

RETURN TO WORK - I AM A RECRUITER

Diversity hiring is one of the key focus for every Organization. Having said that it is specifically gender diversity in most of the country and organization.

Increasing gender diversity within an organization is crucial for fostering innovation, creativity, and overall success. Here are some impactful initiatives you can consider:

1. Mentorship and Sponsorship Programs:

- Pair employees with senior leaders who provide guidance, support, and opportunities for career advancement.
- Encourage cross-gender mentorship to promote diversity in leadership.

2. Flexible Work Arrangements:

- Offer options like remote work, flexible hours, or job-sharing.
- Accommodate work-life balance needs for all employees.

3. Inclusive Hiring Practices:

- Review job descriptions to ensure they are gender-neutral.
- Implement blind recruitment processes to reduce bias.

4. Diversity Training and Workshops:

- Conduct regular training sessions on unconscious bias, diversity, and inclusion.
- Raise awareness and promote understanding among employees.

5. Employee Resource Groups (ERGs):

- Establish ERGs focused on gender diversity.
- Provide a platform for networking, support, and advocacy.

6. Pay Equity Audits:

- Regularly assess pay gaps and address any disparities.
- Ensure equal pay for equal work.

7. Leadership Development Programs:

- Identify high-potential women employees and invest in their leadership skills.
- Create pathways for women to move into leadership roles.

Every organization is different and might have different needs or requirement. Remember, these initiatives should be tailored to your organization's context and culture. 🌟

Here are some key steps and considerations to create an effective program:

1. Needs Assessment:

- Understand the specific needs of women returning to work after a career break. Conduct surveys or interviews to gather insights.
- Identify common challenges they face (e.g., skill gaps, confidence issues, work-life balance).

2. **Program Components:**

- **Structured Training:** Offer workshops on relevant skills (e.g., technology, communication, leadership).
- **Mentorship:** Pair returnees with experienced mentors within the organization.
- **Flexible Work Arrangements:** Provide options like part-time, remote work, or job-sharing.
- **Networking Opportunities:** Organize events to connect returnees with colleagues and leaders.
- **Personal Branding Workshops:** Help them build a strong professional brand.

3. **Returnship Duration:**

- Consider a 3-6 month returnship program to ease the transition.

4. **Company Policies and Culture:**

- Ensure policies support work-life balance, parental leave, and flexible hours.
- Foster an inclusive and supportive workplace culture.

5. **Communication:**

- Promote the program internally through emails, intranet, and town halls.
- Highlight success stories of women who returned to work.

6. **Evaluation and Feedback:**

- Regularly assess the program's effectiveness.
- Collect feedback from participants to make improvements.

Remember, each organization's context is unique, so tailor the program to fit ABC's specific needs and values. Good luck! 🌟

For inspiration, you can explore existing programs like Accenture's **Career Reboot Program** and HSBC's **Power2Her Returnship Program**. These initiatives empower women professionals and provide valuable insights. 😊

Source:

(1) Career Reboot Program | Accenture.

<https://www.accenture.com/in-en/careers/local/career-reboot-program>.

(2) Power2Her : Returnship Programme (6 months) – Location : Pan-India.

https://mycareer.hsbc.com/en_GB/external/PipelineDetail/Power2Her-Returnship-Programme-6-months-Location-Pan-India/215314.

(3) Empowering women to return to the workforce.

<https://womenbacktowork.org/solutions/returnships/>.

(4) Top 16 Return To Work Programs In India For Women In 2024!.

<https://www.womensweb.in/2022/05/16-return-to-work-programs-for-women-in-tech-finance-others-list-india-may22wk2pa/>.

(5) Returnship: Return to Work with HCLTech. <https://www.hcltech.com/careers/returnship>.

When planning a Women Return to Work Program, consider the following key aspects:

1. Needs Assessment:

- Understand the unique challenges faced by women returning after a career break.
- Identify their skill gaps, confidence levels, and any specific support they need.

2. Program Duration and Structure:

- Decide on the program's duration (e.g., 3-6 months).
- Create a structured curriculum that includes training, mentorship, and networking.

3. Training and Skill Development:

- Offer workshops on relevant skills (technical, soft skills, industry-specific).
- Address any technology or industry changes during their absence.

4. Mentorship and Coaching:

- Pair returnees with experienced mentors.
- Provide guidance on career progression, workplace dynamics, and confidence-building.

5. Flexible Work Arrangements:

- Consider part-time options, remote work, or flexible hours.
- Accommodate family responsibilities.

6. Networking Opportunities:

- Organize events where returnees can connect with colleagues and leaders.
- Foster a sense of belonging.

7. Company Policies and Culture:

- Ensure policies support work-life balance, parental leave, and diversity.
- Promote an inclusive and supportive workplace culture.

8. Communication and Awareness:

- Promote the program internally through emails, intranet, and town halls.
- Share success stories of women who returned to work.

Remember, tailoring the program to your organization's context is essential. 🌟

When planning a Women Return to Work Program, consider involving the following stakeholders both within and outside the organization:

1. Internal Stakeholders:

- **Human Resources (HR):** Responsible for program design, implementation, and policy development.
- **Leadership Team:** Champions the program, allocates resources, and sets the tone.
- **Managers and Supervisors:** Support returnees, provide flexibility, and monitor progress.

- **Employee Resource Groups (ERGs):** Advocate for diversity and inclusion.
- **Colleagues:** Foster an inclusive environment and offer peer support.

2. **External Stakeholders:**

- **Industry Associations:** Share best practices and insights.
- **Community Organizations:** Collaborate on training, mentorship, and networking.
- **Educational Institutions:** Provide skill-building workshops or certifications.
- **Government Agencies:** Access grants, subsidies, or policy guidance.

Remember, engaging a diverse group of stakeholders ensures a holistic and effective program. 🌟

Creating a Women Return to Work Program involves various factors, and the budget can vary based on program duration, scale, and resources. While specific figures depend on your organization's context, here are some considerations:

1. **Training and Skill Development:**

- Budget for workshops, training sessions, and skill-building programs.
- Consider costs for trainers, materials, and venue.

2. **Mentorship and Coaching:**

- Allocate funds for mentorship programs.
- Cover mentor stipends or training costs.

3. **Flexible Work Arrangements:**

- Assess costs related to implementing flexible work options (remote work, part-time).

4. **Networking Events:**

- Budget for organizing networking sessions, guest speakers, and events.

5. **Communication and Marketing:**

- Allocate funds for promoting the program internally.
- Consider email campaigns, posters, and town halls.

6. **Administration and Logistics:**

- Account for administrative tasks, program management, and logistics.

7. **Evaluation and Feedback:**

- Set aside resources for assessing program effectiveness.

Remember, leveraging existing resources (such as internal trainers, mentors, and facilities) can help manage costs. Explore successful return-to-work programs in India for insights. 🌟

The budget for a "Women Return to Work" program in India for a software company can vary significantly depending on several factors:

1. **Program Scope and Duration:**

- **Short-term programs (3-6 months):** These may focus on upskilling and refreshing technical skills, with a lower budget allocation for stipends or salaries.
- **Long-term programs (6-12 months):** These often include more comprehensive training, mentoring, and project work, requiring a larger budget for stipends/salaries and resources.

2. Number of Participants:

- The more women you plan to include in the program, the higher the budget for stipends, training materials, and administrative costs.

3. Training and Development:

- Costs can vary depending on the type of training (online courses, workshops, mentorship), the expertise of trainers, and the provision of any certifications.

4. Stipend or Salary:

- If the program offers a stipend or salary to participants, this will be a significant portion of the budget. The amount will depend on prevailing industry rates and the duration of the program.

5. Marketing and Outreach:

- Allocating a budget for promoting the program to attract qualified candidates is essential. This can include online advertising, social media campaigns, and partnerships with relevant organizations.

6. Administrative and Operational Costs:

- Consider costs for program management, administrative support, software licenses, and any necessary equipment or infrastructure.

Estimated Budget Range:

- A rough estimate for a small-scale program with 10-15 participants and a duration of 3-6 months could range from ₹5-10 lakhs (approximately \$6,000-12,000 USD).
- Larger programs with more participants and longer durations could easily reach ₹20-50 lakhs (approximately \$24,000-60,000 USD) or more.

Cost-Saving Measures:

- Partnering with non-profit organizations or government initiatives can help reduce costs and provide additional resources.
- Utilizing online training platforms and free resources can minimize expenses.
- Offering flexible work arrangements can reduce overhead costs for office space and equipment.

It's crucial to develop a detailed budget plan that outlines all the costs involved and identifies potential funding sources. You can also explore options for corporate social responsibility (CSR) initiatives or government grants to support your program.

Examples of existing programs in India:

- * Accenture's Career Reboot Program
- * Amazon's Rekindle Program
- * Thoughtworks' Vaapsi Program
- * VMware's VMinclusion Taara Program

Researching and analyzing these existing programs can provide valuable insights into budget allocation and program design.

To promote your "Women Return to Work" program effectively, both internally and externally, you should utilize a multi-channel approach that leverages various communication platforms:

Internal Communication Channels:

1. Company Intranet: Create a dedicated page or section on your company intranet with detailed information about the program, eligibility criteria, application process, benefits, and testimonials from past participants.

2. Email Campaigns: Send targeted emails to specific employee groups (e.g., women on extended leave, managers, HR personnel) highlighting the program's benefits and encouraging them to apply or refer potential candidates.

3. Internal Social Networks: Utilize your company's internal social platforms (e.g., Slack, Yammer) to share announcements, updates, success stories, and engage in discussions about the program.

4. Town Hall Meetings/Webinars: Host informational sessions where employees can learn more about the program, ask questions, and interact with program organizers.

5. Employee Referral Program: Incentivize employees to refer qualified candidates through referral bonuses or other rewards.

External Communication Channels:

1. Company Website: Create a dedicated landing page on your company website showcasing the program's details, benefits, and application process. Optimize it for search engines to attract organic traffic.

2. Social Media: Leverage platforms like LinkedIn, Twitter, Facebook, and Instagram to share engaging content about the program, success stories, and testimonials. Use relevant hashtags to reach a wider audience.

3. Job Boards: Post the program on relevant job boards and career websites that cater to women returning to the workforce.

4. Partnerships: Collaborate with women's professional networks, industry associations, and diversity-focused organizations to spread the word about your program.

5. Press Releases/Media Outreach: Share the news about your program with relevant media outlets (e.g., newspapers, online publications, industry blogs) to gain wider visibility.

6. Events and Conferences: Participate in women in tech conferences, career fairs, and networking events to promote your program and connect with potential candidates.

Additional Tips:

- **Tailor your message:** Customize your communication for each channel and target audience. Emphasize the benefits that resonate most with each group.
- **Use visuals:** Incorporate compelling visuals (images, videos, infographics) to make your communication more engaging and shareable.
- **Track and analyze:** Monitor the effectiveness of each channel by tracking engagement metrics (e.g., click-through rates, website traffic, social media interactions) and adjust your strategy accordingly.

By utilizing a well-rounded communication strategy, you can effectively reach a wide audience of potential candidates and ensure the success of your "Women Return to Work" program.

The Talent Acquisition (TA) team plays a pivotal role in the success of a "Women Return to Work" program, leveraging their expertise in sourcing, attracting, and onboarding talent. Here's how they can actively contribute:

1. Program Design and Planning:

- **Identifying Skill Gaps:** The TA team can analyze market trends and company needs to identify the specific skills and roles that women returning to work are most likely to seek.
- **Crafting Job Descriptions:** They can create inclusive job descriptions that appeal to women who have been on a career break, highlighting transferable skills and growth opportunities.
- **Setting Realistic Expectations:** The TA team collaborate with hiring managers to set realistic expectations about the program's timeline and outcomes.

2. Sourcing and Attracting Talent:

- **Targeted Outreach:** They can leverage their networks and utilize targeted sourcing strategies (e.g., job boards, social media groups, alumni networks) to reach potential candidates.

- **Building Relationships:** The TA team can establish relationships with organizations supporting women returning to work (e.g., women's professional networks, career re-entry programs) to expand their reach.
- **Showcasing the Program:** They can create compelling content (e.g., blog posts, videos, testimonials) highlighting the program's benefits and showcasing the company's commitment to diversity and inclusion.

3. Selection and Assessment:

- **Fair Evaluation:** The TA team can design assessment processes that focus on skills and potential rather than recent work experience.
- **Skill-Based Assessments:** They can incorporate skill-based assessments and projects to evaluate candidates' abilities and potential fit for the role.
- **Interview Training:** They can provide training to hiring managers on inclusive interviewing practices and unconscious bias awareness.

4. Onboarding and Integration:

- **Smooth Transition:** The TA team can design an onboarding process that helps returning women acclimate to the company culture and work environment.
- **Mentorship and Support:** They can facilitate mentorship programs and provide ongoing support to ensure successful integration and career progression.
- **Feedback Loop:** They can gather feedback from participants to continuously improve the program's effectiveness.

5. Employer Branding:

- **Promoting Success Stories:** The TA team can showcase the accomplishments of women who have successfully returned to work through the program, both internally and externally.
- **Building a Supportive Culture:** They can contribute to creating a company culture that values diversity, inclusion, and flexibility, making it attractive to women considering returning to the workforce.

Additional Tips:

- **Partnering with HR:** Collaborate closely with HR to ensure the program aligns with the company's overall talent strategy and diversity goals.
- **Measuring Impact:** Track and measure the program's impact on diversity metrics, employee engagement, and retention rates.
- **Continuous Improvement:** Regularly evaluate the program's effectiveness and make necessary adjustments based on feedback and data.

By actively participating in all phases of the "Women Return to Work" program, the Talent Acquisition team can play a crucial role in its success, helping to create a more diverse and inclusive workforce.

Measuring the ROI (Return on Investment) of a "Women Return to Work" program requires a multi-faceted approach that considers both quantitative and qualitative factors:

Quantitative Metrics:

1. Cost-Benefit Analysis:

- **Costs:** Calculate the total cost of the program, including recruitment, training, onboarding, salaries/stipends, marketing, and administrative expenses.
- **Benefits:** Measure the financial gains resulting from the program, such as:
 - Increased productivity and performance of returning employees.
 - Reduced hiring costs compared to recruiting external candidates.
 - Lower turnover rates among program participants.
 - Increased revenue or profitability attributed to the program's impact.

2. Time-to-Productivity:

- Track the time it takes for returning women to reach full productivity compared to new hires, as this can indicate the program's effectiveness in accelerating their integration.

3. Retention and Promotion Rates:

- Monitor the retention rates of program participants over time, as higher retention signifies successful integration and value creation.
- Track the promotion rates of returning women compared to other employees, which can showcase their career progression and potential.

4. Performance Evaluations:

- Conduct regular performance evaluations of program participants to assess their individual contributions and overall impact on the company.

Qualitative Metrics:

1. Employee Engagement and Satisfaction:

- Gather feedback from program participants through surveys, interviews, and focus groups to gauge their satisfaction with the program and its impact on their engagement and well-being.

2. Employer Brand Perception:

- Assess how the program influences your company's employer brand reputation, particularly among women and diversity-conscious candidates.

3. Innovation and Collaboration:

- Evaluate if the program fosters a more diverse and inclusive workplace, leading to increased innovation and collaboration among teams.

4. Qualitative Feedback from Managers:

- Collect feedback from managers of returning women to understand their perspectives on the program's impact on team performance and dynamics.

Calculating ROI:

To calculate the ROI, you can use the following formula:

$$\text{ROI} = (\text{Financial Gain} - \text{Program Cost}) / \text{Program Cost} * 100$$

However, it's important to note that ROI is not solely a financial metric. The qualitative aspects mentioned above are equally important in understanding the program's overall impact on your company culture, diversity, and talent acquisition efforts.

Tips for Measuring ROI:

- Establish clear goals and metrics before launching the program.
- Track data consistently throughout the program's duration.
- Use a combination of quantitative and qualitative measures to gain a holistic view.
- Communicate the ROI results transparently to stakeholders.

By diligently measuring and analyzing the ROI of your "Women Return to Work" program, you can demonstrate its value, secure continued investment, and identify areas for improvement. This data-driven approach will ensure your program's long-term success and positive impact on both your workforce and your company.

Hello everyone,

If you have experience working on this program in your current or previous organization, we would greatly appreciate your insights. What key factors should we consider while designing this program? Your knowledge and contributions will be invaluable in ensuring its success.

Thank you!