



**CGIAR System Organization
8 September 2021**

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1. Introduction and context

This document provides a template for Proposals for CGIAR Initiatives, providing guidance on the elements and content anticipated. The purpose of the template is to provide CGIAR System Council funders and the Independent Science for Development Council with the information needed to inform their funding decisions around the Initiatives. The template is designed in light of the CGIAR 2030 Research and Innovation Strategy, reflecting the focus on partnerships, innovation systems and multiple SDG impacts from high-quality science, research and innovation. The template provides for assessment of CGIAR Initiatives against the features of CGIAR Initiatives laid out in the [System Reference Group recommendations](#) (Annex 1 of SC09.02), the [ISDC Quality of Research for Development Criteria](#) and the [Eschborn Principles](#).

The Proposal template is based on that submitted to the System Council in 2020 ([Document SC11.04a](#)), and subsequently modified with the agreement of the CGIAR Executive Management Team and the Independent Science for Development Council, ensuring a fit to their needs. The template is current at the date of issue, taking into account all prior decisions of the System Council, System Board and CGIAR's Executive Management Team.

2. Proposal Structure

Summary table

Initiative name	
Primary Action Area	
Geographic scope	
Budget	

1. General Information

List the Proposal title, the Proposal Lead and Deputy, and the writing team.

- Initiative name
- Primary CGIAR Action Area
- Proposal Lead and Deputy
- IDT members and affiliations

2. Context

2.1 Challenge statement - 500 words max supported by links and reference list

Update the 250 words from the challenge statement submitted in the pre-concept. In defining the research challenge, provide evidence on how it is relevant to Impact Areas, is a high priority in targeted countries, is aligned to shared, multi-funder priorities, and can be addressed effectively by science.

2.2 Measurable three-year (End of Initiative) outcomes - 250 words max

Update the 250 words from the objectives submitted in the pre-concept with clear 3-year measurable (SMART) outcomes. Ensure this is consistent with the ToC diagrams and narrative, and MELIA sections.

2.3 Learning from prior evaluations and Impact Assessments (IA) - Bullet points and links to evaluation and impact assessment documentation - 250 words max

Describe key learnings that have influenced the design of the Initiative, from relevant evaluations, impact assessments or other reviews whether internally or externally commissioned.

2.4 Priority-setting - 500 words max + links to analyses

Give results from, and method used, to set priority science (research questions, methods), innovations, activities, geographies, systems, crops or other choices relevant to the Initiative.

2.5 Comparative advantage - 250 words max + supporting documentation

Give evidence of why and how CGIAR and the partnership arrangement will deliver a unique or more cost-effective set of results compared to other credible partnerships or service providers.

2.6 Participatory design process - 500 words max + links to annexes

This section and annexes should show partner support statements + links to evidence, e.g. to country or regional development strategies or action plans, details on process

Concise narrative and evidence that the research and innovations proposed is demand-driven (specifically that it has emerged from stakeholder discussion and co-design, including the relevant Investment Advisory Group) and consistent with country/region/global stakeholder priorities.

2.7 Projection of benefits

Quantitative estimates of projected impact-level benefits disaggregated by breadth, depth and probability of success. A minimum of one projection for each of the five impact areas, targeting one of the impact indicators set out in the [Projected Benefits guidance](#)

Each Impact Area projection should be supported by short narrative text (200 words per projection) and references to supporting evidence. The timeframe for the estimates to be entered into the table is cumulative impact to 2030, however please flag in the narrative text if greater impact is expected in slower or faster time. [If you are undertaking more than one projection within a particular impact area \(for example, if you were wishing to provide projections on both hectares under improved management, and hectares deforestation averted, within the 'environmental health and biodiversity' impact area\), then please use 200 words for each projection \(400 words in total\), and so on.](#)

Projections will build on and be consistent with the Initiative's Theories of Change and Risk Assessment. Standard approaches for defining breadth, depth and probability must be used and are set out in the [Projected Benefits guidance](#) which must be followed when completing this task.

Breadth	Depth	Probability
Numeric indicators from the 5 impact areas Draw from the 18 impact indicators set out in the Projected Benefits guidance (Example indicators shown)	Categories of impact Draw from the depth categories for each impact indicator set out in the Projected Benefits guidance	Likelihood of impact (very high, high, medium, low, very low) Draw from the probability categories set out in the Projected Benefits guidance
(Nutrition, health & food security):		

# people meeting minimum dietary energy requirements		
(Poverty reduction, livelihoods & jobs) # people assisted to exit poverty		
(Gender equality, youth & social inclusion): #women benefiting from relevant CGIAR innovations		
(Climate adaptation & mitigation): #tonnes CO2e averted		
(Environmental health & biodiversity): #ha deforestation averted		

3. Research plans and associated theories of change (ToC)

3.1 Full Initiative ToC

Provide a 1-page ToC diagram and a 500-word max narrative ToC description. Together with the nested Work Package (WP) ToCs, this should show the scientific research and supporting work (e.g. capacity development; communications; multi-stakeholder processes; policy engagement) that will be done by the Initiative, how the WPs are aligned, the key partners and other system actors (including other CGIAR entities), specific end-of-Initiative outcomes, and the causal logic leading from research to the high-level outcomes and impacts that the Initiative aims to co-generate.

3.1.1 Full Initiative ToC diagram

Follow the structure and formatting of the template below. Guidance on developing a ToC in line with this template is available from <https://performance.cgiar.org>

3.1.2 Full Initiative ToC narrative - 500 words max

To complement the Initiative ToC diagram which illustrates how the Work Packages and End-of Initiative (EoI) outcomes contribute to Action Area outcomes, CGIAR Impact Areas and SDG targets, the Initiative ToC narrative provides an explanation of the causal logic leading from scientific research to impact. In particular, the ToC should address the assumptions of how EoI outcomes are expected to lead to Action Area outcomes and CGIAR Impacts.

3.2 Work Package TOCs

3.2.1 One-page diagram per Work Package

The Work Package ToC level is nested within the Initiative ToC. It describes the outputs/ innovations delivered by the Initiative and links them to the end-of-Initiative outcomes via named examples of actors by type. Assumptions are stated to explain causal logic.

Each Work Package ToC diagram must follow the structure and formatting of the template below. Guidance on developing a ToC in line with this template is available from <https://performance.cgiar.org>



3.2.2 Work Package research plans and ToCs – 1000 words max narrative per WP including the content below:

Table: not included in 1000-word limit

Work Package title	
Work Package main focus and prioritization (max 100 words)	
Work Package geographic scope (Global/Region/Country)	

The Science: 500-word narrative:

1. WP research questions, associated scientific methods and key outputs (narrative, or tabular format if preferred)

The Theory of Change: 500-word narrative:

2. The causal processes - including approach to scaling (e.g. capacity development; communications, multi-stakeholder processes; policy engagement) - which link research outputs to end-of-Initiative outcomes
3. Key demand, innovation and scaling partners
4. Key WP ToC assumptions and risks (when discussing risks which are already covered in Section 7.3, you may wish to simply add a reference to Section 7.3 to save word count)*
5. Interdependencies and synergies with other Work Packages (and other Initiatives if relevant)
6. Links to Innovation Package and Scaling Readiness Plan
Measuring and managing performance and results – links to Management, MELIA, Projected Benefits *In the narrative, please use the numbers (#) you included in the drawing to refer to the assumptions

4. Innovation Packages and Scaling Readiness Plan

4.1 Innovation Packages and Scaling Readiness Plan – 250 words max

Initiatives are not expected to design Innovation Packages and conduct Scaling Readiness Assessments for the September 2021 submission. Instead, Initiatives provide an articulated plan on how key principles of Innovation Packages and Scaling Readiness will be integrated into the Initiative during the 2022-2024 period. Provide narrative that covers:

1. How key principles of the Innovation Packages and Scaling Readiness approach will be integrated into the Initiative between 2022-2024, and how this is expected to add value to the Initiative,
2. Indicate the dedicated capacity and budget to embed key principles of the Innovation Package and Scaling Readiness approach into the Initiative between 2022-2024, and associated Management Plan and MELIA activities, over the course of the Initiative.

5. Impact statements

For each Impact Area, describe how the Initiative will contribute to achieving the Impact Area target. The purpose of this section is to aggregate information from across the Proposal template – i.e. the section repeats text from other parts of the Proposal, but here organizes it by Impact Area.

5.1 Nutrition, health & food security (maximum one page)

- **Challenges and prioritization**
 - Provide an evidence-based statement identifying the Impact Area challenge(s) the Initiative will address, and how those informed the priority-setting for the Initiative's research and innovation. If the Initiative does not address this Impact Area, provide a justification (maximum 150 words).
 - **Research questions**
 - Note the key research questions that deliver on this Impact Area.
 - **Components of Work Packages**
 - Highlight the specific Work Packages or components of Work Packages (research and associated work, outputs, outcomes) that deliver on the Impact Area.
 - **Measuring performance and results**
 - Describe the 3-year (End-of-Initiative) outcomes and metrics for this Impact Area.
 - **Partners**
 - List the key demand, innovation and scaling partners in delivering this Impact Area.
 - **Human resources and capacity development of Initiative team**
 - Highlight dedicated human resources to achieve the Work Package components and targets for this Impact Area. Refer/link to any strategy to improve capacity via internal capacity-building or through partnership (e.g. in Section 9.3)

5.2 Poverty reduction, livelihoods & jobs (maximum one page)

- **Challenges and prioritization**
- Provide an evidence-based statement identifying the Impact Area challenge(s) the Initiative will address, and how those informed the priority-setting for the Initiative's research and innovation. If the Initiative does not address this Impact Area, provide a justification (maximum 150 words).
 - **Research questions**
- Note the key research questions that deliver on this Impact Area.
 - **Components of Work Packages**
- Highlight the specific Work Packages or components of Work Packages (activities, outputs, outcomes) that deliver on the Impact Area.
 - **Measuring performance and results**

- Describe the 3-year (End-of-Initiative) outcome statements and metrics for this Impact Area.
 - **Partners**
- List the key demand, innovation and scaling partners in delivering this Impact Area.
 - **Human resources and capacity development of Initiative team**
- Highlight dedicated human resources to achieve the Work Package components and targets for this Impact Area. Refer/link to any strategy to improve capacity via internal capacity-building or through partnership (e.g. in Section 9.3)

5.3 Gender equality, youth & social inclusion (maximum one page)

- **Challenges and prioritization**
- Provide an evidence-based statement identifying the Impact Area challenge(s) the Initiative will address, and how those informed the priority-setting for the Initiative's research and innovation. If the Initiative does not address this Impact Area, provide a justification (maximum 150 words).
- **Research questions**
- Note the key research questions that deliver on this Impact Area.
- **Components of Work Packages**
- Highlight the specific Work Packages or components of Work Packages (activities, outputs, outcomes) that deliver on the Impact Area.
- **Measuring performance and results**
- Describe the 3-year (End-of-Initiative) outcome statements and metrics for this Impact Area.
- **Partners**
- List the key demand, innovation and scaling partners in delivering this Impact Area.
 - **Human resources and capacity development of Initiative team**
- Highlight dedicated human resources to achieve the Work Package components and targets for this Impact Area. Refer/link to any strategy to improve capacity via internal capacity-building or through partnership (e.g. in Section 9.3)

5.4 Climate adaptation and mitigation (maximum one page)

- **Challenges and prioritization**
- Provide an evidence-based statement identifying the Impact Area challenge(s) the Initiative will address, and how those informed the priority-setting for the Initiative's

research and innovation. If the Initiative does not address this Impact Area, provide a justification (maximum 150 words).

- **Research questions**
 - Note the key research questions that deliver on this Impact Area.
- **Components of Work Packages**
 - Highlight the specific Work Packages or components of Work Packages (activities, outputs, outcomes) that deliver on the Impact Area.
- **Measuring performance and results**
 - Describe the 3-year (End-of-Initiative) outcome statements and metrics for this Impact Area.
- **Partners**
 - List the key demand, innovation and scaling partners in delivering this Impact Area.
- **Human resources and capacity development of Initiative team**
 - Highlight dedicated human resources to achieve the Work Package components and targets for this Impact Area. Refer/link to any strategy to improve capacity via internal capacity-building or through partnership (e.g. in Section 9.3)

5.5 Environmental health and biodiversity (maximum one page)

- **Challenges and prioritization**
 - Provide an evidence-based statement identifying the Impact Area challenge(s) the Initiative will address, and how those informed the priority-setting for the Initiative's research and innovation. If the Initiative does not address this Impact Area, provide a justification (maximum 150 words).
- **Research questions**
 - Note the key research questions that deliver on this Impact Area.
- **Components of Work Packages**
 - Highlight the specific Work Packages or components of Work Packages (activities, outputs, outcomes) that deliver on the Impact Area.
- **Measuring performance and results**
 - Describe the 3-year (End-of-Initiative) outcome statements and metrics for this Impact Area.
- **Partners**
 - List the key demand, innovation and scaling partners in delivering this Impact Area.

- **Human resources and capacity development of Initiative team**
- *Highlight dedicated human resources to achieve the Work Package components and targets for this Impact Area. Refer/link to any strategy to improve capacity via internal capacity-building or through partnership (e.g. in Section 9.3)*

6. Monitoring, Evaluation, Learning and Impact Assessment

Statement of Initiative-specific metrics related directly to the Initiative objectives; Statement of alignment with CGIAR Performance and Results Management framework and system; Plans for Initiative-level evaluation and impact assessment; Arrangements for internal learning.

6.1 Result Framework

Guidance on developing the result framework content in line with this template is available from <https://performance.cgiar.org>. The Results Framework table must fit on one A4 page with margins as per this template document.

CGIAR Impact Areas											
Nutrition, health and food security		Poverty reduction, livelihoods and jobs		Gender equality, youth and social inclusion			Climate adaptation and mitigation			Environmental health and biodiversity	
Collective global 2030 targets											
Add targets from PRMF		Add targets from PRMF		Add targets from PRMF			Add targets from PRMF			Add targets from PRMF	
Common impact indicators that your Initiative will contribute to and will be able to provide data towards (refer to page 5 of Guidance for MELIA for selection of appropriate indicators)											
Add indicators		Add indicators		Add indicators			Add indicators			Add indicators	
SDG Targets											
Add SDG targets		Add SDG targets		Add SDG targets			Add SDG targets			Add SDG targets	
Action Area title (Systems Transformation/ Regional Agrifood Systems/Genetic Innovation)											
Action Area outcomes						Action Area outcome indicators					
Add Action Area outcomes						Add Action Area outcome indicators					
Initiative and Work package outcomes, outputs and indicators											
Result type (outcome or output)	Result	Indicator	Unit of measurement	Geographic scope	Data source	Data collection method	Frequency of data collection	Baseline value (outcome only)	Baseline year (outcome only)	Target value	Target year

6.2 MELIA plan

500-word maximum narrative section. Describe your Initiative’s MELIA plan by describing what kind of MEL activities and IA research are relevant to document outcomes and impacts related to the Initiative. Include a clear explanation of how MEL and IA will inform management decisions and subsequent research, and link explicitly with the Management Plan.

a. Narrative for MEL plans

- How your MEL will support effective management and learning, including baseline data collection, and evaluative and review processes corresponding to stage-gates and course-correction decisions.
- How your MEL will be used to proactively reflect on and adapt the Initiative and Work Package Theories of Change (ToCs), where appropriate.



- Identify key learning questions that will be the focus process evaluation in the Initiative and Work Package ToCs
- Provide a plan for within Initiative lifespan evaluative studies (noting that the Office of Evaluation and Evidence/CAS is likely to conduct overall end of Initiative evaluations).

b. Narrative for Impact Assessment research plans

- Provide a plan for Initiative-level impact assessment based on expected End-of-Initiative outcomes, and projected future impact, with clear links to the Initiative and Work Package ToCs. This will need to go beyond documenting reach
- Identify learning questions around key assumptions underlying the ToC that will be tested through causal impact assessment research during the 3-year cycle. As per the PRMF, it is expected that most Initiatives will be able to, and benefit from, incorporating such research.
- Describe plans for tracing activities and policy advice aimed at improving the scaling (readiness) of innovations and innovation packages, to lay the groundwork for, and use as input into the design of potential long-term, large-scale impact studies.

6.3 Planned Monitoring, Evaluation, Learning and Impact Assessment (MELIA) studies and activities

Guidance on developing the MELIA studies and activities content in line with this template is available from <https://performance.cgiar.org>. Table must fit on half an A4 page.

Type of MELIA study or activity	Result or indicator title that the MELIA study or activity will contribute to.	Anticipated year of completion (based on 2022-24 Initiative timeline)	Co-delivery of planned MELIA study with other Initiatives	How the MELIA study or activity will inform management decisions and contribute to internal learning

7. Management plan and Risk assessment

7.1 Management plan – 250 words max

Closely tied to the ToC and Work Packages (using same language and nested components), management plan for the 3-year period, specifying responsibilities, and deliverables over time

Describe how your Initiative will be adaptively managed to navigate towards impact during the three years of implementation and ensure to tie the within-initiative MELIA and priority re-setting to the annual performance planning and reporting rhythm.

In doing so, describe how your Initiative management approach will integrate ToC, scaling readiness, projection of benefits, risk management and MELIA to deliver impact and accountability.

For example, describe how MELIA processes and outputs will inform updates to Theories of Change, scaling strategies, risk assessments and projections of benefits, in turn informing evidence-driven reprioritization and adjustment of work plans during implementation.

7.2 Summary management plan Gantt table – 1 A4 page (landscape)

Populate the table below, shading cells to show timelines, and adding key deliverables. This high-level Gantt table should be used to give funders an indicative flavor of key anticipated moments and deliverables in Initiative delivery. It is an opportunity to show funders visually that the sequencing of key deliverables across, e.g., project management, MELIA and delivery, has been planned to allow genuinely integrated management for impact, as described in Section 7.1

Definition 'Deliverable': A specific, time-bound, contractually obligated indicator of progress toward results. It is proof, in digital, electronic, physical or other kind of soft or hard copy of the completion of a set of activities. Examples of deliverables are: workshop reports, journal articles, datasets, training materials.

Initiative Start Date		Timelines													Description of key deliverables (maximum 3 per row, maximum 20 words per deliverable)
		2022				2023				2024					
Work Packages	Lead organization	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	
Work package 1:			1				2							3	1. Example: key deliverable linked to WP1 ToC. 2. Example: key deliverable linked to WP1 ToC. 3. Example: key deliverable linked to WP1 ToC.
Work package 2:															
Work package 3:															
Work package 4:															
Innovation Packages & Scaling Readiness															Innovation Packages & Scaling Readiness activities, timelines & deliverables are provided in the detailed guidance that will be provided on Section 4.1
MELIA															Examples could include: key MELIA outputs that would inform project management decision points
Project Management															Examples could include: key decision points, key financial or results reporting moments

7.3 Risk assessment

Populate the table below to identify the most significant risks to achieving impact across the five Impact Areas, their level of likelihood, level of impact and proposed mitigation measurements (50 words per detailed description of risk).

Guidance in developing and completing this table is available on the Performance Hub: [Risk Management Template](#)

Top 5 risks to achieving impact (note relevant Work Package numbers in brackets)	Description of risk (50 words max each)	Likelihood	Impact	Risk score Likelihood x Impact	Opportunities
		Rate from 1-5	Rate from 1-5		

8. Policy compliance, and oversight

8.1 Research governance

Please use the standard text below when submitting your Proposal. No additional content is required.

“Researchers involved in the implementation of this Initiative will comply with the procedures and policies determined by the System Board to be applicable to the delivery of research undertaken in furtherance of CGIAR’s 2030 Research and Innovation Strategy, thereby ensuring that all research meets applicable legal, regulatory and institutional requirements; appropriate ethical and scientific standards; and standards of quality, safety, privacy, risk management and financial management. This includes CGIAR’s [CGIAR Research Ethics Code](#) and to the values, norms and behaviors in CGIAR’s [Ethics Framework](#) and in the [Framework for Gender, Diversity and Inclusion in CGIAR’s workplaces](#).”

8.2 Open and FAIR data assets – 250 words max

Statement of commitment to CGIAR Open and FAIR Data Assets policy, plus specific details of implementation as relevant. Also detail any specific data asset management requirements (e.g., support and tools)

Please use this standard text as part of this section:

“Researchers involved in the implementation of this Initiative shall adhere to the terms of the [Open and FAIR Data Assets Policy](#).”

In addition, IDTs may find the suggested text below helpful: it can be customized or completely revised by IDTs as they see fit:

“The **[initiative name]** will align with the OFDA Policy’s Open and FAIR requirements, ensuring:

- Rich metadata conforming to the [CGIAR Core Schema](#) to maximize Findability, including geolocation information where relevant.
- Accessibility by utilizing unrestrictive, standard licenses (e.g. [Creative Commons](#) for non-software assets; General Public License ([GPL](#))/Massachusetts Institute of Technology ([MIT](#)) for software), and depositing assets in open repositories.
- Wider access through deposition in open repositories of translations and requiring minimal data download to assist with limited internet connectivity.
- Interoperability by annotating dataset variables with ontologies where possible (controlled vocabularies where not possible).
- Adherence to [Research Ethics Code](#) (Section 4) relating to responsible data (through human subject consent, avoiding personally identifiable information in data assets and other data-related risks to communities).

9. Human Resources

9.1 Initiative team - Table

Details of people, skills, responsibilities and time commitments

*Please complete the table below detailing the anticipated Initiative team. The table must be limited to **one A4 page** within the body of your Proposal document.*

Where Initiatives anticipate large teams, they may wish to group roles by areas of expertise or by key accountabilities.

‘Research’ category includes roles involving: design, implementation, management of research; scientific knowledge, quality control, MEL, publications, delivery

‘Research support’ category includes non-research staff or consultants such as roles in administration; finance; communication, HR etc

Category	Area of Expertise	Short description of key accountabilities
<i>Guidance: please enter ‘research’ or ‘research support’.</i>		<i>Guidance: we suggest that this field is an opportunity for IDTs to make clear to funders how the composition of your team is well aligned to your TOC and Initiative priorities</i>
Example: Research	Example: Genetic resources	Example: Design and management of field experiments
Example: Research	Example: Genetic resources	Example: Data collection and analysis, with a particular focus supporting Work Package X
Example: Research support	Example: Communication	

9.2 Gender, diversity and inclusion in the workplace – 250 words max

- The Initiative team will meet CGIAR’s gender target of a minimum of 40% women in professional roles (1) and is comprised of individuals from diverse backgrounds.

OR

The Initiative team is unlikely to meet CGIAR’s gender target of a minimum of 40% women in professional roles and/or will not be comprised of individuals from diverse backgrounds. To address this, we will *(for example, consciously consider diversity when we recruit/ follow the guidance outlined in CGIAR’s [GDI Inclusive Recruitment Toolkit](#) mindfully include diverse voices into all our project activities etc.)*.

- Women, minorities, and other under-represented groups will hold leadership roles in the Initiative team. This will be seen in the composition of our senior team and will extend to the fair allocation of leadership activities and accountabilities.

OR

Women, minorities, and other under-represented groups are unlikely to hold leadership roles in the Initiative team. We will address this by (EG: making sure that such voices are heard and captured in our work/ supporting the diversity of the next generation of scientists through leadership development/ mentoring programs for women, minorities and other underrepresented groups/ requiring all our team members to take CGIAR’s Panel Pledge and actively include under-represented colleagues etc).

(1) "Professional roles" includes staff in the Director General, Center/ Alliance Leadership, Senior Management - Research, Senior Management Non-Research, Scientists, Professionals (Research and Non-Research) and Post-Doctoral Fellows categories.

(2) "underrepresented group" means a group defined by a common physical trait, belief or other distinctive characteristics that are few in number in CGIAR's workplaces and that have previously had minimal access to power and/or little or no influence on decisions that affect them.

9.3 Capacity development – 250 words max

Summary of training-oriented capacity development activities, including for junior staff and external partners. Note that training # 1 – 3 will be funded by CGIAR. Initiatives are not expected to cover training costs for #1 – 3.

1. Initiative team leaders and managers will complete training on inclusive leadership within 3 months of launch.
2. Within 6 months of launch, Initiative team members will complete training on gender, diversity and inclusion, including on whistleblowing and how to report concerns.
3. The Initiative kick-off will include an awareness session on CGIAR’s values, code of conduct and range of learning opportunities available within CGIAR.
4. Development opportunities will be made available for junior level Initiative team members, partners and stakeholders, including (for example: Mentorship, Internships/scholarships with representation of emerging professionals from under-represented groups, conference attendance, training on x etc).

10. Financial Resources

10.1 Budget

Please complete the budget tables below for inclusion within the body of the Initiative Proposal. Please present both tables ideally within one A4 page

Please follow instructions from the OneCGIAR Finance Team, and the excel spreadsheet from the same team, to generate the figures for inclusion in this table.

10.1.1: Activity breakdown

USD	2022	2023	2024	Total
Crosscutting across Work Packages				

<i>Work Package 1</i>				
<i>Work Package 2</i>				
<i>Work Package 3</i>				
<i>Work Package 4</i>				
<i>Work Package 5</i>				
<i>Innovation packages & Scaling Readiness</i>				
Total				

10.1.2: Geography breakdown

USD	2022	2023	2024	Total
<i>Global (not specific country)</i>				
<i>Region (e.g., CWANA) (not specific country)</i>				
<i>Region (e.g., LAC) (not specific country)</i>				
<i>Country (e.g., Afghanistan)</i>				
<i>Country (e.g., Algeria)</i>				
Total				