

The Path of Least Resistance

Campaign worksheets and route tools

An editable working pack for organisers using Lebanon's accountability mechanisms and organised public pressure to secure concrete outcomes.

Prepared for The Cedar Grows | September 2026

Start with W01, W03, W06 and W08. Use the route sheet for the outcome you seek, then add the evidence, safety, pressure and execution tools needed for that case. Duplicate individual pages when a campaign has several actors or decisions.

The pack follows the September 2026 draft of The Path of Least Resistance. Route codes appear without a trailing number. All dates, standing rules, channels, forms and available remedies should be checked against the current operative text and the relevant institution before filing. These planning sheets are not official filing forms or legal advice.

A campaign can be tracked as Record → Claim → Trigger → Gatekeeper → Scrutiny → Determination → Execution → Learning. A decision remains incomplete until the required change is verified in practice.

How to use this pack

If you need to	Open these tools
Start a case and choose a route	W01–W10, then the relevant route sheet
Build a defensible record	W11–W17
Protect people and decide visibility	W15–W20
Mobilise and recruit a gatekeeper	W21–W30
File, report and follow through	W31–W38
Plan resources and accessibility	W39–W40
Communicate a specific request	T01–T07

Conventions

Write “unverified” in a cell when a legal or operational fact is still being checked. Record the source, the date checked and the person responsible. Keep sensitive working sheets in a restricted file. A public update should use W32 and the safety checks in W18–W20.

Route codes and guide references

Code	Route	Guide
CONST	Challenge a law	10.1
PARL	Parliamentary action	10.2
ATI	Access to information	10.3
WB	Corruption disclosure and protection	10.4
PROC	Public procurement	10.5
INSP	Central Inspection	10.6
COA	Court of Accounts	10.7
ADM	Administrative decision review	10.8
CRIM	Criminal accountability	10.9
MUN	Municipal accountability	10.10
ELEC	Election accountability	10.11
INT	International human rights scrutiny	10.12
XBR	Cross border assets	10.13
LAW	Law reform	10.14
ACT	Activate an adopted law	10.15
APPT	Appointments and activation	10.16
REG	Sector regulation	10.17
IFI	International finance conditionality	10.18
TRUTH	Truth and reparative accountability	10.19
PROF	Professional discipline	10.20
HR	National Human Rights Commission	10.21
SEC	Security body accountability	10.22
ENV	Environment and planning	10.23
PUB	Public bodies and state enterprises	10.24
BO	Beneficial ownership	10.25

The guide's ombudsman discussion in section 10.26 describes an unimplemented mechanism; use ACT and APPT to plan activation, and select an operating route for an immediate case.

Worksheet index

Code	Worksheet	Code	Worksheet
W01	Campaign intake	W21	Gatekeeper power map
W02	Conduct and remedy statement	W22	Institutional dependency map
W03	Minimum viable outcome brief	W23	Constituency listening record
W04	Accountability chain map	W24	Coalition contribution agreement
W05	Route shortlist	W25	Participation ladder
W06	Go no go decision	W26	Parliamentary sponsor plan
W07	Parallel routes and dependencies	W27	Trigger and pressure plan
W08	Deadline and decision calendar	W28	Escalation ladder
W09	Standing and authority	W29	Message and media plan
W10	Filing and access checklist	W30	Meeting and commitment note
W11	Evidence inventory	W31	Formal action and response log
W12	Claim to evidence matrix	W32	Public status dashboard
W13	Chronology and decision history	W33	Intermediary win ledger
W14	Evidence handling log	W34	Implementation agreement
W15	Interview and consent record	W35	Execution and verification tracker
W16	Data minimisation and secure sharing	W36	Non-compliance ladder
W17	Operational status verification	W37	Route review and pivot
W18	Safety and retaliation plan	W38	Learning and correction log
W19	Source protection decision	W39	Resource and decision budget
W20	Publication and right of reply review	W40	Accessible participation check

W01–W10 start and choose; W11–W20 evidence and safety; W21–W30 organising and pressure; W31–W40 follow-through, resources and access.

W01 Campaign intake

Guide reference: sections 7–9 | Duplicate this page for each issue or decision.

Use at the first meeting to turn a concern into a specific case.

Prompt	Working answer
Issue, location and people affected	
Decision, omission or conduct at issue	
What is known firsthand; what is reported	
Immediate harm and any reversible window	
Campaign contact, safety lead and record keeper	
Next decision and date for reassessment	

Decision before proceeding

If harm is immediate or a legal clock may already run, complete W08 and seek appropriate advice now.

W02 Conduct and remedy statement

Guide reference: section 9.1 | Duplicate this page for each issue or decision.

Describe observable events before assigning a legal label.

Prompt	Working answer
Actor and exact act, refusal or omission	
Date and source of the act	
Rule or public duty to check	
Affected people and practical effect	
Specific correction or remedy sought	
Fact, allegation and inference separated	

Working log

Claim	Source ID	Confidence	Open question

Decision before proceeding

Do not publish an allegation as a proven finding. Record contrary evidence in W12.

W03 Minimum viable outcome brief

Guide reference: section 9.2 | Duplicate this page for each issue or decision.

Create a portable one-page brief for an MP, lawyer, journalist or partner.

Prompt	Working answer
One-sentence problem and location	
Smallest useful institutional action	
Who has the power to perform it	
Who can lawfully trigger it	
Deadline and source of the deadline	
Proof that the action happened	
Next step after this first outcome	

Decision before proceeding

Use the same brief in meetings; update it when evidence or the decision point changes.

W04 Accountability chain map

Guide reference: sections 7.2 and 9 | Duplicate this page for each issue or decision.

Name the link that currently stops the case moving.

Prompt	Working answer
Record: source material to obtain	
Claim: what the record supports	
Trigger: act that starts the procedure	
Gatekeeper: authorised actor	
Scrutiny: what must be examined	
Determination: possible formal output	
Execution: who carries it out	
Learning: what will be retained	

Decision before proceeding

Circle the weakest link and assign an owner to strengthen it.

W05 Route shortlist

Guide reference: sections 8 and 10 | Duplicate this page for each issue or decision.

Compare routes by attainable remedy and initiator, not by profile.

Prompt	Working answer
Outcome required	
First route and authorised initiator	
Second route and authorised initiator	
Power each route can actually exercise	
Earliest plausible deadline	
Evidence and safety constraints	
Can routes run together without prejudice?	

Working log

Route	Go / verify / pause	Next act	Owner

Decision before proceeding

Confirm interactions with counsel if a filing could affect another route.

W06 Go no go decision

Guide reference: section 8.1 | Duplicate this page for each issue or decision.

Run this gate before investing in a formal route.

Prompt	Working answer
Standing: who can initiate and proof	
Clock: event, source and safe filing date	
Evidence: minimum admissible record	
Output: what the forum can decide	
Execution: who must implement it	
Exposure and harm: acceptable to participants?	
Decision: go, strengthen, pause or pivot	

Decision before proceeding

Mark every unverified answer explicitly; an unverified deadline is not a safe deadline.

W07 Parallel routes and dependencies

Guide reference: sections 7.2 and 9.3 | Duplicate this page for each issue or decision.

Map whether one route supplies evidence, standing, pressure or execution for another.

Prompt	Working answer
Primary route and desired output	
Supporting route and purpose	
Action required before the next route begins	
Shared evidence and confidentiality limits	
Conflict, prejudice or duplication risk	
Owner and review date	

Working log

Route A → B	Dependency	Trigger to move

Decision before proceeding

Get advice where a public complaint, press release or court filing might undermine another proceeding.

W08 Deadline and decision calendar

Guide reference: sections 6.2 and 9.5 | Duplicate this page for each issue or decision.

Keep legal and political clocks in one place; work to the shortest plausible period.

Prompt	Working answer
Official event that may start a clock	
Date and proof of publication or notice	
Source of rule and adviser who checked it	
Shortest plausible last date; safe internal date	
Time zone, working days and office closure check	
Backup filer and proof-of-receipt plan	

Working log

Milestone	Due / verify	Owner	Proof

Decision before proceeding

Never rely on a date calculated from this sheet alone: verify the operative rule and trigger event.

W09 Standing and authority

Guide reference: sections 8.1 and 8.2 | Duplicate this page for each issue or decision.

Identify the person or body entitled to request, complain, refer or litigate.

Prompt	Working answer
Eligible initiator and legal capacity	
Connection to decision or harm	
Authority or mandate document needed	
Representation, consent or power of attorney	
Conflicts or retaliation risks for initiator	
Backup initiator if the first cannot act	

Decision before proceeding

Keep an advocacy sponsor distinct from a legal claimant or authorised referrer.

W10 Filing and access checklist

Guide reference: sections 8.2 and 16.1 | Duplicate this page for each issue or decision.

Verify the practical filing channel and keep proof that the act was received.

Prompt	Working answer
Arabic name, exact office and address	
Channel, hours, language and format	
Signed authority, copies, translations, annexes	
Fee, waiver, service and accessibility needs	
Confidential and public versions	
Receipt date, time and reference number	
Review or silence pathway and due date	

Decision before proceeding

Use current official instructions and preserve the received copy, attachments and acknowledgement.

W11 Evidence inventory

Guide reference: sections 6.1 and 16.2 | Duplicate this page for each issue or decision.

List all records before building a public claim.

Prompt	Working answer
Record owner and secure folder	
File naming rule and ID convention	
Original versus working copy	
Sensitive records and access permission	
Missing record with acquisition route	
Backup and retention review date	

Working log

ID	Record / date	Source	Storage / access

Decision before proceeding

Preserve originals and metadata where feasible; store a redacted working copy separately.

W12 Claim to evidence matrix

Guide reference: sections 6.1 and 9.1 | Duplicate this page for each issue or decision.

Test each proposed claim against direct sources, contrary material and gaps.

Prompt	Working answer
Claim being tested	
Primary source and precise passage	
Independent corroboration	
Contrary or exculpatory material	
Inference required and confidence level	
Public wording that matches the evidence	

Working log

Claim ID	Supporting ID	Contrary ID	Status

Decision before proceeding

Ask what new evidence would change the conclusion.

W13 Chronology and decision history

Guide reference: sections 9.5 and 16.2 | Duplicate this page for each issue or decision.

Build one dated sequence with sources for each event.

Prompt	Working answer
Earliest relevant event	
Decision or publication event	
When affected people learned of it	
Formal requests, replies and silences	
Next scheduled hearing, bid or vote	
Gaps and disputed dates	

Working log

Date/time	Event	Source ID	Confirmed?

Decision before proceeding

Keep event date distinct from date discovered and date of formal notification.

W14 Evidence handling log

Guide reference: sections 6.1 and 16.2 | Duplicate this page for each issue or decision.

Document collection and transfers for material that could be challenged.

Prompt	Working answer
Collector and lawful acquisition method	
Original filename, date and device	
Original storage and restricted access	
Working-copy and redaction procedure	
Hash or integrity check if appropriate	
Transfer, recipient, purpose and consent	

Working log

ID	Obtained / by	Transfer / to	Integrity note

Decision before proceeding

Avoid circulating unredacted evidence simply to gain attention.

W15 Interview and consent record

Guide reference: sections 6.3 and 9.12 | Duplicate this page for each issue or decision.

Prepare before interviewing or naming affected people.

Prompt	Working answer
Purpose, interviewer and date	
What the participant agrees may be recorded	
Public, anonymous or confidential use	
Limits on anonymity and possible disclosure	
Translation and interpretation choices	
Review or withdrawal arrangements	
Support contact and consent storage	

Decision before proceeding

Consent is ongoing; pause if participation becomes pressured or exposure changes.

W16 Data minimisation and secure sharing

Guide reference: sections 6.3 and 12.9 | Duplicate this page for each issue or decision.

Decide exactly who needs each dataset and when it should be deleted.

Prompt	Working answer
Data categories and why each is necessary	
Who may access originals	
Redacted version for partners and media	
Secure transfer channel and recipient check	
Retention period and deletion owner	
Breach response and affected-person contact	

Decision before proceeding

Do not place personal data in a public tracker unless necessary and authorised.

W17 Operational status verification

Guide reference: sections 6.4 and 16.6 | Duplicate this page for each issue or decision.

Recheck the law, office and channel before an irreversible step.

Prompt	Working answer
Route, institution and power under review	
Operative legal text and version	
Current office holder, quorum or vacancy	
Current filing channel and form	
Date checked, official source and contact	
Uncertainty, fallback and next check	

Working log

Claim	Source / URL	Checked on	Confidence

Decision before proceeding

Record the answer as of a date; procedures and institutional capacity can change.

W18 Safety and retaliation plan

Guide reference: sections 6.3 and 16.4 | Duplicate this page for each issue or decision.

Choose the visibility level and assign a response owner before action.

Prompt	Working answer
Legal, digital, employment and physical risks	
People exposed, including family and sources	
Likelihood, severity and warning signs	
Private, targeted, constituency or public mode	
Mitigation, emergency contact and lawyer	
Stop condition and next review date	

Decision before proceeding

Separate the protection plan from the public campaign file.

W19 Source protection decision

Guide reference: sections 6.3 and 12.9 | Duplicate this page for each issue or decision.

For confidential material, decide what can be shown without revealing the source.

Prompt	Working answer
Source code and contact custodian	
Promises made; limits that were explained	
Metadata and contextual identifiers to remove	
Who will see original, summary and extract	
Secure return or deletion arrangement	

Action if a source is exposed

Decision before proceeding

Seek specialist advice before promising anonymity that cannot be assured.

W20 Publication and right of reply review

Guide reference: sections 6.1 and 12.6 | Duplicate this page for each issue or decision.

Clear claims and foreseeable harms before publication.

Prompt	Working answer
Precise claim and evidentiary status	
Names and personal data truly necessary	
Relevant reply sought, channel and time	
Response, correction and unresolved dispute	
Potential prejudice to active proceedings	

Legal/safety sign-off and publication owner

Decision before proceeding

Record why a reply was unsafe or impractical if one was not sought.

W21 Gatekeeper power map

Guide reference: sections 9.4 and 12.7 | Duplicate this page for each issue or decision.

Turn general support into a formal act by a named actor.

Prompt	Working answer
Gatekeeper, office and exact legal power	
Interest, constraints and incentives	
Requested act, form and deadline	
Evidence or constituency they need	
Who can approach them credibly	
Response, refusal reason and backup actor	

Working log

Actor / route	Ask	Reply / date	Next step

Decision before proceeding

Measure a filed question, registered complaint or signed referral rather than a supportive statement.

W22 Institutional dependency map

Guide reference: sections 4, 5 and 9.4 | Duplicate this page for each issue or decision.

Trace nomination, decision, funding and execution powers when a body is blocked.

Prompt	Working answer
Body and disputed function	
Who nominates, appoints or approves	
Who supplies budget, staff or data	
Who can inspect or review	
Informal veto or dependency to verify	
Alternate route around the blocked step	

Decision before proceeding

Distinguish legal authority from political influence and record evidence for each.

W23 Constituency listening record

Guide reference: sections 9.12 and 12.3 | Duplicate this page for each issue or decision.

Test whether the proposed remedy fits the people affected.

Prompt	Working answer
Community, language and location	
Who is missing from consultation	
Lived effects and different priorities	
Cost of participation and protection needs	
Remedy participants would recognise	
Feedback, consent and return date	

Decision before proceeding

Do not infer community consent from a single spokesperson.

W24 Coalition contribution agreement

Guide reference: sections 9.7 and 12.5 | Duplicate this page for each issue or decision.

Record what each ally will actually contribute and what they need protected.

Prompt	Working answer
Partner, representative and mandate	
Standing, expertise, reach or resources	
Specific contribution and by when	
Public attribution and data-sharing limits	
Decision and conflict-resolution process	
Review or withdrawal point	

Working log

Partner	Commitment	Owner	Due

Decision before proceeding

Do not publish a partner endorsement without its approval.

W25 Participation ladder

Guide reference: sections 12.3–12.5 | Duplicate this page for each issue or decision.

Offer people roles that match their time, capacity and risk.

Prompt	Working answer
Low-risk entry action	
Skill or support required to participate	
Private organising role	
Public action and consent choice	
Volunteer wellbeing and accessibility	
Next invitation and retention owner	

Working log

Action	Who / how many	Conversion	Risk

Decision before proceeding

Track continued participation and leadership, not only attendance.

W26 Parliamentary sponsor plan

Guide reference: sections 10.2 and 12.7 | Duplicate this page for each issue or decision.

Prepare a request for a particular parliamentary power.

Prompt	Working answer
MP or committee and relevant remit	
Exact question, inquiry, referral or amendment	
Sponsor threshold and timing if relevant	
Evidence brief and proposed text	
Other sponsors, constituency links and follow-up	
Proof of formal filing and next parliamentary step	

Decision before proceeding

A meeting or public endorsement does not prove the formal parliamentary act occurred.

W27 Trigger and pressure plan

Guide reference: sections 9.6 and 12.1 | Duplicate this page for each issue or decision.

Synchronise formal procedure and public organising without endangering either.

Prompt	Working answer
Formal trigger, initiator and filing date	
Proof of valid trigger	
Pressure audience and specific ask	
Visibility level and release conditions	
Decision point the pressure seeks to move	
Legal, evidence and safety conflicts	
Owner of each track and stop rule	

Decision before proceeding

Pause publicity if it jeopardises evidence, source safety or a live legal route.

W28 Escalation ladder

Guide reference: sections 9.8 and 12.8 | Duplicate this page for each issue or decision.

Make each new step add a power, duty, forum or scrutiny.

Prompt	Working answer
Current blockage and evidence of it	
First clarification or private ask	
Formal duty to create next	
New gatekeeper or review forum	
Conditions for public escalation	
Strongest step to reserve and stop rule	

Working log

Rung	What changes	Trigger date	Owner

Decision before proceeding

Do not escalate merely because time has passed; name what leverage changes.

W29 Message and media plan

Guide reference: sections 12.2 and 12.6 | Duplicate this page for each issue or decision.

Tell a clear story while keeping claims proportionate to evidence.

Prompt	Working answer
Affected-person experience with consent	
Shared public concern and timely decision	
One specific actor and ask	
Verified facts and uncertainty language	
Spokesperson, language and accessibility	
Reply link, documents and corrections channel	

Decision before proceeding

A press story should point to a concrete next decision and a way to verify it.

W30 Meeting and commitment note

Guide reference: sections 9.4 and 9.9 | Duplicate this page for each issue or decision.

Convert conversations with officials or allies into trackable commitments.

Prompt	Working answer
Date, attendees and roles	
Request made and authority discussed	
Documents presented and limitations	
Exact commitment, owner and due date	
What was refused or left unresolved	
Follow-up message and agreement on publicity	

Working log

Action	Owner	Due	Proof

Decision before proceeding

Send a concise written record promptly and note any disagreement over what was promised.

W31 Formal action and response log

Guide reference: sections 8.2, 9.5 and 16.3 | Duplicate this page for each issue or decision.

Keep the receipt, status and review path visible to the team.

Prompt	Working answer
Route, file number and receiving body	
Initiator and proof of standing	
Date, channel and receipt	
Response due date and verified source	
Review or appeal step if refusal/silence	
Person responsible for checking status	

Working log

Event	Date	Document ID	Next act

Decision before proceeding

Record accepted, referred, unanswered and rejected separately.

W32 Public status dashboard

Guide reference: sections 9.5 and 12.11 | Duplicate this page for each issue or decision.

Publish only what can be evidenced without compromising people or proceedings.

Prompt	Working answer
Current stage in the accountability chain	
Last verified formal event and link	
Next duty, responsible actor and date	
Outcome status: sought / pending / partial / done	
What remains unverified	
Last update, review and correction contact	

Decision before proceeding

Use precise status wording: a filed complaint is not a finding; a ruling is not implementation.

W33 Intermediary win ledger

Guide reference: sections 7.5 and 12.10 | Duplicate this page for each issue or decision.

Record what improved capacity or leverage even before the final remedy.

Prompt	Working answer
New record, precedent or clarified duty	
New initiator, sponsor or institutional access	
Participation or coalition capacity gained	
Formal act that can be independently checked	
Limit of the win and remaining step	
Next campaign use of the new asset	

Working log

Win	Proof	Limit	Next use

Decision before proceeding

Avoid treating attention alone as a substantive outcome.

W34 Implementation agreement

Guide reference: sections 9.9 and 11 | Duplicate this page for each issue or decision.

Turn a broad promise into deliverable steps.

Prompt	Working answer
Required act and legal or written basis	
Named implementing office	
Milestone and date	
Resources, budget, systems or staff needed	
Where the act will be published	
Who verifies a user-facing change	
Escalation if the step is missed	

Decision before proceeding

Seek the implementing instrument and proof of operation, not a press commitment alone.

W35 Execution and verification tracker

Guide reference: sections 9.10, 11 and 16.5 | Duplicate this page for each issue or decision.

Follow a decision until real-world compliance is evidenced.

Prompt	Working answer
Decision, operative text and recipients	
Service or notification date	
Implementing owner and required acts	
Stay, review or impediment to check	
Independent proof of each act	
User test and remaining defects	

Working log

Act / owner	Due	Proof	Status

Decision before proceeding

Partial execution and disputed execution should be described as such.

W36 Non-compliance ladder

Guide reference: section 11.2 | Duplicate this page for each issue or decision.

Escalate documented failure to execute without compromising the remedy.

Prompt	Working answer
Exact duty and date it arose	
Proof of non-performance or incomplete action	
Notice, recipient and reasonable cure step	
Available review or enforcement route	
Publicity and retaliation risk	
Trigger to stop, pivot or close	

Working log

Step	Evidence	Owner	Due

Decision before proceeding

Check whether a stay or appeal alters the duty before alleging non-compliance.

W37 Route review and pivot

Guide reference: section 9.11 | Duplicate this page for each issue or decision.

Decide deliberately whether to continue, change route, pause or stop.

Prompt	Working answer
Current output and gap to remedy	
Legal viability and remaining clock	
Evidence or standing that changed	
Cost, safety and opportunity cost	
What new route adds	
Decision, dissent and revisit date	

Decision before proceeding

Tell affected people what a pivot means for their interests and options.

W38 Learning and correction log

Guide reference: sections 9.13 and 16.7 | Duplicate this page for each issue or decision.

Retain honest lessons and correct public or internal errors.

Prompt	Working answer
Initial theory of change	
What occurred at each chain link	
Which assumption failed or held	
Evidence of outcome and remaining uncertainty	
Correction, recipient and date	
Lesson transferable to another context	

Working log

Version / date	Correction	Evidence	Approved by

Decision before proceeding

Keep facts, interpretations and advocacy recommendations distinct.

W39 Resource and decision budget

Guide reference: sections 9 and 12 | Duplicate this page for each issue or decision.

Test whether the campaign can sustain the next phase.

Prompt	Working answer
Staff and volunteer time available	
Legal and translation costs	
Travel, printing, data and accessibility costs	
Funding conditions or conflicts to disclose	
Decision owner for spending	
Minimum viable plan if funds fall short	

Working log

Item	Estimate	Source	Owner

Decision before proceeding

Budget for follow-through after a decision, not just launch.

W40 Accessible participation check

Guide reference: sections 9.12 and 12.4 | Duplicate this page for each issue or decision.

Remove avoidable barriers before inviting people into public or private action.

Prompt	Working answer
Languages and interpretation needed	
Location, transport and remote option	
Disability access and format requests	
Care, work-time or financial barriers	
Privacy, anonymity and safe exit choices	
Feedback channel for excluded participants	

Decision before proceeding

Ask participants what conditions make involvement possible rather than assuming one format suits everyone.

Route worksheet index

Each sheet translates one route from guide section 10 into decisions an organiser can record. Pair it with W08 for clocks, W09–W10 for standing and filing, W17 for current status and W35 for implementation.

Code	Outcome	Section
CONST	Challenge a law	10.1
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WB	Corruption disclosure and protection	10.4
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INSP	Central Inspection	10.6
COA	Court of Accounts	10.7
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CRIM	Criminal accountability	10.9
MUN	Municipal accountability	10.10
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XBR	Cross border assets	10.13

Code	Outcome	Section
LAW	Law reform	10.14
ACT	Activate an adopted law	10.15
APPT	Appointments and activation	10.16
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IFI	International finance conditionality	10.18
TRUTH	Truth and reparative accountability	10.19
PROF	Professional discipline	10.20
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CONST Challenge a law

Guide section 10.1 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Authorised referrer, including the required MPs where used	
Document or evidence: Exact published law and provision; constitutional ground; signature plan	
Clock / milestone: Publication event, official text and referral window	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Filed referral with receipt; Council disposition	
Execution owner and next pressure step	

Check before acting

A public campaign cannot itself file; verify standing and clock before publicity.

Source, date and verifier for every legal or procedural answer: _____

PARL Parliamentary action

Guide section 10.2 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: MP, committee or chamber using the relevant power	
Document or evidence: Written question, hearing, bill, amendment or oversight ask	
Clock / milestone: Committee calendar, ministry response and session timetable	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Filed instrument, answer, hearing or vote record	
Execution owner and next pressure step	

Check before acting

A sponsor pledge is not the formal parliamentary act.

Source, date and verifier for every legal or procedural answer: _____

ATI Access to information

Guide section 10.3 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Record holder; NACC or reviewing forum if necessary	
Document or evidence: Exact records, format, scope, partial disclosure and fee position	
Clock / milestone: Receipt, clarification, extension and silence events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Records supplied or reasoned review decision	
Execution owner and next pressure step	

Check before acting

Retain the original request and reply; use current NACC procedures.

Source, date and verifier for every legal or procedural answer: _____

WB Corruption disclosure and protection

Guide section 10.4 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Competent receiving body and protection decision-maker	
Document or evidence: Merits report and separate protection request; retaliation assessment	
Clock / milestone: Dates of disclosure, acknowledgement and protection steps	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Acknowledged disclosure; protection/referral decision	
Execution owner and next pressure step	

Check before acting

Do not assume a tip confers protected-whistleblower status.

Source, date and verifier for every legal or procedural answer: _____

PROC Public procurement

Guide section 10.5 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Actor with standing; procuring entity; competent review body	
Document or evidence: Tender ID, stage, defect, requested correction and bidder evidence	
Clock / milestone: Bid deadline, award, standstill and review events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Written correction, suspension, review or re-tender	
Execution owner and next pressure step	

Check before acting

Standing, remedy and short periods can change by stage.

Source, date and verifier for every legal or procedural answer: _____

INSP Central Inspection

Guide section 10.6 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Central Inspection and implementing or referral body	
Document or evidence: Named service failure, officer or process; supporting records	
Clock / milestone: Complaint acknowledgement, inspection and referral checks	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Registered complaint, finding or traceable referral	
Execution owner and next pressure step	

Check before acting

A complaint need not give ongoing participation rights.

Source, date and verifier for every legal or procedural answer: _____

COA Court of Accounts

Guide section 10.7 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Competent audit, referral, accounting and executing actors	
Document or evidence: Expenditure, account, authorisation and audit question	
Clock / milestone: Budget, payment, control and audit cycle	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Audit/financial output and corrected accounts or recovery	
Execution owner and next pressure step	

Check before acting

Prior control, audit and financial liability are distinct.

Source, date and verifier for every legal or procedural answer: _____

ADM Administrative decision review

Guide section 10.8 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Affected person with legal interest; State Council	
Document or evidence: Exact administrative act, notice, legal ground and interim relief	
Clock / milestone: Notification, grievance, special-law and filing events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Suspension, annulment, damages or reasoned decision	
Execution owner and next pressure step	

Check before acting

Obtain case-specific advice on standing and time immediately.

Source, date and verifier for every legal or procedural answer: _____

CRIM Criminal accountability

Guide section 10.9 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Competent prosecutor or court; victim/claimant where eligible	
Document or evidence: Offence elements, provenance, harm and jurisdiction	
Clock / milestone: Limitation, immunity, complaint and investigation events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Registered report, investigation step, order or judgment	
Execution owner and next pressure step	

Check before acting

A tip, victim complaint and civil claim confer different rights.

Source, date and verifier for every legal or procedural answer: _____

MUN Municipal accountability

Guide section 10.10 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Council, mayor or competent supervisory/review actor	
Document or evidence: Minute, budget line, service act, approval chain and local remedy	
Clock / milestone: Meeting, approval, publication and challenge dates	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Corrected decision, delivered service or verified expenditure	
Execution owner and next pressure step	

Check before acting

Map municipality-specific powers and supervisory approvals.

Source, date and verifier for every legal or procedural answer: _____

ELEC Election accountability

Guide section 10.11 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Election body, prosecutor or eligible petitioner by branch	
Document or evidence: Polling/count evidence, finance/media breach or result petition	
Clock / milestone: Polling, count, publication and petition events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Correction, investigation, decision or electoral remedy	
Execution owner and next pressure step	

Check before acting

Do not conflate administration complaint with a result petition.

Source, date and verifier for every legal or procedural answer: _____

INT International human rights scrutiny

Guide section 10.12 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Relevant UN mandate or eligible international mechanism	
Document or evidence: Victim consent, facts, domestic steps and urgent-risk basis	
Clock / milestone: Submission, acknowledgment, State reply and follow-up	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Communication, recommendation and domestic follow-through	
Execution owner and next pressure step	

Check before acting

An international submission usually does not halt domestic clocks.

Source, date and verifier for every legal or procedural answer: _____

XBR Cross border assets

Guide section 10.13 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Eligible claimant, foreign authority, court or regulator	
Document or evidence: Asset and entity identifiers, transactions, jurisdiction links	
Clock / milestone: Dissipation, limitation, mutual assistance and court events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Trace, restraint, judgment or repatriation step	
Execution owner and next pressure step	

Check before acting

Civil society cannot itself compel foreign disclosure or freeze assets.

Source, date and verifier for every legal or procedural answer: _____

LAW Law reform

Guide section 10.14 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Government sponsor or MPs and parliamentary committees	
Document or evidence: Draft clauses, problem, alternatives, costs and implementation	
Clock / milestone: Sponsor, committee, debate and vote timetable	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Adopted legal text plus operating pathway	
Execution owner and next pressure step	

Check before acting

Legislative passage alone may not activate a reform.

Source, date and verifier for every legal or procedural answer: _____

ACT Activate an adopted law

Guide section 10.15 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Body responsible for each missing act	
Document or evidence: Decree, budget, appointment, system, staffing or forms missing	
Clock / milestone: Statutory date, budget cycle and implementation milestones	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Published instrument and evidence of operation	
Execution owner and next pressure step	

Check before acting

List each dependency and its owner; do not settle for announcement.

Source, date and verifier for every legal or procedural answer: _____

APPT Appointments and activation

Guide section 10.16 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Nominating, selecting and appointing bodies	
Document or evidence: Seat, eligibility, nomination sequence, quorum and budget	
Clock / milestone: Expiry, holdover, selection and decree events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Valid appointment and functioning institution	
Execution owner and next pressure step	

Check before acting

A vacancy does not always prove the body has ceased to operate.

Source, date and verifier for every legal or procedural answer: _____

REG Sector regulation

Guide section 10.17 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Regulator or authority under the sector statute	
Document or evidence: Licence, tariff, service, safety or enforcement provision	
Clock / milestone: Application, consultation, inspection and appeal events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Reasoned regulatory decision and compliance proof	
Execution owner and next pressure step	

Check before acting

There is no generic regulatory procedure; verify the sector law.

Source, date and verifier for every legal or procedural answer: _____

IFI International finance conditionality

Guide section 10.18 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Domestic duty-holder and financier or grievance body	
Document or evidence: Benchmark, agreement, domestic act and monitoring data	
Clock / milestone: Review, disbursement, budget and reporting dates	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Verified domestic act or remedy tied to the condition	
Execution owner and next pressure step	

Check before acting

External leverage does not replace a domestic route.

Source, date and verifier for every legal or procedural answer: _____

TRUTH Truth and reparative accountability

Guide section 10.19 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Victims/families and competent archive, commission or court	
Document or evidence: Victim-defined objective, archives, remains, DNA and remedies	
Clock / milestone: Evidence preservation, consultation and official process	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Verified identification, truth record or reparative measure	
Execution owner and next pressure step	

Check before acting

Protect consent, dignity, sensitive archives and separation from criminal liability.

Source, date and verifier for every legal or procedural answer: _____

PROF Professional discipline

Guide section 10.20 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Relevant order, disciplinary council or regulator	
Document or evidence: Member identity, professional duty, evidence and sanction sought	
Clock / milestone: Complaint, interim step, hearing and appeal dates	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Registered case, decision and compliance	
Execution owner and next pressure step	

Check before acting

Professional discipline does not substitute for civil or criminal proceedings.

Source, date and verifier for every legal or procedural answer: _____

HR National Human Rights Commission

Guide section 10.21 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: NHRC; NPM for its distinct detention-prevention mandate	
Document or evidence: Violation, affected people, remedy and referral requested	
Clock / milestone: Complaint, visit, response and follow-up stages	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Inquiry, recommendation, referral or preventive visit	
Execution owner and next pressure step	

Check before acting

Recommendations often require another authority to implement.

Source, date and verifier for every legal or procedural answer: _____

SEC Security body accountability

Guide section 10.22 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Competent prosecutor/court, inspector or protection body	
Document or evidence: Incident, custody records, medical evidence and safe witness plan	
Clock / milestone: Immediate safety, detention, complaint and limitation events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Registered action, protection, investigation or remedy	
Execution owner and next pressure step	

Check before acting

Determine jurisdiction and protect the person before attribution.

Source, date and verifier for every legal or procedural answer: _____

ENV Environment and planning

Guide section 10.23 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Permit issuer, inspector, municipality or court	
Document or evidence: Permit, impact assessment, conditions, site and harm	
Clock / milestone: Notice, works, inspection and interim relief dates	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Suspended/corrected permit, remediation or compliance	
Execution owner and next pressure step	

Check before acting

Obtain permit and monitoring record before damage becomes irreversible.

Source, date and verifier for every legal or procedural answer: _____

PUB Public bodies and state enterprises

Guide section 10.24 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Board, supervising ministry, procurement/audit body or court	
Document or evidence: Entity form, enabling law, board act, contract and accounts	
Clock / milestone: Board, procurement, audit and budget events	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Reviewable decision, corrected contract/account or service	
Execution owner and next pressure step	

Check before acting

Do not assume ordinary ministry procedures apply unchanged.

Source, date and verifier for every legal or procedural answer: _____

BO Beneficial ownership

Guide section 10.25 | Use with W06, W08, W10, W17 and W35.

Route question: Which formal act can advance this outcome, and who can make it happen?

Prompt	Working answer
Specific outcome sought	
Initiator / gatekeeper: Registry/record holder; authority able to act on findings	
Document or evidence: Exact entity IDs, dated control chain and corroboration	
Clock / milestone: Registry changes, tender, transaction and referral dates	
Forum, current channel and legal source	
Formal act requested and filing owner	
Proof of action: Verified record and competent referral or corrective action	
Execution owner and next pressure step	

Check before acting

Shared addresses or signatories are leads, not proof of wrongdoing.

Source, date and verifier for every legal or procedural answer: _____

Copy ready communication templates

These are working text structures. Replace brackets, check the underlying claims, and complete W18–W20 before sending or publishing. A legal complaint, appeal or constitutional referral needs its proper official form and specialist review.

T01 One page issue brief

Send to an adviser, MP or partner

Subject: [specific act and desired outcome]

On [date], [body] [observable act or omission], according to [records]. This affected [who/how]. The evidence currently supports [narrow claim]; [uncertainty] remains. We request that [authorised actor] [formal act] by [verified date], so that [next institutional step]. The attached index lists [records]. A decision will be verified by [proof], and implementation by [separate proof]. Contact: [safe contact].

Before use

Prompt	Working answer
Recipient and reason they can act	
Source IDs for material claims	
Deadline checked with source and date	
Consent, privacy and security clearance	
Owner, sent date and response deadline	

T02 Request for a formal gatekeeper act

Use after confirming the actor holds the power

Subject: Request to [file/ask/refer/inspect] [matter]

We ask you, in your capacity as [office], to [specific formal act] concerning [decision/record]. The attached brief identifies [evidence], [authority to check], [time-sensitive event], and [requested output]. Please confirm by [date] whether you will take the act, the form it will take and when a filed copy or reference can be provided. We can meet to clarify the evidence and affected people’s needs.

Before use

Prompt	Working answer
Recipient and reason they can act	
Source IDs for material claims	
Deadline checked with source and date	
Consent, privacy and security clearance	
Owner, sent date and response deadline	

T03 Neutral public status update

Use only after publication and safety clearance

Status as at [date]

The campaign seeks [outcome]. [Initiator] submitted [document] to [body] on [date]; receipt/reference [number, if safe to disclose]. [Body] has [responded / partly responded / not yet responded]. The next verified step is [actor/action/date]. [What remains unverified]. We will update this record when [evidence] is available. Corrections: [contact].

Before use

Prompt	Working answer
Recipient and reason they can act	
Source IDs for material claims	
Deadline checked with source and date	
Consent, privacy and security clearance	
Owner, sent date and response deadline	

T04 Meeting follow up

Send a factual record to participants

Subject: Follow-up on [issue] meeting of [date]

Thank you for meeting. We understood that [named office] would [specific action] by [date], and that [other unresolved issue] would be checked. We will provide [document] by [date]. Please let us know by [date] if we have misunderstood any commitment. The next point at which we will seek a status update is [date].

Before use

Prompt	Working answer
Recipient and reason they can act	
Source IDs for material claims	
Deadline checked with source and date	
Consent, privacy and security clearance	
Owner, sent date and response deadline	

T05 Implementation request

Use after confirming duty, service and any stay

Subject: Request for implementation of [decision]

[Decision and date] requires [precise act], according to [operative passage]. Our records indicate [verified current status]. Please identify the official responsible, the implementation steps and expected dates, and provide [proof] when completed. We ask for a response by [reasonable date, without waiving any legal period]. We reserve the right to seek [verified review/enforcement route].

Before use

Prompt	Working answer
Recipient and reason they can act	
Source IDs for material claims	
Deadline checked with source and date	
Consent, privacy and security clearance	
Owner, sent date and response deadline	

T06 Correction and clarification

Use promptly when a public statement needs amendment

Correction to [title/date]

Our earlier statement said [original claim]. The available records now show [correct fact or uncertainty]. We have updated [page/document] on [date]. The change affects [scope of conclusion or action]. We regret the error and welcome information at [contact]. A version history is available [location].

Before use

Prompt	Working answer
Recipient and reason they can act	
Source IDs for material claims	
Deadline checked with source and date	
Consent, privacy and security clearance	
Owner, sent date and response deadline	

T07 Consultation invitation

Use when seeking feedback rather than an endorsement

Subject: Feedback on [campaign/route proposal]

We are seeking your advice on [specific questions] before choosing a route. The attached brief separates established facts, open questions and our proposed remedy. We can meet at [accessible options], and will not quote or attribute your comments publicly without agreement. If your work or position creates a conflict, please let us know; a referral to another suitable person would also help.

Before use

Prompt	Working answer
Recipient and reason they can act	
Source IDs for material claims	
Deadline checked with source and date	
Consent, privacy and security clearance	
Owner, sent date and response deadline	

Source and maintenance notes

Primary document: Jean-Marc Kurban, The Path of Least Resistance, draft dated 23 September 2026, especially sections 6–12 and appendices A–G. This pack adapts those sections into editable worksheets and route prompts; it does not reproduce official forms.

Useful official starting points for current verification

Public Procurement Authority, law and current materials — <https://www.ppa.gov.lb/en/pages/details/11>

National Anti-Corruption Commission, mandate and information complaints — <https://nacc.gov.lb/en/mandate-and-functions/>

National Anti-Corruption Commission, corruption disclosures — <https://nacc.gov.lb/en/exposing-corruption/>

Constitutional Council, constitutional text and institutional information — <https://www.cc.gov.lb/en/>

OHCHR, submission to Special Procedures — <https://spsubmission.ohchr.org/en/>

Maintenance rule

Before each campaign launch or irreversible step, review W17 and the applicable guide route, confirm the operative Arabic text, current form and channel, eligible initiator, legal clock and available remedy, and date the verification. Record corrections in W38. Retain a previous copy of any tool used in a filing or public statement.