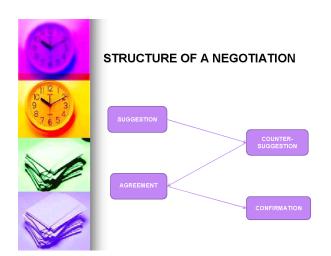




SYLLABUS

- A. KNOW WHAT YOU WANT
- B. GETTING WHAT YOU CAN
- c. NOT GETTING WHAT YOU DON'T WANT





- TYPES OF NEGOTIATION
- 1. Agreement-based negotiation
- 2. Independent advantage negotiation
- 3. Win-lose negotiation



A. KNOW WHAT YOU WANT

PREPARATION FOR A NEGOTIATION

- Prepare your negotiating position.
- Know your strengths and weaknesses.
- Know your role as part of a team.
- Decide what concessions you could make.
- Prepare support materials.
- Prepare your opening statement.



HOW TO MAKE AN OPENING STATEMENT

- Who makes an opening statement?
- State general objectives
- State priorities
- Be brief
- Minimum/maximum requirements?
- Possitive comments on the other side?
- Work with/against the other side?



LANGUAGE CHECKLIST

- Welcoming
- First meeting/One of a series
- Stating your aims & objectives
- Stating shared aims & objectives
- Handing over



B. GETTING WHAT YOU CAN

BARGAINING IN NEGOTIATIONS

Concession rules:

- 'A key principle in negotiating is to give a little a get a little at the same time'.
- 1. Ask for concessions.
- 2. All concessions are conditional.
- Give what's cheap to you and valuable to them.



ACCEPTING & CONFIRMING

- Essential requirement in negotiating.
- Estate clearly what's being agreed.
- 3. Repetition & paraphrasing.



SUMMARISING & LOOKING AHEAD

- 1. Restate the main points of the agreement.
- 2. Next steps.
- 3. Next meeting (s).



THE ROLE OF THE MAIN SPEAKER

- Create a joint, public and flexible agenda.
- 2. Don't talk too much.
- 3. Listen.
- 4. Don't fill silences.
- 5. Build on common ground.
- 6. Explore alternatives.
- 7. Be clear, firm and brief.
- 8. Follow concession rules.



THE ROLE OF THE SUPPORT SPEAKER

- Wait till your main speaker brings you in
- 2. Be brief, firm & clear.
- 3. Follow the concession rules.
- 4. Support your main speaker:
- *Agree
- *Emphasize
- *Add forgotten points
- *Don't make concessions for your main speaker
- *Listen
- *Don't fill silences



C. NOT GETTING WHAT YOU DON'T WANT

Dealing with conflict

Don't	Do
Be sarcastic	Ask questions
Attack	Listen
Criticise	Summarise
Threaten	Build on common ground
Blame	Explain your feelings



TYPES OF NEGOTIATOR

■ Which negotiator are you?





REJECTING

- Ask for an adjournment.
- Discuss options.
- Remember your limits.
- Decide if your interests are being met.

