BUSINESS/IT
REQUIREMENTS DOCUMENT

<Project Name:>
<Project Reference:>

Project Sponsor:	*<The name of the sponsor advocating the change>*
Business Project Manager:	*<The name of the business project manager who is responsible for the requirements>*
IT Project Manager:	*< The name of the IT project manager who is responsible for the IT requirements>*
Business Analyst:	*<The name of the Business Analyst who is responsible for gathering and documenting the requirements>*

Document Author:	*<The name of the author of this document>*
Version Number:	*<Document version number>*
Last Updated:	*<The date the document was last updated>*
Status:	*<The status of the document – Draft/Released>*

DOCUMENT CONTROL

<Blue italic text is included to provide guidance to the author and should be deleted before publishing>

Contacts

<Contacts that would be useful to provide for business information>

Name:	*<Contact name>*
Title:	*<Contact title>*
Location:	*<Where the contact can be located>*
Contact Number:	*<Contact internal/external number>*
Email:	*< The email correspondence for the contact>*

Document Approval

<Enter details of all stakeholders who will be subject to approval of this document>

Approver	Title	Business Area	Approval Date

Document Distribution

<Enter details of all stakeholders who will be subject to receipt of this document for reference purposes>

Name	Title	Business Area

Revision History

<Initially a document will be numbered 0.1 to 0.9 until it becomes the first issue for approval at which point the document is numbered 1.0. For future updates the document will be numbered using decimals to 1 place until it adopts the next whole number for issue>

Date	Author	Version	Summary Of Changes	Status

Related Documents

<List any significant documents that precede and relate to the project>

Document Name	Version	Author	Date

<Not all of the following sections may be applicable to the work being performed. If so, the preference would be to keep the section heading, but make a note such as "This section is not applicable for this process" and provide an explanation for the reasons why>

Table of Contents

1 Introduction....3
2 Problem/Impact/Successful Outcome....3
3 Objectives....3
4 Purpose Of Document....3
5 Scope....3
6 Definitions, Acronyms and Abbreviations....3
7 Risks....3
8 Assumptions....3
9 Issues....3
10 Dependencies....3
11 As Is Process....3
12 Context Diagram....3
13 Process Overview Diagram....3
14 High Level To Be Business Requirements....3
15 Detailed Business/IT Requirements....3
15.1 Functional Requirements....3
15.2 Process Diagram....3
15.3 Non Functional Requirements....3
16 Costs....3
17 Appendices....3

1 Introduction

<This should be a high level introduction and background to the Project>

2 Problem/Impact/Successful Outcome

The Problem	The Impact	The Successful Outcome
<Detail the problem/issue which requires a resolution>	*<Detail the impact of the problem upon the business community, application or process>*	*<Detail, at high level, what successful outcome would provide a resolution to the problem>*

3 Objectives

<State the objectives to be met by the business solution. The ID number will take the form of Oxx where xx = a consecutive number per entry>

ID	Business Objective	Business Owner	Business Importance
Oxx			

4 Purpose Of Document

The Business Requirements Specification details the business requirements as elicited by the business analyst from the key stakeholders. The document presents the requirements in a structured way that facilitates review and sign off by the designated approvers.

Building on the high level scope of the project as defined in the Project Definition Document, the business requirements clearly state in business language what any chosen solution must do. This document captures the business requirements in a structured way, providing the basis for ensuring that the solution delivered meets the requirements.

It should:-

- Facilitate a shared understanding for all stakeholders of the business requirements
- Be the key input for the preparation of a functional requirements specification
- Facilitate the identification of possible solutions

5 Scope

In Scope	Out Of Scope
<A brief description or bullet points of what is in scope>	*<A brief description or bullet points of what is out of scope>*

6 Definitions, Acronyms and Abbreviations

<This subsection provides the definitions of all terms, acronyms, and abbreviations required to properly interpret the BRS>

Abbreviation/Acronym	Description

7 Risks

<Insert details of any risks you forsee in being able to complete the requirements. The ID number will take the form of Rxx where xx = a consecutive number per entry >

Ref	Risk	Detailed BRS Reference
Rxx		

8 Assumptions

<Insert details of any assumptions made during elicitation of the requirements. The ID number will take the form of Axx where xx = a consecutive number per entry>

Ref	Assumption	Detailed BRS Reference
Axx		

9 Issues

<Insert details of any issues which contribute to the requirements being incomplete. The ID number will take the form of Ixx where xx = a consecutive number per entry>

Ref	Issue	Detailed BRS Reference
Ixx		

10 Dependencies

<Insert details of any dependencies for the requirements to be completed. The ID number will take the form of Dxx where xx = a consecutive number per entry>

Ref	Dependency	Detailed BRS Reference
Dxx		

11 As Is Process

*< Detail, at high level, the current As Is process. Include a process flow diagram if required.
The As Is process may already have been documented separately. Make reference to this within the Related Documents section >*

12 Context Diagram

<This is a diagram that details how and where the new process to be defined sits within the overall E2E business process and illustrates the relationship among actors, processes and information. Define clearly in which part of the process the changes will take place. If the requirements are a component of a larger system, detail this within the diagram. This may take the form of a mind map, process flow or any other notation which suits the business/author >

13 Process Overview Diagram

<Add a high level process flow diagram of the E2E business process to which this requirements document relates>

14 High Level To Be Business Requirements

< Detail, at high level, the To Be business requirements>

15 Detailed Business/IT Requirements

15.1 Functional Requirements

<List the functional requirements which will deliver the business/IT requirements>

ID	Title	Requirements Description	Type (*)	MoSCoW Priority	Originator	Status (**)	Delivered By	Test ID
FRxxx								

* Type Key:-

- Business
- Application
- Information
- Integration
- Technical

** Status Key:-

- Proposed
- Accepted

MoSCoW Rating:-

- **Must Have**: Describes a requirement that must be satisfied in the final solution for the solution to be considered a success
- **Should Have**: Represents a high-priority item that should be included in the solution if it is possible. This is often a critical requirement but one which can be satisfied in other ways if strictly necessary.
- **Could Have**: Describes a requirement which is considered desirable but not necessary. This will be included if time and resources permit.
- **Would Have**: Represents a requirement that stakeholders have agreed will not be implemented in a given release, but may be considered

15.2 Process Diagram

<Include a process flow diagram which links to the functional requirements above if necessary>

15.3 Non Functional Requirements

<List the non-functional requirements which will deliver the business/IT requirements>

ID	Title	Requirements Description	Type (*)	MoSCoW Priority	Originator	Status (**)	Delivered By	Test ID
NFRxxx								

* Type Key:-

- Technical
- Integration
- Security
- Audit
- Performance
- Capacity
- Availability
- Reliability
- Recovery
- Compatibility
- Maintainability
- Usability

** Status Key:-

- Proposed
- Accepted

<Non Functional requirements checklist:-

TYPE	***SAMPLE DETAIL***
SECURITY	
Login Requirements	*Access levels, CRUD levels (Create/Retrieve/Update/Delete)*
Password Requirements	*Length, special characters, expiry, recycling policies*
Inactivity Timeouts	*Durations, actions*
AUDIT	
Audited Elements	*What business elements will be audited*
Audited Fields	*Which data fields will be audited*
Audit File Characteristics	*Before image, after image, user & time stamp*
PEFORMANCE	
Response Times	*Application loading, screen open & refresh times*
Processing Times	*Functions, calculations, imports, exports*
Query & Reporting Times	*Initial loads & subsequent loads*
CAPACITY	
Throughput	*How many transactions per hour does the system need to be able to handle?*
Storage	*How much data does the system need to be able to store?*
Year on year growth requirements	
AVAILABILITY	
Hours of Operation	*When is it available? Consider weekends, holidays, maintenance times etc*
Locations of Operation	*Where should it be available from; what are the connection requirements?*
RELIABILITY	
Meantime Between Failures	*What is the acceptable threshold for down-time eg. one a year, 4,000 hours etc*
Meantime To Recovery	*If broken, how much time is available to get the system back up again?*
INTEGRITY	
Fault Trapping	*How to handle electronic interface failures*
Bad Data Trapping	*Data imports; flag-and-continue or stop the import policies etc*
Data Integrity	*Referential integrity in DB tables and interfaces*
Image Compression & Decompression Standards	
RECOVERY	
Recovery process	*How do recoveries work; what is the process?*
Recovery Timescales	*How long should a recovery take to perform?*
Backup Frequencies	*How often is the transaction data, set-up data and system (code) backed up?*
Backup Generations	*What are the requirements for restoring to previous instance(s)?*
COMPATIBILITY	
Compatibility With Shared Application	*What other systems does it need to talk to?*
Compatibility With 3rd Party Applications	*What other systems does it have to live with amicably?*

Compatibility On Different Operating Systems	*What does it have to be able to run on?*
Compatibility On Different Platforms?	*What are the hardware platforms it needs to work on?*
MAINTAINABILITY	
Conformance to Architecture Standards	*What are the standards it needs to conform to or have exclusions from?*
Conformance to Design Standards	*What design standards must be adhered to or exclusions created?*
Conformance to Coding Standards	*What design standards must be adhered to or exclusions created?*
USABILITY	
Look And Feel Standards	*Screen element density, layout and flow, colours, UI, metaphors, keyboards and shortcuts*
Internationalization/ Localization Requirements	*Languages, spellings, keyboards, paper sizes etc*

16 Business Impact Assessment

Lens	Key Impacts
Process	• *Impacts on business process and to what extent* • *Introduction of any automation to business processes and if so has the business/cost model been reviewed to reflect this* • *Have any new/amended policies been introduced*
People	• *New/revised organisation design impacts including resource impacts and if applicable recruitment needs* • *Training and development requirements* • *Additional cultural change requirements* • *Communication requirements*
Customer	• *Customer communication requirements before, during and after* • *Impacts on customer experience if everything goes according to plan* • *Impacts on customer experience if things do not go according to plan and mitigation requirements*
Financial	• *Operational cost impacts, e.g. licenses and ongoing support/maintenance* • *Benefits management processes in place*
Data & MI	• *Data cleanse requirements/approach* • *Data governance/policy requirements* • *Data migration requirements* • *Data access requirements* • *MI/reporting requirements*
Product & Proposition	• *Change to existing products as a result of this change* • *New product development* • *Product governance requirements, e.g. product implementation group* • *Customer needs understood/documented*
Supplier	• *Existing contract impacts, e.g. re-negotiation, rights to use* • *New contract impacts* • *Supplier communication requirements* • *Supplier interface/governance/data impacts*
Management	• *Business readiness management requirements* • *Business readiness plan requirements* • *Stakeholder engagement/communication requirements*
Governance & Risk	• *Operational risk impacts and where appropriate mitigation requirements* • *Risk and control framework impacts, e.g. changes to control owners* • *Regulatory compliance impacts and documentation/evidence of obligations met* • *New/revised governance*

17 Costs

<Include any costs associated with this change if applicable.

Note: This section has been specifically added at the request of the Food Business Analysts>

18 Appendices

<Additional document/s to add as a reference to the requirements>