PROGRAM ROADMAP EXAMPLE

This program roadmap is based on **Leadership & Team Development: Providing feedback and building a culture of accountability**

Weeks 3-9 were built out by this example pair

WEEK	TOPIC/WEEKLY ACCOMPLISHMENT
1	☐ Get to know your mentee/mentor
2	□ Complete Meeting Contract□ Build out and finalize Program Roadmap□ Optional* Discuss and create mentorship SMART goals
3	Establishing Trust (feedback and accountability come later)
	 ☐ Host <u>Career Conversations</u> with your direct reports to gain a better understanding of the aspirations, interests, and any potential future opportunities ☐ Talk through and schedule regular 1:1s with direct reports, allowing for more connection, awareness, and alignment, and provide coaching and development to your team in a consistent way. Be able to answer and communicate to each of your direct reports: the goal and purpose of 1:1s, expectations of these meetings from you as the manager, and expectations of your direct reports. <u>1:1 Template for reference</u> Homework:
4	Drive accountability through clear expectations, plans and feedback) Explore different frameworks for holding teams accountable (e.g., task ownership, responsibility matrix). RACI Project Management Template Break down the different types of feedback (constructive, positive, and developmental). Discuss the role of feedback in maintaining accountability.

5	Focus on techniques for giving effective constructive feedback (e.g., the "SBI" model: Situation, Behavior, Impact). Discuss how to frame feedback so it's specific, actionable, and measurable. Homework:
6	Feedback continued: Discuss the importance of being open to feedback as a leader and how to encourage a two-way feedback culture through soliciting feedback. Talk about how to model receiving feedback for the team to create a culture of continuous improvement. Practice receiving feedback from the mentee on a hypothetical situation. Homework:
7	Constructive Feedback: Prepare for conversations that involve addressing performance issues or unmet expectations. Talk through handling common retail scenarios (e.g., handling a difficult customer interaction, addressing lateness). Homework:
8	Accountability through delegation (utilizing clear expectations and feedback from above) Discuss how to hold team members accountable without over-monitoring or micromanaging. Explore delegation techniques and how to trust employees while maintaining high standards.

	Homework:
9	Key program takeaways and go forward plan
	 Review the progress made over the mentorship period. Reflect on strengths and areas of improvement in giving feedback and holding employees accountable. Work together on an action plan for continued growth beyond the
	mentorship program. Homework:
10	☐ Finalize and calibrate on go forward plan to utilize the tools gained ☐ Celebrate the end of the program, decide if mentee/mentor will continue to meet (not expected but can be mutually decided)