OGP Local Strategic Vision Template

Off-line fillable form for the Open Government Strategic Vision

This section of the action plan lays out the strategic vision that will guide the actions of the jurisdiction throughout the action plan period. It should be based on policy principles, seek to achieve long-term outcomes and identify medium-term outputs.

Below is a fillable template with the fields of information to be completed that you can use to draft this section of the action plan. Please make sure you note the character limit for each textbox. **Please note that the final action plan must be submitted online through a platform provided by OGP Local.**

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1. **Duration**
   1.1. End of term of the current administration *(month/year)*

   <div style="border:1px solid">October 2027</div>

   1.2. End of the action plan period *(month/year)*
   (*Two months before the end of the government term*)

   <div style="border:1px solid">August 2027</div>

2. **Foreword(s)**
   The foreword can be written jointly or separately by government and civil society representatives or a multi-stakeholder forum. This should include the ambition for this plan and how they plan to work together in implementation and monitoring.

   Maximum 2000 characters

Building on the foundation of Kaduna State's reform agenda, Kaduna South made history in 2025 as the first Local Government Area in the state to formally join the OGP at the national level. This milestone reflects our unwavering commitment to embedding open government principles as a means to improve public service delivery and strengthen citizen trust.

3. **Upload the introduction letter by the head of the jurisdiction, if available.**
   This option is available in the online form.

4. **Open Government Challenges, Opportunities and Strategic Vision**
   This subsection details the Open Government Strategic Vision in your local area that should guide the commitments for the action plan period:

   4.1. What is the long-term vision for open government in your context and jurisdiction?

   Maximum 1000 characters

Our long-term vision is to have a Kaduna South LGA where governance is fully transparent, accountable, participatory, and equitable fostering trust between citizens and government through the use of open governance tools. Our core focus is to improve access to quality healthcare services. This will be achieved by providing more health centers, providing essential medical equipment, advocate for recruitment of more health personnel and the engagement of support staff, strengthening healthcare services through monitoring and supervision of primary healthcare centers all of which are priorities our Action Plan intends to implement. We also envision a model LGA where vulnerable groups, including women, youth, and persons with disabilities play a leading role in decision-making. This vision aligns with Kaduna State's SUSTAIN Agenda, the State Development Plan, and the Sector Implementation Plan, all aimed at building a united and prosperous state.

   4.2. What are the achievements in open government to date (for example, recent open government reforms)?

   Maximum 1500 characters

Kaduna South LGA has made significant strides in advancing open governance, building on Kaduna State's broader reform agenda. In 2025, Kaduna South LGA became the first Local Government Area in the state to formally join the Open Government Partnership (OGP) at the national level, a milestone that reflects our commitment to transparency, accountability, and citizen participation. To support this milestone, the OGP Multi-Stakeholder Steering Committee was formally inaugurated by the States Government Co-Chair.

Key Achievements to Date:
   a. Participatory Town Hall Meeting on Health held to identify gaps and gather citizen feedback for improved healthcare.
   b. Participatory Budget Town Hall Meeting for the 2026 Budget, involving citizens in priority setting through community consultations.

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c. Launch of a Toll-Free Healthcare Feedback Line for residents to report issues at Primary Health Centers (PHCs).
d. Quarterly Business Meetings with the LGA Chairman overseeing performance reviews of PHCs.
e. Enrolled 1,000 individuals into the Kaduna State Contributory Health Management Authority (KADCHMA).
f. Provision of Delivery Kits to pregnant women to support safe deliveries in PHCs.
g. Nutrition Support distributed Ready-to-Use Therapeutic Food (RUTF) to malnourished children.
h. Health Workforce Strengthening with deployment of doctors, pharmacists, medical lab scientists, midwives, and nurses.
i. Established a taskforce for monitoring health services.
j. Strengthened Ward Development Committees (WDCs) as grassroots accountability platforms.
k. Introduced stipends for community volunteers to sustain motivation and health interventions.

4.3. What are the current challenges/areas for improvement in open government that the jurisdiction wishes to tackle?

Maximum 1000 characters

Despite notable achievements in improving healthcare access and services in Kaduna South, the health sector continues to face significant challenges that hinder its overall effectiveness. These persistent issues affect the quality and delivery of healthcare, limiting the ability to meet the growing needs of the population. *Kaduna South faces challenges around the Health Sector as follows:*

a. Limited Funding hindering the Supply of Adequate Equipment and Drugs

b. Insufficient training and retraining opportunities for healthcare personnel, continuous professional development is crucial for maintaining high standards of healthcare delivery.
c. There is a critical shortage of healthcare workers, causing overwork, burnout, and lower quality of patient care.
d. Healthcare workers in Kaduna South often receive inadequate welfare and incentives, including low salaries, poor working conditions, and lack of benefits.
e. Inadequate availability of ambulances, that leads to delays in reaching health facilities during critical emergencies.
f. Insufficient supportive supervision of health service delivery.

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4.4. What are the medium-term open government goals that the government wants to achieve?

Maximum 1000 characters

Over the next few years, we want to build an ecosystem of trust, efficiency, and equity. Specifically;
 a. To increase the coverage of routine immunization programs, ensuring broader protection against preventable diseases.
 b. To reduce maternal and child mortality rates through improved healthcare interventions and services.
 c. To expand healthcare delivery coverage, making services more inclusive and accessible to all segments of the population.
 d. To enhance the availability and distribution of healthcare delivery kits to support effective medical care.
 e. To reduce the spread of communicable diseases through strengthened prevention and control measures.
 f. To address malnutrition issues by implementing targeted nutrition programs and support systems.
 g. To increase the supply of essential drugs across all health facilities, ensuring consistent availability.
 h. To boost enrolment of individuals into the health insurance scheme, improving financial access to healthcare services.

4.5. How does this action plan contribute to achieving the Open Government Strategic Vision?

Maximum 1000 characters

This action plan operationalizes our vision by embedding OGP commitments into LGA operations, such as digitizing service feedback through the toll-free line and strengthening citizens' engagement through town hall meetings. It addresses challenges like low participation by ensuring diverse representation in forums, while leveraging opportunities like HOPE-Gov, KaMAF partnerships for data-driven reforms in health service delivery. By monitoring progress via the Steering Committee and publishing reports, the plan fosters long-term accountability, directly advancing a transparent, inclusive Kaduna South where citizens co-own governance.

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4.6. How does the open government strategic vision contribute to the accomplishment of the current administration's overall policy goals?

Maximum 1000 characters

> Our open government vision amplifies the SUSTAIN Agenda by embedding transparency in all pillars: enhancing Safety through monthly security meetings and ward level security committees (WLSC); Upgrading Infrastructure via partnership with impact project; Strengthening Institutions by establishing taskforce committee on health, toll-free line; Investing in Human Capital by introducing stipends for Community Volunteers (CVs); and Nurturing Engagement as the core Centre. It ensures equitable resource allocation, reduces poverty, and builds resilience, aligning with Governor Uba Sani's equity-driven policies for a prosperous, united Kaduna State.

5. Engagement and Coordination in the Open Government Strategic Vision and OGP Action Plan

5.1. Please list the lead institutions responsible for the implementation of this OGP action plan?

Maximum 1000 characters

Office, Agency, Department or Ministry
Health Department Kaduna South Local Government
Add lines above as necessary

5.2. What kind of institutional arrangements are in place to coordinate between government agencies and departments to implement the OGP action plan?

Maximum 1000 characters

> *Kaduna South LGA has an established OGP Secretariat at Ubandoma Zazzau Secretariat Council, Makera that is saddled with the overall coordination of activities of OGP. The Steering Committee based on the established Terms of Reference made up Government and Civil Society in equal number will drive these reforms.*

5.3. What kind of spaces have you used or created to enable the collaboration between government and civil society in the co-creation and implementation of this action plan? Mention both offline and online spaces.

Maximum 1000 characters

> The OGP Steering Committee, chaired by the Executive Chairman, meets quarterly to track cross-departmental progress, preventing silos and ensuring seamless implementation of reforms.
> Leveraging the Local Government Reform law of 2018, Budget town hall meeting for 2026 has been held. The LGA has also held different townhall meetings to provide a platform to inform residents and for voices and opinions to be included in policy making. This includes women, youths, vulnerable groups and persons with disabilities. The Action Plan was also co-created through the Kaduna South LGA development workshop

, google drive repository, Steering Committee WhatsApp group and *Validation workshop*

5.4. What measures did you take to ensure diversity of representation (including vulnerable or marginalized populations) in these spaces?

Maximum 1000 characters

A dedicated OGP WhatsApp group was established for real time feedback and a google repository created for access of the OGP Action Plan without any barrier for real-time input. These spaces facilitated co-creation of this plan. Shared the Action Plan with joint association of persons with disabilities (JONAPWDs).

5.5. Who participated in these spaces?
Mention the type of different groups that participated in the co-creation process.

Maximum 1000 characters

Civil society members from the LG Steering Committee, Kaduna Maternal Health Accountability mechanism, *This will be expanded to accommodate stakeholders from the validation and the online contributors of the LGAP*

5.6. How many groups participated in these spaces?

20 and more

5.7. How many meetings were held in the co-creation process?
Write a number between 0-50.

2 & more

5.8. How will government and non-governmental stakeholders continue to collaborate through the implementation of the action plan?

Maximum 1000 characters

Ongoing collaboration through the Steering Committee meetings, annual joint reviews, reports of progress on commitments. The quarterly reporting will enable continuous feedback to demonstrate the co-implementation of the LGAP.

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6. Monitoring of the OGP Action Plan

6.1. Please describe what is the Independent Monitoring Body you have identified for this plan?

Maximum 1000 characters

None yet

6.2. Provide the contact details for the independent monitoring body.

Name of contact at the monitoring body	Title	Email
Add lines above as necessary		

6.3. What types of activities will you have in place to discuss progress on commitments with stakeholders?

Maximum 1000 characters

Regular quarterly LGAP Steering Committee meeting, quarterly town hall meetings. Multistakeholder Forum meeting with OGP Kaduna South Community amongst others.

6.4. How will you regularly check in on progress with implementing agencies?

Maximum 1000 characters

Based on the priority area of implementation, the Departments of Health have been mainstreamed into the LGAP implementation on the Steering Committee hence, will be reporting milestone progress at every steering committee meeting.

6.5. How will you share the results of your monitoring efforts with the public?

Maximum 1000 characters

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Results will be shared through social media handles of the Local Government and that of the Chairman of the Local Government. The dedicated repository and OGP Kaduna website will also be used to provide real-time information to residents of the LGA. This is expected to generate corrective actions for implementation.

Secondly, results will be shared via the "OGP sub national matters "WhatsApp group and the OGP National platform for google link for publication on the OGP Monthly newsletter.

Thirdly and given the prevailing collaborative approach with OGP State Secretariat, the Local Government OGP shall submit progress report to be included in the OGP Local roundup and OGP Local newsletter under the umbrella of OGP Kaduna for global visibility.

7. **Endorsement from Non-Governmental Stakeholders**
    List the non-governmental stakeholders who participated in the co-creation process and endorse this action plan.

Name	Title	Affiliated entity (if any)
Dr. Suleyman Tanko	Civil Society Co-chair	Family Health Advocates in Nigeria Initiative (FHANI)
Terah Ali Tanko	Secretary	OpenGov Youth Innovation Hub
Add lines above as necessary		

8. **Upload the full Open Government Strategy, if available, or other relevant documents.**
    This option is available in the online form.

9. **If you held an online co-creation/consultation please include the link of the website here:**

    Maximum 1000 characters

Will be included if any

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OGP Local Commitment Template

Off-line fillable form for action plan commitments

This section is composed of a detailed description of the open government commitments. These commitments are the concrete short-term initiatives to achieve the medium-term outcomes identified in the Local Open Government Strategic Vision.

Below is a fillable template with the fields of information necessary to complete this section of the action plan. Please make sure you note the character limit for each textbox.

Please note that the final action plan will be submitted online through a platform provided by OGP Local.

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1. **Commitment Title**
   Describe the specific action the commitment will achieve, distinguishing commitment from other commitments in the plan. Example: "Create beneficial ownership register" or "Publish judicial data" or "Improve compliance with RTI law"

   Maximum 250 characters

Improving Healthcare Service Delivery in Kaduna South Local Government

2. **Timeframe**
   Commitment Start Date (month/year)

January, 2026

   Commitment End Date (month/year)

August, 2027

3. **Lead implementing government agency**

Office, Agency or Ministry	Branch of Government (Select from the following: Executive branch; Judicial branch; Legislative branch; Independent/ Autonomous)	Name of Contact	Title	Email	Role in Implementation (Select from the following: Lead; support; oversight; coordinate)
Health Department	*Executive*	(To be Inserted)	Health Secretary		Lead
Health Department	Executive	Jummai Gaida	Asst. Reproductive health Officer.	Jummaigaida22@gmail.com	Support
Health Department	Executive	Sani Mohammed Adamu	Routine Immunization officer	Sanimohammed122@gmail.com	Support
Add lines as necessary					

4. Lead implementing non-governmental stakeholder, if applicable

Name of organization	Name of Contact	Title	Email	Role in Implementation (Select from the following: Lead; support; oversight; coordinate)
Family Health Advocates in Nigeria Initiative	Dr Suleyman Tanko	Chairman	smtanko@gmail.com	Support
OpenGov Youth Innovation Hub	Terah Ali Tanko	Lead Creativity and Innovation	terahali145@gmail.com	Support
Add lines as necessary				

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5. Other Stakeholders Involved in the implementation of this commitment
   (e.g. Government Ministries, Departments, Agencies, Civil Society Organizations, Community Groups, Private Sector, or Working Groups)

Name of organization	*Name of Contact*	*Title*	*Email*	*Role in Implementation (Select from the following: Lead; support; oversight; coordinate)*
Education Department	Robert Baje	Principal Technical Officer	Talk2rasel4595@gmail.com	Support
Maternal and Child Health Civil Society Partnership (MCH-CS Partnership)	Zainab Jaafar	Member	zainabjaafar035@gmail.com	Support
KADLGAM	Bello Saraki Ali	Community Development Charter Champion Coordinator	sirbello2244@outlook.com	Support
Civil society	Abdulahi Usman Lapai	Comrade	allafawiy01@gmail.com	Support
Add lines as necessary				

Commitment Description

6. Problem

Describe the economic, social, political, or environmental problem identified that this commitment seeks to resolve. (e.g. 'Misallocation of welfare funds' is more helpful than 'lacking a website'.)

Maximum 1000 characters

1. **Inadequate Access to Quality Health Care-** Many communities within Kaduna South Local Government have inadequate staffing, equipment, and infrastructure.
2. **Weak Health Supply Chain Management**- Frequent stockouts of essential health supplies due to weak procurement and distribution systems.
3. **Weak Data Management Systems-** Health records are often paper-based, leading to inefficiencies in patient tracking and reporting.
4. **Insufficient Monitoring and Evaluation of PHCs-** There's no financial support to facilitate M & E processes for assessing PHC performance and reporting.
5. **Low Community Engagement in Health Planning-** Citizens are inadequately involved in setting health priorities or evaluating service delivery.
6. **Limited Capacity of Health Workers-** Many health workers within the LGA lack training in open data practices, citizen engagement, and digital tools that will sufficiently drive service delivery. The weak capacity has also been seen in Local Government health workers attitude towards service delivery.

7. Status quo

Describe the current state of the policy issue at the beginning of an action plan. (e.g.: 26% of judicial corruption complaints are not processed currently.)

Maximum 1000 characters

The situation analysis in the LGA around healthcare service delivery has revealed significant challenges that have hindered the effective provision of services. Limited funding severely restricts the procurement and availability of essential medical equipment and pharmaceuticals. Additionally, a shortage of medical personnel in the LGA leads to increased workloads, burnout, and a decline in the quality of patient care. While these issues persist, healthcare workers face inadequate welfare and incentive packages. Furthermore, the limited availability of ambulances in Kaduna South severely restricts emergency medical response and patient transport services. In addition, insufficient supportive supervision and monitoring within the LGA hinder the effective delivery of healthcare services. Despite these challenges, the health sector has received significant attention from the leadership of the LGA in several key areas: increased investment in health supplies, fostering strong partnerships for facility upgrades, and the introduction of policy reforms to enhance citizen engagement, including the establishment of a toll-free line.

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8. **Action**
   What is the commitment? Describe what the commitment entails, its expected results, and overall objective.

   Maximum 1000 characters

   The commitment is focused on improving healthcare service delivery in Kaduna South LGA. At the end of the Action Plan this commitment is expected to improve transparency, accountability, citizens participation, health outcomes and contribute to universal health coverage.

9. **How will the commitment contribute to solving the public problem?**
   What are the expected outputs and outcomes once the commitment has been implemented?

   Maximum 1000 characters

   The OGP Kaduna South Action Plan addresses weak primary healthcare delivery by improving access, accountability, and efficiency within the local health system. It seeks to close service gaps and promote equitable health outcomes through collaborative reforms, transparency, and citizen participation.

   Expected Outputs:
   a) Increased immunization coverage and protection against preventable diseases
   b) Reduced maternal and child mortality
   c) Expanded healthcare access to all populations
   d) Improved availability of medical kits
   e) Reduced spread of communicable diseases
   f) Reduced malnutrition; g) Increased supply of essential drugs
   h) Higher enrolment in KADCHMA
   i) Improved health funding; j) Digitized PHC Procurement system
   k) Enhanced capacity of health workers in open data and citizen engagement
   l) Dedicated M&E funds and stronger PHC performance demand
   m) Increased citizen engagement in health priority setting.

   Expected Outcome:
   A more resilient, transparent health system with improved service access, reduced deaths, and stronger accountability.

10. **What long-term goal as identified in your Open Government Strategic Vision does this commitment relate to?**

    Maximum 1000 characters

Our long-term vision is to transform Kaduna South LGA into a model of transparent, participatory, and equitable governance one that fosters trust between citizens and government through the effective use of open governance tools. Central to this vision is the improvement of access to quality healthcare services, achieved by providing more health centers, providing essential medical equipment, recruiting qualified health personnel, and strengthening the monitoring and supervision of primary healthcare centers, all of which are priorities our Action Plan intend to implement. We also envision a model LGA where marginalized groups, including women, youth, aged and persons with disabilities play a leading role in decision-making. This vision aligns with Kaduna State's SUSTAIN Agenda, the State Development Plan, and the Sector Implementation Plan, all aimed at building a united and prosperous state.

11. **Primary Policy Area**
   Please indicate the most relevant policy or practice for this commitment. Select up to two policy areas from the following list: Asset Disclosure; Audits & Controls; Beneficial Ownership; Civic Space; Conflict of Interest; Crisis Response; Digital Governance; E-petitions; Elections & Political Finance; Fiscal Openness; Inclusion; Legislative Openness; Lobbying; Open Contracting; Open Data; Public Procurement; Regulatory Governance; Right to Information; Safety Nets & Economic Inclusion; Social Accountability; Stimulus and Economic Recovery; Tax; Whistleblower Protection; Other/NA

Others

12. **Primary Sector**
   Please indicate the most relevant primary sector for this commitment. Select up to two sectors from the following list: Aid; Citizenship & Immigration; Cross-sectoral; Education; Environment & Climate; Extractive Industries; Health & Nutrition; Infrastructure & Transport; Justice; Land & Spatial Planning; Legislature; Media and Telecommunications; Policing & Corrections; Private Sector; Public Services (general); Science & Technology; Security and Public Safety; Water, Sanitation, and Hygiene; Other/NA

Health & Nutrition
Public Services (general)

13. **What OGP value is this commitment relevant to?**

Select Value *from the following list:* *- Access to information* *- Civic Participation* *- Public Accountability* *- Technology and Innovation for Transparency and Accountability*	***Why is this commitment relevant to this value?***
Civic Participation	This commitment is relevant to civic participation as it enables residents of Kaduna South to

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	participate in the Health Planning process and health financing through health and budget townhall meetings.
Public Accountability	This commitment is relevant to public accountability as it opens the Local Government by establishing feedback mechanism through the tollfree line which strengthens openness and responsiveness in decision making in health care service delivery. Furthermore, this commitment will ensure accountability through strengthening monitoring and evaluation in the health care system through a dedicated budget line.
Technology and Innovation for Transparency and Accountability	This commitment is relevant to *Technology and Innovation for Transparency and Accountability as the local government is expected to digitize primary health care centers in the LGA and improve the capacity of health workers in using technology.*
Add lines above as necessary	

14. **What resources are needed to achieve this commitment?**
    Please include budget, staff, time, and contributions of civil society and other organizations and any other resources required.

Budget (estimated budget allocation and specify currency)	**Staff** (number of staff required to implement the commitment)	**Time** (months needed to implement the commitment)	**Other resources required** (please describe)
₦ 20,000,000	6	20 months	All FCDO Programs (Lafiya) and Gate Foundation Partners, MacArthur Foundation, DEAN ORG, African Centre for Leadership, Strategy, and Development and other partners will provide technical support in implementing the milestone.
Add lines above as necessary			

15. Are the resources needed to achieve this commitment already secured?
Please select one option: Yes / No / Partially

Yes

16. Additional Information [Optional]
Use this optional space to provide other useful information, for example:
- *Links to other government programs*
- *Links to the national development plan or other sectoral or local plans*
- *Link to the Sustainable Development Goals*
- *Gender perspective analysis*

Maximum 1000 characters

17. Milestones

Please add below the individual milestones of your commitment. Add one line per milestone. You can add as many lines as necessary.

-Describe the output	Start date (MM/YYYY)	End Date (MM/YYYY)	Responsible Agency	Contact person	Status Select from the following: Not started; in progress, stuck finished; incomplete.
Kaduna South OGP Steering Committee Quarterly meetings conducted.	January 2026	August 2027	Kaduna South Local Government Council	Abubakar Dano (POC)	Not Started
Bi-Annual Multistakeholder Forum Town Hall meetings conducted	January 2026	August 2027	Kaduna South Local Government Council	Abubakar Dano (POC)	Not Started
Digital inventory system (DIS) developed and deployed across PHCs	January 2026	August 2027	Kaduna South Local Government Council	Health Secretary	Not Started
Kaduna South Local Government PHC Advisory Council Meetings With WDCs, LTI, and National Health Fellows conducted.	January 2026	August 2027	Kaduna South Local Government Council	Health Secretary/WDCs/LTI/NHF/	Not Started

A dedicated budget line for Monitoring and Evaluation captured in the 2027 LGA budget.	January 2026	August 2027	Kaduna South Local Government Council	Director Budget /CSO/Health Secretary	Not Started
Community Outreach/ Health Awareness Campaign on Routine Immunization, Toll-free line, Malnutrition, Antenatal Care, Child Spacing conducted.	January 2026	August 2027	Kaduna South Local Government Council	CSOs/Health Secretary	Not Started
2000 delivery kits (Mama kits) distributed to 13 PHCs	January 2026	August 2027	Kaduna South Local Government Council	Health Secretary/CSOs	Not Started
1000 Vulnerable residents enrolled into the Kaduna State Contributory Health Management Scheme.	January 2026	August 2027	Kaduna South Local Government Council	Health Secretary/CSOs/	Not Started
Add lines above as necessary					

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Open Gov Challenge

The Open Government Challenge was launched in 2023, and asks OGP members to raise ambition in one or more of ten areas of open government.
You find all the information about the Open Gov Challenge [here](#). If you want to submit this commitment to be considered for the challenge, please fill out the following questions; otherwise, you can skip this section.

18. Do you want to submit this commitment to be considered for the Open Gov Challenge?

Challenge commitments should be the most ambitious, flagship commitments in the action plan. Not all commitments are expected to address the Challenge.
Please select one option: Yes / No.

19. Why does this commitment meet the ambition of the Challenge?

Maximum 1000 characters

20. What is the primary Challenge area?
*Please select **one** of the following: Access to Information; Anti-Corruption; Civic Space; Climate and Environment; Digital Governance; Fiscal Openness; Gender and Inclusion; Justice; Media Freedom; Public Participation.*

21. What is the secondary Challenge area? (If any)
A single commitment may address multiple Challenge areas. If this applies to your challenge commitment, please select one of the following*: Access to Information; Anti-Corruption; Civic Space; Climate and Environment; Digital Governance; Fiscal Openness; Gender and Inclusion; Justice; Media Freedom; Public Participation.*

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