<u>Letters of Evaluation – Appointment/New Hire</u>

Intramural - Within the University, outside of the department.

Extramural - Outside of the University.

The criteria to follow are based on the rank of the faculty member as summarized below:

Full-Time, Tenure-Track Appointment

RANK	LETTERS
Instructor,	Three letters of evaluation provided from faculty within the School of
Clinical Scientist or Basic Scientist	Medicine or from outside the University.
Assistant Professor,	Three extramural letters of evaluation from senior individuals who
Clinical Scientist or Basic Scientist	critique the quality of the applicant's contributions. Only one letter
	may be from a previous collaborator or mentor.
Associate Professor,	Three extramural letters of evaluation from senior individuals who
Clinical Scientist or Basic Scientist	critique the quality of the applicant's contributions, inclusive of
	specific reference to the evaluator's assessment of the applicant's
	contributions to their field. Only one letter may be from a previous
	collaborator or mentor.
Professor,	Three extramural letters of evaluation from senior individuals who
Clinical Scientist or Basic Scientist	critique the quality of the applicant's contributions, inclusive of
	specific reference to the evaluator's assessment of the applicant's
	contributions to their field. Only one letter may be from a previous
	collaborator or mentor.

Full-Time, Non-Tenure-Track Appointment

RANK	LETTERS
Instructor,	Three letters of evaluation provided from faculty within the School of
Clinical Educator or Basic Science Educator	Medicine or from outside the University.
Assistant Professor,	Three letters of evaluation provided from faculty within the School of
Clinical Educator or Basic Science Educator	Medicine or from outside the University.
Associate Professor,	Three letters of evaluation from senior individuals (at least one from
Clinical Educator or Basic Science Educator	extramural sources), who speak to the applicant's regional/national
	reputation and endorse the quality and quantity of the applicant's
	contributions to clinical services and/or research and education.
Professor,	Three letters of evaluation from senior individuals (at least two from
Clinical Educator or Basic Science Educator	extramural sources), who speak to the applicant's regional/national
	reputation and endorse the continued excellence of the applicant's
	contributions to clinical services and/or research and education.
Research Associate	Three letters of evaluation provided from faculty within the School of
	Medicine or from outside the University.
Assistant Research Professor	Three letters of evaluation provided from faculty within the School of
	Medicine or from outside the University.
Associate Research Professor	Three extramural letters of evaluation by individuals who critique the
	quality of the applicant's contributions. One letter should be from a
	research collaborator or mentor.
Research Professor	Three extramural letters of evaluation by individuals who critique the
	quality of the applicant's contributions. One letter should be from a
	research collaborator or mentor.

Part-Time/Adjunct Appointment

RANK	LETTERS
Adjunct Instructor	No letters are required.
Adjunct Assistant Professor	No letters are required.
Adjunct Associate Professor	No letters are required.
Adjunct Professor	No letters are required.