

## **Updated IFRP Mission Draft**

This should be a clear explanation of the organization's purpose.

IFRP advances the pace, scale, and effectiveness of forest restoration on Idaho's federal public lands by connecting collaborative perspectives, elevating shared priorities, aligning partners, and providing an advocacy voice to inform policy and management.

## **Updated IFRP Principles Draft**

The organization's principles clarify the guiding standards that the organization believes in and acts upon.

1. Idaho's public forest lands are an integral part of our heritage and provide multiple benefits, including clean water, fish and wildlife habitat, recreational opportunities, and economic value.
2. In Idaho's forests, strategic landscape stewardship is essential to address current challenges posed by uncharacteristic wildfire, insects, disease, and climate change, with active management applied where appropriate to restore and sustain resilient forest and other resource conditions.
3. A healthy forest industry is an important and necessary component of a management strategy to offset costs, promote reinvestment in the landscape, and provide jobs and economic stability in rural communities throughout Idaho.
4. Collaborative groups strengthen forest restoration outcomes by bringing diverse stakeholders together to develop and advance forest management recommendations through cooperation among citizens, interest groups, elected officials, and public land managers.

## Long-Term Organizational Vision Draft

A realistic and achievable five-year vision for IFRP could include:

### Role:

- A supporter of local collaborative groups to help further their restoration goals and serve as a liaison among groups and between groups and the Forest Service.
- An information clearing house for policy changes and funding opportunities.
- Recognition as Idaho's trusted statewide collaborative forest restoration convener.
- Meaningful influence on restoration policy and practices while maintaining broad trust.

### Infrastructure:

- Sustainable operational funding.
- A small but professional staff structure (1–2 staff and a fellow or part-time communications staff).
- Strong collaborative support infrastructure across Idaho.

### Partnership:

- Strong relationships with agencies, collaboratives, and policymakers.
- Strong partnerships with universities to involve students and provide fellowships.
- Strong collaborative support infrastructure across Idaho.
- Strong relationships with the funder(s).

### Messaging:

- Convene effective statewide meetings, forums, and communications efforts.
- Advance shared restoration priorities and consistent statewide messaging.
- Increase public understanding of the value of collaborative forest stewardship and active management.
- Elevate shared successes, lessons learned, and innovative approaches from collaborative efforts across Idaho.

## Recommended Core Organizational Functions

To avoid overextension, IFRP should clearly define a limited number of core functions.

### Recommended Core Functions

- Statewide coordination among collaboratives
- Convening discussions with collaboratives
- Collaborative support, technical assistance, and peer learning
- Communications and shared messaging
- Advancement of shared policy and restoration priorities
- Information sharing and resource coordination

## **Recommended Near-Term Priorities & Growth Models**

This section offers ideas for initial and longer-term priorities. It focuses on organization-building first to create the capacity and infrastructure to do more mission-focused work. These priorities account for the following limitations the organization has right now:

- A modest, but not sustained budget
- A volunteer board with limited capacity
- Contracted staff

### **Top Strategic Priorities for the Next 12 Months**

1. Finalize strategic plan and organizational identity.
2. Clarify governance and decision-making processes.
3. Pursue operational and capacity-building funding and add low-cost operational support capacity.
4. Continue graduate fellowship as supplemental operational support.
5. Strengthening statewide communications and relationship systems.
6. Build sustainable organizational infrastructure before expanding programs.

## **Recommended Organizational Growth Model**

### **Phase 1: Build the Foundation**

Primary goals:

- Clarify organizational identity
- Build governance systems
- Develop & implement funding strategy
- Develop & implement a communications plan
- Strengthen statewide credibility
- Reduce overreliance on facilitator hours
- Build systems to foster operational continuity

### **Phase 2: Expand Influence and Capacity**

Potential future priorities:

- Statewide policy coordination
- Legislative engagement
- Restoration funding advocacy
- Sharing restoration success stories
- Expanded convening efforts
- Professional staffing expansion