

Supplemental Reading List
International Assn. of Strategy Professionals
Government Community of Practice

The books in this reading list were written for applications of strategic management practices to organizations in the public and non-profit sector. Some of these books are referred to in ISAP BoK 3.0. (Note: This is not a comprehensive list.)

Book	Authors	Year	ISBN-13	Link (Amazon)
Strategic Planning for Public and Nonprofit Organizations, 5 th Ed.	John M. Bryson	2018	978-1119071600	Click here
Implementing and Sustaining Your Strategic Plan: A Workbook for Public and Non Profit Organizations	John M. Bryson, Sharon Anderson, and Farnum Alston	2011	978-0470872819	Click here
Creating Your Strategic Plan: A Workbook for Public and Non-Profit Organizations, 3 rd Edition.	Bryson, J.M. and Farnum Alston	2011	978-0470405352	Click here
Strategic Planning for Nonprofit Organizations, 3 rd Ed.	Michael J. Allison and Jude Kaye	2015	978-1118768143	Click here
Creating Public Value – Strategic Management in Government	Michael Moore	1995	978-0674175587	Click here
Recognizing Public Value	Michael Moore	2013	978-067406695-3.	Click here
Strategic Management in the Public Sector	Paul Joyce	2015	978-0415527620	Click here
Developments in Strategic and Public Management – Studies in the U.S. and Europe	Paul Joyce, John M. Bryson, and Marc Holzer (Eds.)	2014	978-113733696-5	Click here

The Dynamics of Performance Management: Constructing Information and Reform.	Don Moynihan	2008	978-1589011946	Click here
Managing and Measuring Performance in Public and Nonprofit Organizations, 2 nd Ed.	Theodore Poister, Maria Aristigueta, and Jeremy Hall	2015	978-1118439050	Click here
The Execution Premium: Linking Strategy to Operations for Competitive Advantage	Robert Kaplan and David Norton	2008	978-1422121160	Click here
Balanced Scorecard: Step-By-Step for Government and Nonprofit Agencies, 2 nd Ed.	Paul R. Niven	2008	978-0470180020	Click here
Objectives and Key Results: Driving Focus, Alignment and Engagement with OKRs	Paul R. Niven and Ben Lamorte	2016	978-1119252399	Click here
Handbook of Practical Program Evaluation, 4 th Ed.	Harry Hatry, Kathryn Newcomer, and Joseph Wholey	2015	978-1118893609	Click here
Performance Measurement: Getting Results, 2 nd Ed.	Harry Hatry	2007	978-0877667346	Click here
Understanding and Managing Public Organizations, 6 th Ed.	Hal G. Rainey	2021	978-1118-583715	Click here
Baldrige Award Winning Quality: How to Interpret the Baldrige Criteria for Performance Excellence	Mark Graham Brown	2014	978-1439893821	Click here
The Five Dysfunctions of a Team: A Leadership Fable	Patrick Lencioni	2002	978-0787960759	Click here

These journal and textbook chapter articles are recommended reading for those interested in a “deeper dive” into strategic management research and practice in the public and non-profit sector. (Note: This is not a comprehensive list.)

Article	Authors	Year	Journal Citation	Link
Strategic Planning: The Way Forward	George, B., et al.	2023	<i>Handbook on Strategic Public Management (2023)</i>	Click here
Strategic Management in Public Administration	Bryson, J.M. and B. George	2020	<i>Oxford Research Encyclopedia of Politics (online)</i>	Click here
Does Strategic Planning Improve Organizational Performance	George, B., Walker, R.M., and J. Monster	2019	<i>Public Administration Review</i> , 79, 6 (2019), 810-819	Click here
Strategic Planning and Implementation Success in Public Service Organizations: Evidence from Canada	Elbanna, S., Andrews, R. and R. Pollanen	2016	<i>Public Management Review</i> (2017), 18:7, 1017-1042	Click here
City Government: Strategic Management and Fiscal Health	Jimenez, B.S.	2014	<i>In Developments in Strategic and Public Management – Studies in the U.S. and Europe</i> (pp. 179-195).	Click here
Measuring Government Performance: The Intersection of Strategic Planning and Performance Budgeting.	Rubin, M.M. and K.G. Willoughby	2014	<i>In Developments in Strategic and Public Management – Studies in the U.S. and Europe</i> , (pp. 41-58).	Click here
Strategic Management and Performance in Public Organizations: Findings from the Miles and Snow Framework.	Moynihan, D.P. and R. M. Walker	2013	<i>Public Administration Review</i> , 73(5), 675-685.	Click here
A Model of Antecedents and Consequences of Intuition in Strategic Decision-making: Evidence from Egypt	Elbanna, S., Child, J. and M. Dayan	2013	<i>Long Range Planning</i> (2013), 46, 1-2, 149-176	Click here

Does Performance Measurement Improve Strategic Decisionmaking?	LeRoux, K. and N. Wright	2010	<i>Nonprofit and Voluntary Sector Quarterly</i> , 39(4), 571-587.	Click here
Accountable Agents: Federal Performance Measurement and Third-Party Government	Dubnick, M.J. and H. G. Frederickson	2009	<i>Journal of Public Administration Research and Theory</i> , 20: i143-i159	Click here
Strategic Management and Public Service Performance: The Way Ahead	Boyne, G.A. and R. M. Walker	2008	<i>Public Administration Review</i> , 70, Supplement 1, (2011): S185-S192.	Click here
Strategic Management Tools and Public Sector Management.	Williams, W. and D. Lewis	2008	<i>Public Management Review</i> , 10(5), 653-671.	Click here