

Workshop I

Wednesday, 7 May 2026 · 13:00–15:30 · University of Tokyo

Event	Workshop I — Leadership Practices and Human Judgment under AI-Generated Uncertainty
Date & Time	Wednesday, 7 May 2026 13:00 sharp
Duration	2 hours 30 minutes (13:00–15:30)
Location	University of Tokyo — [Room TBC]
Facilitators	Dr. Jacqueline Kucera (lead) Prof. Dr. Yuko Itatsu (opening & closing)
Participants	Groups A (Law/Policy/IP), B (Technical/Data/Systems), C (Consulting/Company)
Format	Input lecture → Three parallel group case discussions → Wrap-up plenary
Materials	Case Scenario Cards A, B, C (1 set per group) Synthesis Cards (1 per participant) Post-its Whiteboard / flip chart per group
Document status	DRAFT — 15 April 2026

DETAILED RUN PLAN

TIME	DURATION	WHO	WHAT
13:00	5 min	Prof. Dr. Yuko Itatsu	OPENING & WELCOME Welcome participants and introduce the research project context. Frame the workshop within the broader AI governance research fellowship at University of Tokyo. Introduce Dr. Jacqueline Kucera.
13:10	15 min	Dr. Jacqueline Kucera	INPUT LECTURE "From Top-Down to Helix Leadership: Leadership Practices and Human Judgment under AI-Generated Uncertainty" Three-part structure: Part 1 — The three leadership paradigms: Top-Down, Matrix, Helix Part 2 — The three dimensions of AI-generated uncertainty: Reliability, Interpretability, Contextual Clarity Part 3 — The Leadership-Trust Nexus: behaviors, human sovereignty, psychological safety
13:30	—	Dr. Jacqueline Kucera	CASE EXERCISE — BRIEFING Distribute Case Scenario Cards face-down. Assign groups (A / B / C). Explain the discussion structure and timing. Instruct groups not to read until 'begin' is called.
13:30	5 min	Groups A, B, C (independently)	READING TIME Participants read their Case Scenario Card individually. Facilitator is available for clarifying questions.

13:35	25 min	Groups A, B, C (independently)	GROUP DISCUSSION + WHITEBOARD Groups work through the discussion questions on their Case Scenario Card. Key arguments, decisions, and governance observations are written directly on the whiteboard/flip chart. Facilitator circulates — does not intervene but may prompt with the bridge question if discussion stalls.
14:00	5 min	Groups A, B, C (independently)	GROUP REFLECTION — POST-ITS Each participant writes one reflection on a post-it and places it on the board: — One thing that surprised you — One thing you would do differently as a leader
14:05	5 min	Dr. Jacqueline Kucera	TRANSITION 1 Brief plenary pause. Facilitator collects post-its from Group A board, resets the space for Group B. Opportunity for participants to take a short break.
14:10	5 min	Groups A, B, C (independently)	READING TIME [Group B cycle begins] Participants read their Case Scenario Card individually.
14:15	25 min	Groups A, B, C (independently)	GROUP DISCUSSION + WHITEBOARD Same structure as first cycle. Facilitator uses bridge question if needed.
14:40	5 min	Groups A, B, C (independently)	GROUP REFLECTION — POST-ITS Each participant writes one reflection post-it and places it on the board.
14:45	5 min	Dr. Jacqueline Kucera	TRANSITION 2 Brief plenary pause. Facilitator collects post-its from Group B board, resets space for Group C.
14:50	5 min	Groups A, B, C (independently)	READING TIME [Group C cycle begins] Participants read their Case Scenario Card individually.
14:55	25 min	Groups A, B, C (independently)	GROUP DISCUSSION + WHITEBOARD Same structure as previous cycles.
15:20	5 min	Groups A, B, C (independently)	GROUP REFLECTION — POST-ITS Each participant writes one reflection post-it and places it on the board.
15:25	5 min	Dr. Jacqueline Kucera	TRANSITION 3 — PLENARY RESET Collect Group C post-its. Bring all participants together for the closing plenary. Brief visual summary of post-it boards if time allows.
15:30	5 min	Prof. Dr. Yuko Itatsu	CLOSING REMARKS — PART 1 Observations from the workshop. Connection to broader research questions. Acknowledgement of participants.
15:35	5 min	Dr. Jacqueline Kucera	CLOSING REMARKS — PART 2 & SYNTHESIS CARD Key observations across all three group discussions. Introduce the Synthesis Card — participants complete individually (to keep).

			Explain next steps: Workshop II on 12 May 2026 and findings presentation on 21 May 2026.
15:30	—	All	END OF WORKSHOP I Thank participants. Optional informal discussion.

Colour key: Blue = plenary / facilitated moment | Green = group case work | Yellow = transition | Orange = wrap-up

TIME SUMMARY

Phase	Time	Duration
Opening — Prof. Dr. Yuko Itatsu	13:00–13:10	5 min
Input lecture — Dr. Jacqueline Kucera	13:10–13:30	15 min
Group A: Reading / Discussion / Post-its	13:30–14:05	35 min
Transition 1	14:05–14:10	5 min
Group B: Reading / Discussion / Post-its	14:10–14:45	35 min
Transition 2	14:45–14:50	5 min
Group C: Reading / Discussion / Post-its	14:50–15:25	35 min
Transition 3 + plenary reset	15:25–15:30	5 min
Wrap-up — Prof. Dr. Yuko Itatsu	15:30–15:35	5 min
Wrap-up — Dr. Jacqueline Kucera + Synthesis Card	15:35–15:45	5 min
TOTAL	13:00–15:45	2 h 30 min