FY ales (units) werage sales pe dence, it is prud despite the wea lased on net pr ales (units) add: dividend fr PS //E (forward mu stimated share	FY2015 10,997 er month lent to estimal kening in fore ofit margin of om Merz litiple) price	FY2014 9,419 we Mercedes w x, Merz has d 3.5% and usin FY2015 \$ 30,600 \$ 11,229 \$ 41,829 \$ 0.415 10 \$ 4.15	20,416 851 will at least so etermined no ng a conserva	ot to increase ative \$3K net m EPS.	e its selling pr profit per uni	ice p.u. and l	has indeed re \$3.5K),	duced selling p	rice p.u. for som		duct lines.				
ales (units) werage sales pe lence, it is prud despite the wea lassed on net pro ales (units) dd: dividend fr PS //E (forward mu stimated share pu	FY2015 10,997 er month lent to estimal kening in fore offit margin of om Merz price	FY2014 9,419 w Mercedes v x, Merz has d 3.5% and usit FY2015 \$ 30,600 \$ 11,229 \$ 41,829 \$ 0.415 10 \$ 4.15	20,416 851 will at least so etermined no ng a conserva	ot to increase ative \$3K net m EPS.	e its selling pr profit per uni	ice p.u. and l	has indeed re \$3.5K),	duced selling p	rice p.u. for som		duct lines.				
ales (units) werage sales pe lence, it is prud bespite the wea lased on net pr lales (units) wdd: dividend fr PS //E (forward mu	FY2015 10,997 er month lent to estimal kening in fore offit margin of om Merz price	FY2014 9,419 we Mercedes w x, Merz has d 3.5% and usin FY2015 \$ 30,600 \$ 11,229 \$ 41,829 \$ 0.415 10 \$ 4.15	20,416 851 will at least so etermined no ng a conserva	ot to increase ative \$3K net m EPS.	e its selling pr profit per uni	ice p.u. and l	has indeed re \$3.5K),	duced selling p	rice p.u. for som		duct lines.				

[1] Extract from quarterly results: "The outlook for the remainder of the year is for trading conditions to become more difficult and for competition to increase in the face of a weakening economy".