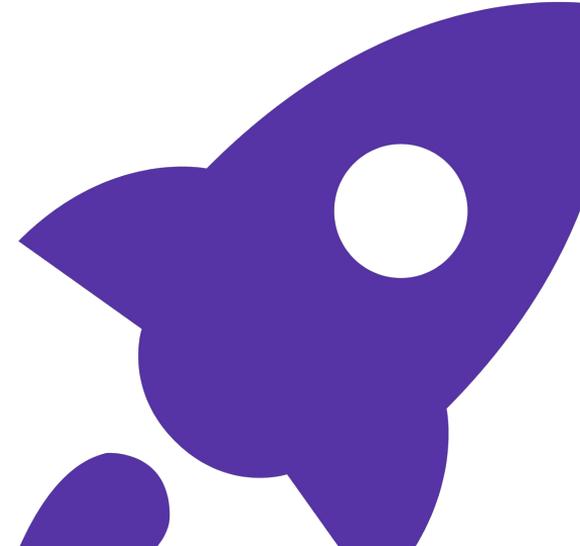


# Piloting Your Theory of Change

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VJ Brown (he/him)  
Moonshot edVentures

Branta Lockett (she/her)  
5280 Freedom School





# Objectives

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- Continue to learn about Moonshot and our approach to community design
- Understand how piloting can be a critical tool for your school launch
- Explore examples of a piloting journey for a school



# Our Time Together

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- ❑ Moonshot + VJ intro (5 min)
- ❑ Piloting 101 (15 min)
- ❑ The Piloting Journey (15) min
- ❑ Q&A and Closing (10 min)

# The Moonshot Team

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**Kat Ling**  
she/they  
CEO



**Sasha Green**  
she/her  
Program and  
Operations Manager



**Alex Chavez**  
she/her  
Finance &  
Operations Senior  
Manager



**VJ Brown**  
he/his  
Alumni &  
Partnerships  
Manager



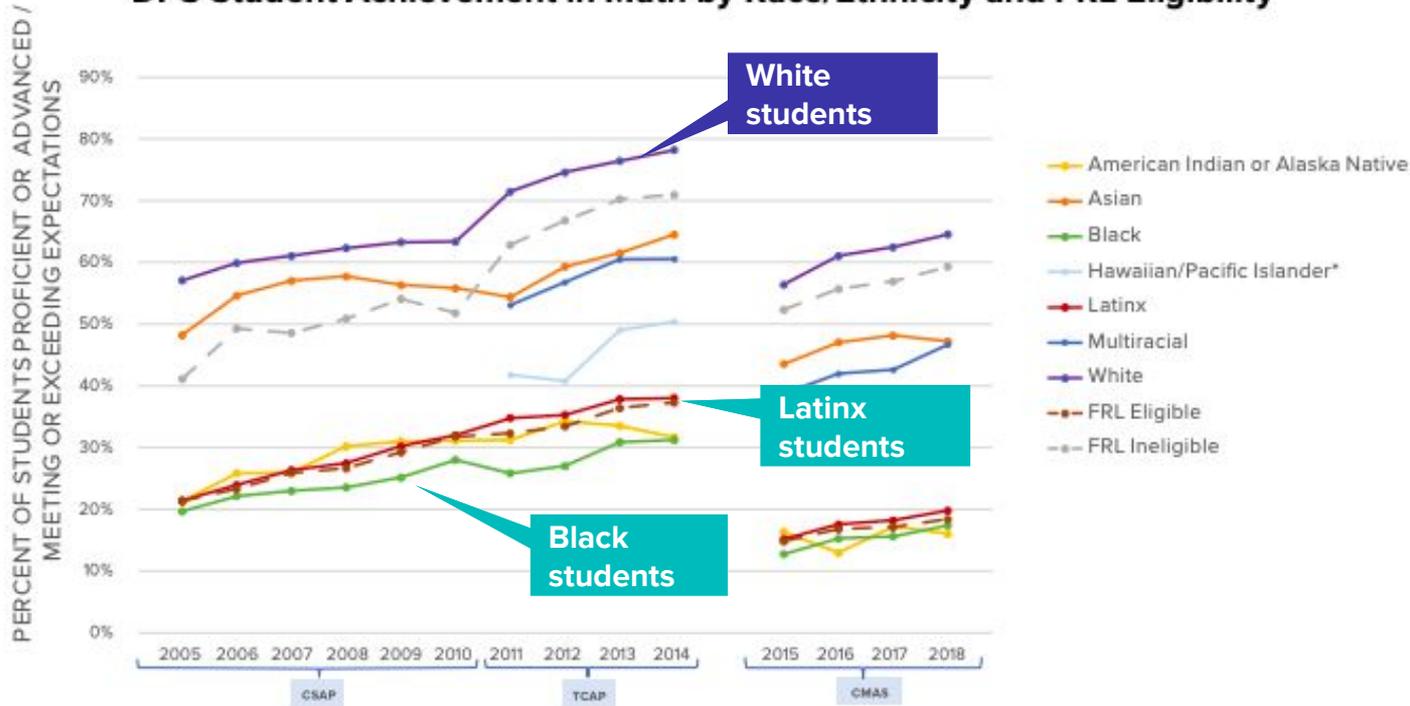
**Daranee Teng**  
she/her  
Managing Director,  
Program



# Problem #1

Over time, if our city does more of the same, **students of color in Denver will fall further behind**

### DPS Student Achievement in Math by Race/Ethnicity and FRL Eligibility

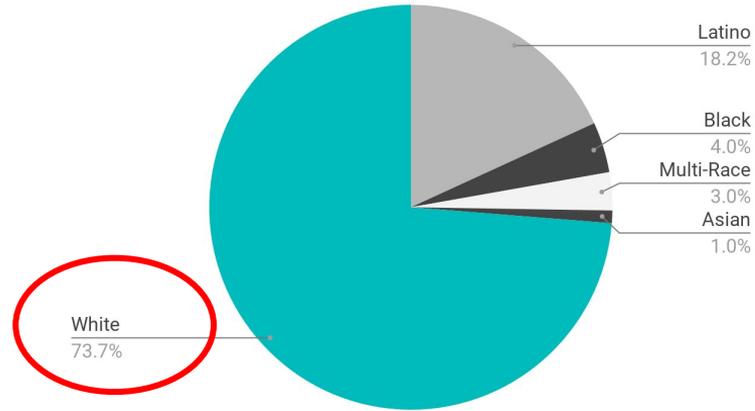




# The Problem: #2

Though **75%** of students in Denver are students of color, **75% of the teaching force is white**

## 4,910 Teachers\*



Source: Denver Public Schools

Note: 0% Hawaiian or Pacific Islander

Note: 0% Native American

\* 75% of Denver's 92,000 students are children of color



# Two Needs

1. We need to **change learning environments** for students of color.
2. We need to **diversify the talent** that will transform these learning environments.



## VISION

Moonshot envisions a learner-centered system, led by individuals who share and empathize with the experience of the students and communities they aim to serve, where all children become lifelong learners who persist through life and meaningfully contribute to their communities.

## MISSION

Moonshot edVentures surfaces and supports a diverse set of leaders to design and launch the schools and learning environments of tomorrow.

## OUR CORE VALUES

**Respect**

**Trust**

**Love**

**Collaboration**

**Equity**

**Reciprocity**

In  
five  
years...

84  
Fellows

81%  
BIPOC

27  
ventures

4,500  
students  
served in  
2021





# What is a pilot and why should I run one?

# What is a pilot?

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**Small-scale, short-term** experiences that founders run with the families they ultimately want to serve to test their idea while the stakes are low



# What do pilots help us learn?

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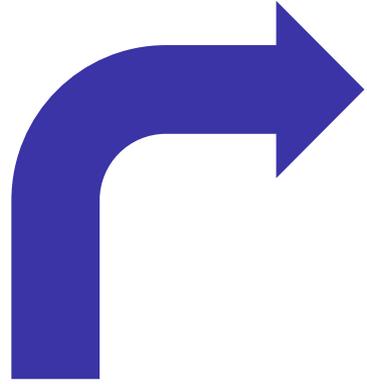
Will my instructional model be successful?

Do students and families actually want what I'm offering?

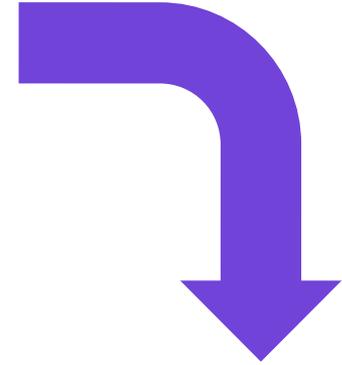
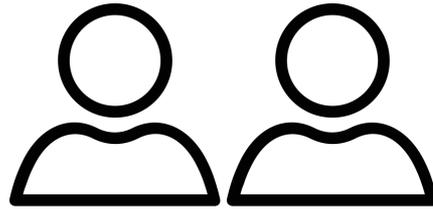
Do I actually enjoy, and am I good at leading this work?

# Why do we pilot?

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Prototype



Iterate



Learn



# Why we do pilot?

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Your idea



Assumption

Assumption

Assumption

Assumption

Assumption

You'll want to test your assumptions while you don't have far to fall - through a ***prototype!***

# Why Assumptions?

Assumptions are things about your venture you believe to be true, but haven't fully tested yet.

Your idea



Assumption

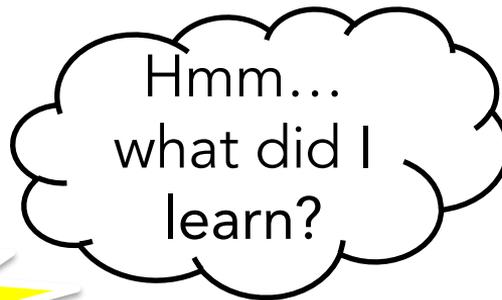
Assumption

Assumption

Assumption

Assumption

**FAIL**



Testing assumptions can save you time, \$\$, energy, confused potential users



# Types of Assumptions

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Assumptions are the things that are believed to be true about a model. You do not know an assumption is true until you test it.

**Demand**

- **Do the people I am designing for want this?**

**Capacity**

- **Am I the right person to launch this idea?**

**Efficacy**

- **Does this idea actually create the outcomes it promises?**



# Why do we pilot?

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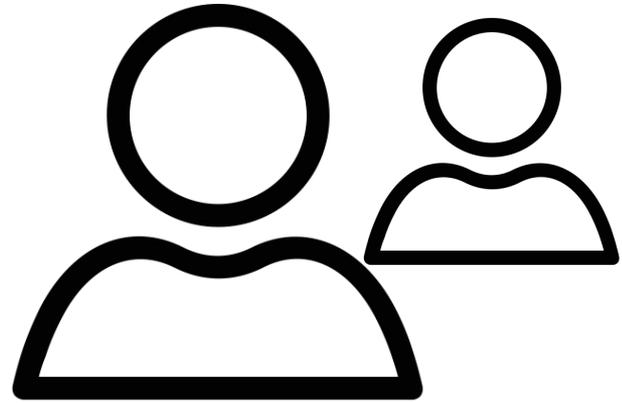
**Learnings** from your pilot should help you make informed decisions about how to *iterate*.



# Why do we pilot?

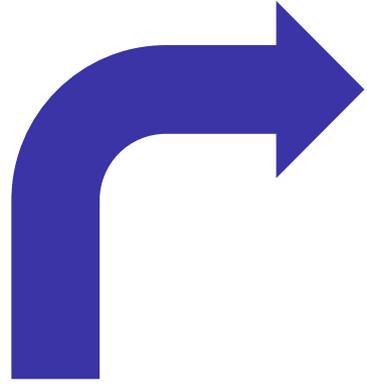
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Piloting puts users at the center and gives them a voice

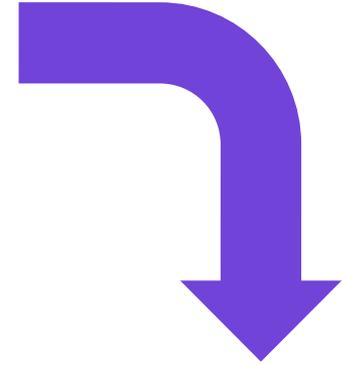
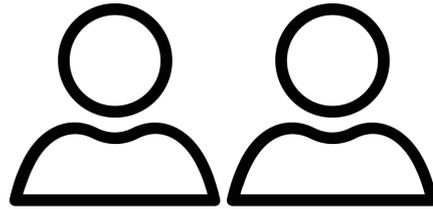


# Why do we pilot?

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Prototype



Iterate



Learn



# What are major benefits of piloting?

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- Building a sphere of influence with community members
  - Build relationships with students and families
  - Receive relevant feedback for your model design
- Develop proof points for your model
  - Data Collection
  - Testimonials
- New insight to help refine design
  - Create new assumptions

It's a process

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Piloting can be complex.  
Embrace this opportunity  
to flex a new muscle!





# Piloting at Moonshot

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## Explore

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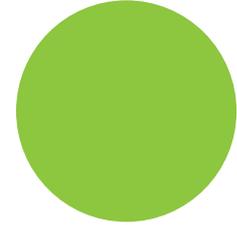
- Test **demand** (or relevant) assumption
- 1-2 hour pilots
- Moonshot guided for the first time!
- We encourage subsequent pilots



## Cultivate

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- Test **efficacy** (and some demand and capacity)
- Saturday pilots
- Moonshot advised



## Prepare for Launch

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- Test **capacity**, efficacy, and demand
- Summer (week-long+)
- Moonshot funded (with less oversight)

# The Piloting Journey: Perspective from a Moonshot Fellow!



**Branta Lockett,  
Co-Founder & Executive  
Director  
5280 Freedom School  
Moonshot Cohort 1**

A silhouette of a person with two afro hairstyles, one holding a pen, with text overlaid. The person is facing left. The text '5280 Freedom School' is written in a large, black, handwritten-style font across the middle of the image. On the person's chest, the text '-BLM 5280-' is written in a small, black, sans-serif font, and 'Freedom School' is written in a larger, yellow, cursive font below it. A white horizontal line is on the left side of the image.

# 5280 Freedom School

-BLM 5280-

Freedom  
School

# 5280 Freedom School

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**Mission:** 5280 Freedom School teaches Kindergarten - 5th-grade students to become racially literate and civically-minded by centering Black knowledge, people, and principles so that students can dismantle oppressive systems, liberate themselves, and transform the world.

**Vision:** 5280 Freedom School is a place where people are loved, valued, safe, and free to be themselves and students are leaders for social change.



# School Model

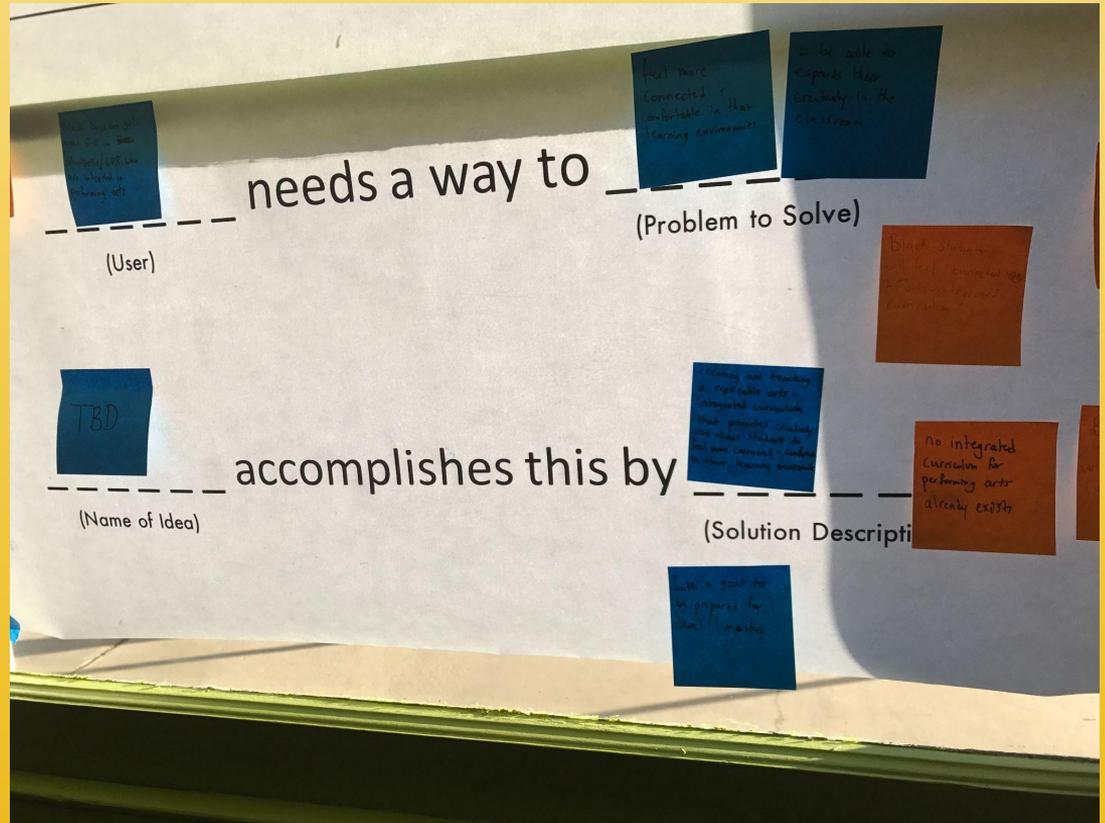
## Kindergarten - 5th Grade Prospective Public Charter School

- Black-Centered
- Culturally Responsive - “Ready for Rigor”
- Inquiry-Based Learning
- Universal Gifted and Talented Instruction



# Assumptions to Test using Pilots

Created in 2017

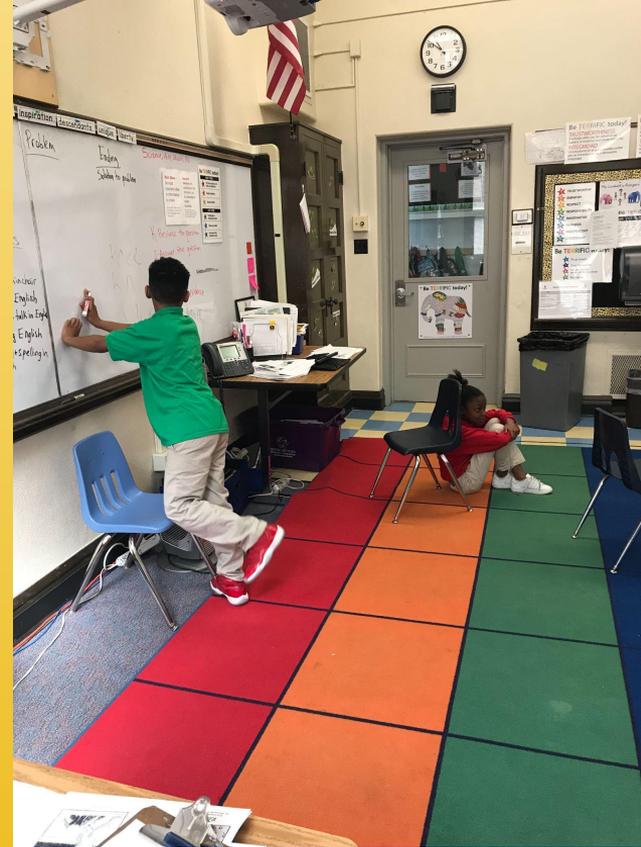


# 1st Pilot

## Arts Integration

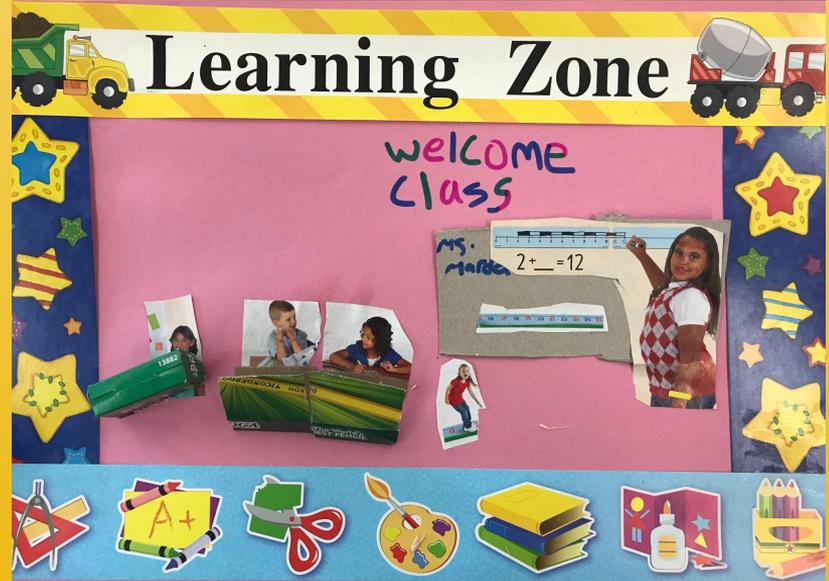
Spring 2018

- Classroom- based
- Literature and Theater



# 2nd Pilot

Design Ideal Learning Environment  
Spring 2018  
Classroom- based



# 3rd Pilot Summer Freedom School

Summer 2018



# Survey Results from Freedom School 2018

100% of students expressed that they wanted to attend the Freedom School in 2019

100% of parents had positive reviews for the Freedom School

100% of students and families felt a sense of community within the Freedom School

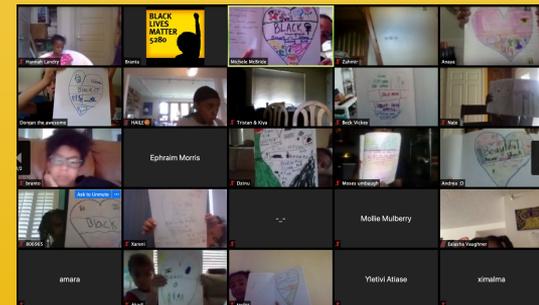
# Continued Summer Piloting

- 2019
- 2020\*
  - Virtual
  - Saturday Sessions
- 2021
- 2022 (enrollment is at capacity)



# Summary of Growth

- July 2018- First summer Freedom School
- Doubled enrollment each year since & added more grade levels
- Went virtual during pandemic
- Began monthly virtual Saturday Freedom Schools in 2020
- Need for a school that centers and affirms students who identify as BIPoC.





# Benefits of Piloting for 5280 Freedom School

- Helped build supporter base (financial, prospective families, prospective teachers, social media following, and more)
- Demonstrated demand and results overtime (useful for charter application)
- Provided insight into proposed models
- Allowed opportunities for continued feedback
  - Student feedback
  - Parent input through surveys and focus groups



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