

KENDRIYA VIDYALAYA SANGATHAN 18 INSTITUTIONAL AREA SHAHEED JEET SINGH MARG NEW DELHI-110 016.

Date: 29.3.2011

F.11085-8/2010-KVSHQ (Admn.I)

The Assistant commissioner Kendriya Vidyalaya Sangathan All Regional Offices

Subject: Maintenance & preparation of Annual Performance Assessment Reports- communication of all entries for fairness & transparency in public administration.

Sir/Madam,

In continuation to KVS letter of even No. dated 09.07.2010, I have been directed to convey the approval of competent authority, KVS for adoption of Annual Performance Assessment Reports (APAR)(Proforma A,B.C. & D) in place of existing Annual Confidential Report (ACR) in Kendriya Vidyalaya Sangathan with immediate effect in term of DoPT, Govt. of India, Office memorandum No. 21011/1/2005-Estt. (A) (pt.II) dated 14.5.2009 and 23.7.2009.

- 2. The detailed guidelines as issued vide these OMs have been examined at length keeping in view the practical requirements of various teaching and non teaching category posts in KVS and the Sangathan has devised the said four separate proformae along with the detailed guidelines regarding filling up of APAR with numerical grading. The copy of each is enclosed as Annexure I, II, III & IV respectively for further necessary action.
- i) Proforma -A in r/o Group 'A' posts Annexure-I
- ii) Proforma -B in r/o Group 'B' posts (non-teaching) Annexure-II
- iii) Proforma -C in r/o Group 'C' posts (non-teaching) Annexure-III
- iv) Proforma -D in r/o teaching posts Annexure-IV

- 3. The activity wise time schedule for preparation/completion of APAR are given in **Annexure-V** for strict compliance. Provisions available under Article 86 to Article 91 of 'Education Code for Kendriya Vidyalayas' stands modified suitably.
- 4. This issues with the approval of Hon'ble HRM-cum-Chairman, KVS.

Hindi version of this circular will follow.

(Dr. E.Prabhakar)
Deputy Commissioner (Pers.)

Encl: As above.

Distribution:-

- 1. PS to Commissioner, KVS.
- 2. PS to Joint Commissioner, (Admn/Acad), KVS.
- 3. The Under Secretary, UT.2, MHRD, New Delhi.
- 4. The Education Officer, EDP, KVS (HQrs) with the request to upload the circular on the KVS website.
- 5. All Officers/Sections in KVS (HQrs) for information.
- 6. The Director, ZIET of KVS Gwalior/Mumbai/Mysore/Chandigarh).
- 7. The Principal, KV (Moscow/Kathmandu/Tehran).
- 8. The Secretary/President all recognized KVS staff associations for information.

ANNEXURE -I

Kendriya Vidyalaya Sangathan

(Ministryof Human Resource Development) (Deptt. Of School Education & Literacy) New Delhi-110 602



(PROFORMA –A) ANNUAL PERFORMANCE ASSESSMENT REPORT

(GROUP -A OFFICERS)

(AO/EE/VP/PRINCIPAL (GR I/II)/SR AAO/SR AO/EO/AC/DC/JC)

Report for the year/period ending.	
Office	(KV/RO/ZIET/HQ)
Designation	•••••
Employee code	
Name of Officer	

Report for the year/period ending.....

Kendriya Vidyalaya Sangathan

(Ministryof Human Resource Development) (Deptt. Of School Education & Literacy) New Delhi - 110 602

Annual Per	rformance As	sessment Repor	t of (Group	A Offic	ers (A	O/EE/VICE
PRINCIPAL	L/PRINCIPAL	(GR I/II)/SR AA	O/SR	AO/EC)/AC/DC	JC) of	Kendriya
Vidyalaya	Sangathan	Headquarter /	Reg	ional	Office/	ZIÉT	/Kendriya
Vidvalava.	•••••		•••••	•	• • • • • • • • •	• • • • • • • •	•••••
•							

<u>PART -1</u>

PERSONAL DATA

(To be filled by the Administrative Section of the Office)

1.	Name of the Officer		
2	Date of birth (DD/MM/YYYY)	Y)/	/
	• (in words)		
3	Employee Code		
4			
	Category (Gen/OBC/SC/ST/PH		
5	Educational qualification		
6	Date of entry in KVS		
7	Date of continuous appointment in		
,	the present post.	Date	Post
8	Period of absence from duty on		
	leave, training, etc. during the year		
9	Signature of the Officer being reported		
10	Signature of the Office Assistant		

		Name of the Officer Report for the period ending
PAR 1.	SELF ASSI (To be filled in by the Offic (Please read carefully the instruction of duties)	er reported upon)
2.	you set for yourself or that were set	als (in quantitative or other terms) of work for you, eight to ten items of work ;in the nt against each target (including board class cable)
	Targets/Objectives/Goals	Achievements

3.	Name of the Officer
	(B) Please also indicate items in which there have been significantly higher achievements and your contribution thereto.
4.	Please state whether the annual return on immovable property for the preceding calendar year was filed within the prescribed date i.e 31 st January of the year following the calendar year. If not, the date of filing the return should be given.
Place	
Date	Name and Signature of the officer reported upon

Name of the C	Officer.		••••	•••	••	••	•••
Report for the	period	endi	ing	• • •	• • •	••	

PART -3

Numerical grading is to be awarded for each of the attributes by the reporting authority which should be on a scale of 1-10 (Grade 1-2 and 9-10 are expected to be rare occurrences and hence need to be justified in the pen picture) (Grade 1 is the lowest and Grade 10 is the highest)

(A) ASSESSMENT OF WORK OUTPUT (weightage to this section will be 40%)

Sl No	Attributes 2	Self Assessment	Initial of Officer reported upon 4	Assessing Reporting Authority	Initial of Reporting Authority	Reviewing Authority (Refer Para 2 of Part-5)	Initial of Reviewing Authority
i)	Accomplishment of planned work/ work allotted	3	4	3	0	/	0
ii)	Quality of work output						
iii)	Analytical ability						
iv)	Accomplishment of exceptional work/unforeseen task performed						
	Overall average Grading on 'Work Output' (i+ii+iii+iv/4)						
	40% weightage of overall average grading						

Nai	me of th	e Offi	cer		•••	•••	•••		••	••	•
Rej	port for	the p	eriod	ending	ξ.,	• • •	•••	•••			

(B) ASSESSMENT OF PERSONAL ATTRIBUTES (weightage to this section will be 30%)

S.N.	Attributes	Self Assessment	Initial of Officer Reported Upon	Grades by Reporting authority	Initial of Reporting Authority	Revised grades by Reviewing Authority (if doesn't agree with col.5)	Initial of Reviewing Authority
1	2	3	4	5	6	7	8
i)	Attitude to work						
ii)	Sense of responsibility						
iii)	Maintenance of discipline						
iv)	Communication skills						
v)	Leadership qualities						
vi)	Capacity to work in a team with team spirit						
vii)	Capacity to adhere to time schedule						
viii)	Inter personal relations						
ix)	Managerial skills of the officer.						
	Overall Average Grading on 'Personal Attributes' (i+ii+iii+iv+v+vi+vii+viii +ix/9)						
	30% weight age of overall average grading						

Name of the Officer	•
Report for the period ending	•

(C) Assessment of functional competency (weightage to this section will be 30%)

S.N.	Attributes	Self Assessment	Initial of Officer Reported Upon	Graded by Reporting authority	Initial of Reporting Authority	Revised Grade by Reviewing Authority (if doesn't agree with col.5)	Initial of Reviewing Authority
1	2	3	4	5	6	7	8
i)	Knowledge of Rules/Regulations/ Procedures in the area of function and ability to apply them correctly.						
ii)	Strategic planning ability						
iii)	Decision making ability						
iv	Coordination ability						
v)	Ability to motivate and develop work culture among subordinates						
vi)	Initiative						
	Overall Average Grading on ' Functional attributes (i+ii+iii+iv+v+vi/6) 30% weight age						
	of overall average grading						

DA	Name of the Officer
PA	RT – 4
	GENERAL REMARKS OF THE REPORTING OFFICER
1.	Relations with the public (wherever applicable) (please comment on the officer's accessibility to the public and responsiveness to their needs)
2.	Training (Please give recommendations for training with a view to improving the
	effectiveness and capabilities of officer)
3.	State of Health
4.	Integrity (Please comment on the integrity of the officer)
5.	Do you agree with the exceptional good work done by the officer as indicated at item 3 (B) in part 2. If yes please grade him/her appropriately with maximum one mark as (D)

	Name of the Officer
6.	Pen Picture by Reporting Officer (in about in 100 words) on the overall qualities of the officer including area of strengths and lesser strength, extraordinary achievements, significant failures and attitude towards weaker sections.
7.	Overall numerical grading on the basis of weightage given in Part -3(A+B+C)+ D of Part 4 of the report
	Signature of the Reporting Officer
	Name in Block letters
	Designation
	During the period of Report
Place	

Da	ite
	-9-
	Name of the Officer
Pa	rt -5
1.	REMARKS OF THE REVIEWING OFFICER
	Length of service under the Reviewing Officer
2.	Do you agree with the assessment made by the reporting officer with respect to the work output and the various attributes in Part-3 and Part-4? Do you agree with the assessment of reporting officer in respect of extraordinary achievements/significant failures of the officer reported upon? (Ref: Part 4 item 5, if yes please grade him/her with maximum one mark as (D). (In case you do not agree with any of the numerical assessments of attributes please record your assessment in the column provided for you in that section and initial your entries).
3.	In case of disagreement, please specify the reasons. Is there anything you wish to modify or add?

	-10-
	Name of the Officer Report for the period ending
4.	Pen Picture by reviewing officer. Please comment (in about 100 words) on the overall qualities of the officer including area of strengths and lesser strength and his attitude towards weaker section.

	ven by reporting officer in "D" of Part 4, and imum one mark as "D"
 Overall numerical grading on th 5 (D) of the Report. 	ne basis of weightage given in Part3(A+B+C)+Part
	Signature of the Reviewing Officer
	Name in Block letters
	Designation
Place	During the period of Report
Date	ANNEXURE -II

Kendriya Vidyalaya Sangathan

(Ministryof Human Resource Development) (Deptt. Of School Education & Literacy) New Delhi-110 602



(PROFORMA –B) ANNUAL PERFORMANCE ASSESSMENT REPORT

(GROUP -B OFFICERS) (NON -TEACHING)

Name of Officer	••••••
Employee code	
Designation	
Office	(KV/RO/ZIET/HQ)
Report for the vear/period ending	

-1-

Report for the year/period ending.....

Kendriya Vidyalaya Sangathan

(Ministryof Human Resource Development)

(Deptt. Of School Education & Literacy) <u>New Delhi - 110 602</u>

PART -1						
PERSO	NAL DAT	A				
(To be filled by the Admi	nistrative Sec	tion of the Office)				
Name of the Officer						
Date of birth (DD/MM/YYYY)	Υ)	./				
• (in words)						
Employee Code						
Category (Gen/OBC/SC/ST/PH						
Educational qualification						
Date of entry in KVS						
Date of continuous appointment in	Data	Post				
the present post. Period of absence from duty on leave, training, etc. during the year	Date	FOSt				
Signature of the Officer being reported						
0 Signature of the Office Assistant						
	-2-					

SELF ASSESSMENT

(To be filled in by the Officer reported upon) (Please read carefully the instructions before filling the entries) $\frac{1}{2}$

	1. Brief description of duties	
_		
2.	you set for yourself or that were set for	
	order of priority and your achievement	
	Targets/Objectives/Goals	Achievements
	-3-	Name of the Officer

	ease state briefly, the shortfalls with reference to the targets/objectives/goals and to in item 2. Please specify constraints, if any, in achieving the targets.
* *	lease also indicate items in which there have been significantly higher achievements and your contribution thereto.
calend	e state whether the annual return on immovable property for the preceding dar year was filed within the prescribed date i.e 31st January of the year ving the calendar year. If not, the date of filing the return should be given.
Place	
Date	Name and Signature of the officer reported upon
	-4- Name of the Officer
PART -3	Report for the period ending

Numerical grading is to be awarded for each of the attributes by the reporting authority which should be on a scale of 1-10 (Grade 1-2 and

9-10 are expected to be rare occurrences and hence need to be justified in the pen picture) (Grade 1 is the lowest and Grade 10 is the highest)

(A)ASSESSMENT OF WORK OUTPUT (weightage to this section will be 40%)

		1		·	1
S.No.	Attributes	Assessing Reporting authority	Initial of Reporting Authority	Reviewing Authority (Refer Para 2 of Part-5)	Initial of Reviewing Authority
1	2	3	4	5	6
i)	Accomplishment of planned work/work allotted				
ii)	Quality of work output				
iii)	Analytical ability				
iv)	Accomplishment of exceptional work/unforeseen task performed				
	Overall average Grading on 'Work Output' (i+ii+iii+iv/4)				
	40% weightage of overall average grading				

15-			
Name of t	he Officer		
		ending	

(B)ASSESSMENT OF PERSONAL ATTRIBUTES (weightage to this section will be 30%)

S.N.	Attributes	Grades by Reporting authority	Initial of Reporting Authority	Revised grades by Reviewing Authority (if doesn't agree with col.3)	Initial of Reviewing Authority
1	2	3	4	5	6
i)	Attitude to work				
ii)	Sense of responsibility				
iii)	Maintenance of discipline				
iv)	Communication skills				
v)	Leadership qualities				
vi)	Capacity to work in a team with team spirit				
vii)	Capacity to adhere to time schedule				
viii)	Inter personal relations				
ix)	Managerial skills of the officer.				
	Overall Average Grading on 'Personal Attributes' (i+ii+iii+iv+v+vi+vii+viii+ix/9)				
	30% weight age of overall average grading				

-6Name of the Officer......
Report for the period ending

(C) Assessment of functional competency (weightage to this section will be 30%)

S.N.	Attributes	Graded by Reporting authority	Initial of Reporting Authority	Revised Grade by Reviewing Authority (if doesn't agree with col.3)	Initial of Reviewing Authority
1	2	3	4	5	6
i)	Knowledge of Rules/Regulations/ Procedures in the area of function and ability to apply them correctly.				
ii)	Strategic planning ability				
iii)	Decision making ability				
Iv	Coordination ability				
v)	Ability to motivate and develop work culture among subordinates				
vi)	Initiative				
	Overall Average Grading on ' Functional attributes (i+ii+iii+iv+v+vi/6)				
	30% weight age of overall average grading				

-7-	
,	Name of the Officer
	Report for the period ending

GENERAL REMARKS OF THE REPORTING OFFICER

1.	Relations with the public (wherever applicable) (please comment on the officer's accessibility to the public and responsiveness to their needs)
2.	Training (Please give recommendations for training with a view to improving the effectiveness and capabilities of officer)
3.	State of Health
4.	Integrity (Please comment on the integrity of the officer)
5.	Do you agree with the exceptional good work done by the officer as indicated at item 3 (B) in part 2. If yes please grade him/her appropriately with maximum one mark as (D)
	-8-
	Name of the Officer Report for the period ending

6.	Pen Picture by Reporting Officer (in about in 100 words) on the overall qualities of the officer including area of strengths and lesser strength, extraordinary achievements, significant failures and attitude towards weaker sections.
7.	Overall numerical grading on the basis of weightage given in Part -3(A+B+C)+ (D))of part 4 of the Report.
	Signature of the Reporting Officer
	Name in Block letters
	Designation
	During the period of Report

	Name of the Officer
Pa	rt -5
1.	REMARKS OF THE REVIEWING OFFICER
	Length of service under the Reviewing Officer
2.	Do you agree with the assessment made by the reporting officer with respect to the work output and the various attributes in Part-3 and Part-4? Do you agree with the assessment of reporting officer in respect of extraordinary achievements/significant failures of the officer reported upon? (Ref: Part 4 item 5, if yes please grade him/her with maximum one mark as (D). (In case you do not agree with any of the numerical assessments of attributes please record your assessment in the column provided for you in that section and initial your entries).
3.	In case of disagreement, please specify the reasons. Is there anything you wish to modify or add?

	Name of the Officer
4	Pen Picture by reviewing officer. Please comment (in about 100 words) on the overall qualities of the officer including area of strengths and lesser strength and his attitude towards weaker section.

5.	Do you agree with the grade given by reporting officer in "D" of part 4 and indicate appropriately with maximum 1 mark as "D"
6.	Overall numerical grading on the basis of weightage given in Part3(A+B+C)+Part 5 (D) of the Report.
	Signature of the Reviewing Officer
	Name in Block letters
	Designation
	During the period of Report

ANNEXURE -III

Kendriya Vidyalaya Sangathan (Ministryof Human Resource Development) (Deptt. Of School Education & Literacy) New Delhi-110 602



(PROFORMA –C) ANNUAL PERFORMANCE ASSESSMENT REPORT

(GROUP -C OFFICERS) (NON -TEACHING)

Name of Officer
Employee code
Designation
Office(KV/RO/ZIET/HQ)
Report for the year/period ending
-1-
Report for the year/period ending
Kendriya Vidyalaya Sangathan (Ministryof Human Resource Development) (Deptt. Of School Education & Literacy) New Delhi - 110 602
Annual Performance Assessment Report of Group C Non-teaching Officers of Kendriya Vidyalaya Sangathan Headquarter / Regional Office/ ZIET /Kendriya Vidyalaya
PART _1

PERSONAL DATA

(To be filled by the Administrative Section of the Office)

1.	Name of the Officer			
2	Date of birth (DD/MM/YYYY)	Y)/	/	
	• (in words)			
3	Employee Code			
4				
	Category (Gen/OBC/SC/ST/PH			
5	Category (Gen/OBC/SC/ST/PH. Educational qualification.			
6	Date of entry in KVS			
7	Date of continuous appointment in			
,	the present post.	Date	Post	
8	Period of absence from duty on			
	leave, training, etc. during the year			
9	Signature of the Officer being reported			
10	Signature of the Office Assistant			

-2-

PART-2

SELF ASSESSMENT

(To be filled in by the Officer reported upon) (Please read carefully the instructions before filling the entries)

1. Brief description of duties

2.	goals (in quantitative or other terms) of work et for you, eight to ten items of work ;in the ent against each target. Achievements

PART -3		-4- Name of the Officer Report for the period ending
PlaceDate		Name and Signature of the officer reported upon
(1)		ts and your contribution thereto.
(B)	Please also indicate	items in which there have been significantly

(A)ASSESSMENT OF WORK OUTPUT (weightage to this section will be 40%)

in the pen picture) (Grade 1 is the lowest and Grade 10 is the highest)

S.No.	Attributes	Assessing Reporting authority	Initial of Reporting Authority	Reviewing Authority (Refer Para 2 of Part-5)	Initial of Reviewing Authority
1	2	3	4	5	6
i)	Accomplishment of planned work/ work allotted				
ii)	Quality of work output				
iii)	Analytical ability				
iv)	Accomplishment of using electronics devices viz.Fax,Photocopiers/Computer etc.				
	Overall average Grading on 'Work Output' (i+ii+iii+iv/4)				
	40% weightage of overall average grading				

-05-

(B)ASSESSMENT OF PERSONAL ATTRIBUTES (weightage to this section will be 30%)

S.N.	Attributes	Grades by Reporting authority	Initial of Reporting Authority	Revised grades by Reviewing Authority (if doesn't agree with col.3)	Initial of Reviewing Authority
1	2	3	4	5	6
i)	Attitude to work				
ii)	Sense of responsibility				
iii)	Maintenance of discipline				
iv)	Communication skills				
v)	Capacity to work in a team with team spirit				
vi)	Capacity to adhere to time schedule and speed of disposal				
vii)	Inter personal relations				
viii)	Work management skills				
	Overall Average Grading on 'Personal Attributes' (i+ii+iii+iv+v+vi+vii+viii/8)				
	30% weight age of overall average grading				

	-	
_	n	_

Name of the Officer	
Report for the period ending	

(C) Assessment of functional competency (weightage to this section will be 30%)

S.N.	Attributes	Graded by Reporting authority	Initial of Reporting Authority	Revised Grade by Reviewing Authority (if doesn't agree with col.3)	Initial of Reviewing Authority
1	2	3	4	5	6
i)	Knowledge of Rules/Regulations/ Procedures in the area of function and ability to apply them correctly.				
ii)	Work planning ability				
iii)	Quality of drafting and noting				
iv	Coordination ability				
v)	Initiative				
vi)	Others functional components like knowledge of computers etc/Ability to motive other staff				
	Overall Average Grading on ' Functional attributes (i+ii+iii+iv+v+vi/6)				
	30% weight age of overall average grading				

-7-	
	Name of the Officer
	Report for the period ending
	1 8

	with the public (wherever applicable) (please comment on the officer's ty to the public and responsiveness to their needs)
2. Training	
	recommendations for training with a view to improving the and capabilities of officer)
2 State of II	
3. State of H	ealtn
4. Integrity (Please c	omment on the integrity of the officer)
	gree with the exceptional good work done by the officer as indicated at) in part 2. If yes please grade him/her appropriately with maximum
	as (D)
	-8-
	Name of the Officer Report for the period ending

6.	of the officer including area of strengths and lesser strength, extraordinary achievements, significant failures and attitude towards weaker sections.	
7.	Overall numerical grading on the basis of weightage given in Part -3(A+B+C)+ (D))of part 4 of the Report.	
	Signature of the Reporting Officer	
	Name in Block letters	
	Designation	
	During the period of Report	
Place Date		

Pa	rt -5
1.	REMARKS OF THE REVIEWING OFFICER
	Length of service under the Reviewing Officer
2.	Do you agree with the assessment made by the reporting officer with respect to the work output and the various attributes in Part-3 and Part-4? Do you agree with the assessment of reporting officer in respect of extraordinary achievements/significant failures of the officer reported upon? (Ref: Part 4 item 5, if yes please grade him/her with maximum one mark as (D). (In case you do not agree with any of the numerical assessments of attributes please record your assessment in the column provided for you in that section and initial your entries).
3.	In case of disagreement, please specify the reasons. Is there anything you wish to modify or add?

	Name of the Officer
4.	Pen Picture by reviewing officer. Please comment (in about 100 words) on the overall qualities of the officer including area of strengths and lesser strength and his attitude towards weaker section.

5.	Do you agree with the grade given by reporting officer in "D" of part 4 and indicate appropriately with maximum one mark as "D"
6.	Overall numerical grading on the basis of weightage given in Part3(A+B+C)+Part 5 (D) of the Report.
	Signature of the Reviewing Officer
	Name in Block letters
	Designation
	During the period of Report

ANNEXURE -IV

Kendriya Vidyalaya Sangathan

(Ministryof Human Resource Development) (Deptt. Of School Education & Literacy) New Delhi-110 602



(PROFORMA –D) ANNUAL PERFORMANCE ASSESSMENT REPORT

TEACHING STAFF

Name of Office	r
Employee code	
Designation	
Office	(KV/ZIET)
Report for the	year/period ending
	-1-
	Report for the year/period ending
	Kendriya Vidyalaya Sangathan
	(Ministryof Human Resource Development)
	(Deptt. Of School Education & Literacy)
	New Delhi - 110 602
	nance Assessment Report of Teaching Staff of Kendriya nthan ZIET/Kendriya Vidyalaya

PART -1

PERSONAL DATA

(To be filled by the Administrative Section of the Office)

1.	Name of the Officer		
2	• Date of birth (DD/MM/YYYY	Y)/	/
	• (in words)		
3	Employee Code		
4			
	Category (Gen/OBC/SC/ST/PH		
5	Educational qualification		
6	Date of entry in KVS		
7	Date of continuous appointment in		
·	the present post.	Date	Post
8	Period of absence from duty on		
	leave, training, etc. during the year		
9	Signature of the Officer being		
	reported		
10	Signature of the Office Assistant		

-2-

PART-2

SELF ASSESSMENT

(To be filled in by the Officer reported upon) (Please read carefully the instructions before filling the entries)

1. Brief description of duties

2.	you set for yourself or	that were set for you, eigh your achievement against e	ative or other terms) of work t to ten items of work in the each target. (example Annual				
			will be vital parameter for guous terms on the following,				
(i)	Targets committed by description and expectat	-	of the session vis-a-vis job				
	Targets achieved at the y	And //ear end					
(ii)	The efforts made by you milestones achieved.	u during the year in compari	ison to the efforts planned and				
		-3-					
	Name of the Officer Report for the period ending						
Areas	s for self- appraisal	Target/Objectives/Goals	Achievements for the				
	ing (Annual & Lesson):	for the current session	current session				
1) 2)	Frequency & Quality Syllabus completion						
(TLP)	ning-Learning Process: Sincerity in adhering to planning, effectiveness, dial measures, use of ICT etc						
:-)	and measures, use of tell ett						

1) At School Based	
Examination	
2) At Board Examination	
(Pass % & P1)	
3) At any other forum	
Students' performance:	
Achievements of students at	
Formative & Summative	
Assessment	
Assessment:Conduct of Formative	
& Summative Assessment,	
Question Paper, Frequency &	
Quality of evaluation, analysis of	
pupil,s performance, diagnosis	
and remediation etc.	
Reporting To Students, Parents,	
Subject Committee and Principal	
etc: Frequency, Quality and	
impact	
Organization of	
KV/Cluster/Regional/KVS Level	
activities including Club	
Activities. Role, Contribution and	
special achievement, if any	
Intra & Inter House Activities:	
Role & Contribution & special	
achievement, if any	
Committees: Role &	
Contribution & Special	
achievement, if any.	
Any other area of	
Contribution	
	-4- Name of the Officer
3. (A) Please state briefly,	Report for the period ending
	the shortfalls with reference to the targets/objectives/goals ease specify constraints, if any, in achieving the targets.

(B) Please also indicate items in which there have been significantly higher achievements and your contribution thereto.
4 Please state whether the annual return on immovable property for the preceding calendar year was filed within the prescribed date i.e 31st January of the year following the calendar year. If not, the date of filing
the return should be given.
Place
Date Name and Signature of the officer reported upon
-5-
Name of the Officer
PART -3 Numerical grading is to be awarded for each of the attributes by the reporting authority which should be on a scale of 1-10 (Grade 1-2 and 9-10 are expected to be rare occurrences and hence need to be justified

(A)ASSESSMENT OF WORK OUTPUT (weight age to this section will be 40%)

in the pen picture) (Grade 1 is the lowest and Grade 10 is the highest)

CN	I A		T :: 1 C	ъ	T :: 1 0
S.No.	Attributes	Accessing	Initial of	Reviewing	Initial of
		Reporting	Reporting	Authority	Reviewing
		authority	Authority	(Refer Para 2	Authority
		_		of Part-5)	
1	2	3	4	5	6
i)	Accomplishment of				
	planned work/				
	work allotted as per				
	subject allotted				
ii)	Quality of work				
,	output				
	1				
iii)	Analytical ability				
<u> </u>					
iv)	Accomplishment of				
	exceptional				
	work/unforeseen				
	task performed				
	Overall average				
	Grading on 'Work				
	Output'				
	(i+ii+iii+iv/4)				
	(1+11+111+14/4)				
	40% weightage of				
	overall average				
	grading				
	grauing				
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-06-

(B)ASSESSMENT OF PERSONAL ATTRIBUTES (weightage to this section will be 30%)

S.N.	Attributes	Grades by	Initial of	Revised	Initial of
		Reporting	Reporting	grades by	Reviewing
		authority	Authority	Reviewing	Authority

				Authority	
				(if doesn't	
				agree with	
				col.3)	
1	2	3	4	5	6
i)	Attitude to work	-		-	-
ii)	Sense of responsibility				
iii)	Maintenance of discipline				
iv)	Communication skills				
v)	Leadership qualities				
vi)	Capacity to work in a team with team spirit				
vii)	Capacity to adhere to time schedule				
viii)	Inter personal relations				
ix)	Managerial skills of the officer.				
	Overall Average Grading on 'Personal Attributes' (i+ii+iii+iv+v+vi+vii+viii+ix/9)				
	(· · · · · · · · · · · · · · ·				
	30% weight age of overall average grading				

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Name of the Officer	• • • •
Report for the period ending	••••

(C) Assessment of functional competency (weightage to this section will be 30%)

S.N.	Attributes	Graded by	Initial of	Revised Grade	Initial of
		Reporting	Reporting	by Reviewing	Reviewing
		authority	Authority		Authority

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				Authority (if	
				doesn't agree	
				with col.3)	
1	2	3	4	5	6
i)	Knowledge of				
	Rules/Regulations/				
	Procedures in the				
	area of function and				
	ability to apply				
	them correctly.				
ii)	Strategic planning				
	ability				
iii)	Decision making				
	ability				
iv	Coordination ability				
v)	Ability to motivate				
	and develop work				
	culture among				
	subordinates				
vi)	Initiative				
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	IIIIIIauve				
	Overall Average				
	Grading on '				
	Functional				
	attributes				
	(i+ii+iii+iv+v+vi/6)				
	30% weight age				
	of overall average				
	grading				

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	Name of the Officer
	Report for the period ending

PART – 4

GENERAL REMARKS OF THE REPORTING OFFICER

1. Relations with the public (wherever applicable) (please comment on the officer's accessibility to the public and responsiveness to their needs)

2.	Training
	(Please give recommendations for training with a view to improving the effectiveness and capabilities of officer)
3.	State of Health
4.	Integrity (Please comment on the integrity of the officer)
5.	Do you agree with the exceptional good work done by the officer as indicated at item 3 (B) in part 2. If yes please grade him/her appropriately with maximum one mark as (D)
	-9-
	Name of the Officer Report for the period ending
6.	Pen Picture by Reporting Officer (in about in 100 words) on the overall qualities of the officer including area of strengths and lesser strength, extraordinary achievements, significant failures and attitude towards weaker sections.

7. Overall numerical grading on the basis of weightage given in Part -3(A+B+C)+ (D)) of part 4 of the Report.			
Signature of the Reporting Officer			
Name in Block letters			
Designation			
During the period of Report			
Place Date			
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Name of the Officer Report for the period ending			

Part -5

1. REMARKS OF THE REVIEWING OFFICER Length of service under the Reviewing Officer 2. Do you agree with the assessment made by the reporting officer with respect to the work output and the various attributes in Part-3 and Part-4? Do you agree with the assessment of reporting officer in respect of extraordinary achievements/significant failures of the officer reported upon? (Ref: Part 4 item 5, if yes please grade him/her with maximum one mark as (D). (In case you do not agree with any of the numerical assessments of attributes please record your assessment in the column provided for you in that section and initial your entries). 3. In case of disagreement, please specify the reasons. Is there anything you wish to modify or add?

	Name of the Officer
4.	Pen Picture by reviewing officer. Please comment (in about 100 words) on the overall qualities of the officer including area of strengths and lesser strength and his attitude towards weaker section.

5.	Do you agree with the grade given by reporting officer in "D" of part 4 and indicate appropriately with maximum 1 mark as "D"
6.	Overall numerical grading on the basis of weightage given in Part3(A+B+C)+Part 5 (D) of the Report.
	Signature of the Reviewing Officer
	Name in Block letters
	Designation
Date	During the period of Report

KENDRIYA VIDYALAYA SANGATHAN

Time schedule for preparation/completion of APAR

SI No	Activity	Date by which to be completed
1	Distribution of blank APAR forms to all concerned (i.e.,to officer to be reported upon where self-appraisal has to be given and to reporting officers where self appraisal is not to be given)	31 st March, (This may be completed even a week earlier)
2.	Submission of self-appraisal to reporting officer by officer to be reported upon (where applicable).	15 th April
3	Submission of report by reporting officer to reviewing officer	30 th June

4.	Report to be completed by Reviewing Officer and to be sent to Administration or concerned Section/Cell.	31 st July
5.	Disclosure to the officer reported upon	01 st September
6.	Receipt of representation, if any, on APAR	15 days from the date of receipt of communication
7.	Forwarding of representations to the competent authority	21st September
8.	Disposal of representation by the competent authority	Within one month from the date of receipt of representation.
9.	Communication of the decision of the competent authority on the representation by the APAR Cell	15 th November
10.	End of entire APAR process, after which the APAR will be finally taken on record	30th November