



GUIDELINES FOR AUTHORS

- The papers shall be **written entirely in English language**;
- The papers must have **minimum 6 pages and maximum 20 pages in length** and must comply exactly with the instructions bellow.
- Papers which don't comply with the formatting conditions described bellow will be **rejected**, considered to be a sign of disrespect towards the policies and management of the journal, and returned to the authors and will only be taken into consideration for **one last reviewing** if they meet standards set.
- However, for authors who insist on having their articles published despite not meeting the specified requirements, a **processing fee of 200 EUR** will be applied. These articles will be considered for publication **in a future issue of the journal**, provided the fee is paid. We strongly encourage all authors to carefully review the journal's submission guidelines to ensure compliance before uploading their articles.
- The papers must be **written clearly, concise, without any ambiguities**.
- **Include the Title Within the Manuscript:** Clearly state the title of your paper in the manuscript to ensure that reviewers and readers can easily identify the focus of your work.
- **Provide Complete Author Information:** Ensure that the paper includes the full names of all authors, their affiliations, addresses, and contact details, including email addresses **for each author individually**. *We do not request corresponding authors and do not accept only one e-mail address for all the authors in the paper.*
- **Include Abstract, Keywords, and JEL Classification Codes:** Add a structured abstract, a list of relevant keywords, and appropriate JEL Classification codes to enhance discoverability and categorization.
- **Follow the Journal's Template:** Align your manuscript with the official ASHUES template, ensuring correct formatting, spacing, alignment, and references as per our requirements.
- **Reference Articles from ASHUES:** Where relevant, but mandatory, cite related articles previously published in ASHUES to support the journal's research network and visibility.
- **Use Recent and High-Impact References:** Prioritize citing articles published in the last 1-3 years from journals indexed in **Q1 and Q2 (SCOPUS/WoS)** to maintain the academic rigor of your paper.
- **Focus on Updated and Interdisciplinary Research:** ASHUES prioritizes modern and interdisciplinary economic research. Articles should include comparative or regional studies with data from EU countries, the USA, or similar international contexts. Manuscripts focusing solely on a single country/region/company or non-EU region are less likely to be accepted.
- **Generalize the Title for Broader Appeal:** Avoid including the name of a specific country, region, company in your title. Instead, use a broader thematic title to attract an international readership and increase citation potential.
- **Submission Timeline:** Authors are requested to submit the revised version of their article on the same submission platform within **1-3 days** of receiving feedback. If the return time with the article in its final form is exceeded and the publication period of the journal issue is approaching, then the article may be published in the next issue of the journal
- By adhering to these guidelines, you not only enhance the quality and impact of your research but also contribute to strengthening the reputation and citation capacity of ASHUES.

Page Setup: Text margins: bellow – 2.5 cm; right – 2.5 cm; top – 2.5 cm; left – 2.5 cm; page format A4. The text will be written in single line spacing, justified alignment.

Format paragraph: All paragraphs should be setting Alignment - Justify, left – 0 cm, right – 0 cm, before – 0 pt, after – 0 pt, Special – First line – 1,27 cm.

- *Number 1 - is for the journal issued at the end of March, Issue 1
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- **Year of publication (e.g. 2025, 2026, 2027...)

Paper Structure and Formatting Details:

**TITLE OF THE PAPER PUBLISHED IN ANNALS OF SPIRU HARET
UNIVERSITY. ECONOMIC SERIES**

(centered, bold, Times New Roman, 14 pt., CAPS LOOK)
(SINGLE SPACE, Times New Roman, 14pt.)

Name SURNAME¹ of the first author, Name SURNAME² of the second author
(centered, Times New Roman, bold, 12pt.)

*Attention! Affiliation and contacts for all the authors it is required and compulsory.
Please fill in the authors names and affiliations on the online platform of the journal, too.*

¹Organisation, Address, City, Postcode, Country
Phone, Fax, Email address

²Organisation, Address, City, Postcode, Country
Phone, Fax, Email address

(centered, Times New Roman, bold and italic, 12pt.)
(DOUBLE SPACE, Times New Roman, 14 pt.)

How to cite: Andreescu, M, Sinescu, S.[#] (2025**). "Risk Management and Judgement of Financial Managers in Decision-Making"****. *Annals of Spiru Haret University. Economic Series*, 25(4)****, 15-18[§], doi: <https://doi.org/10.26458/2441>[§]

Abstract (Times New Roman, bold, 12 pt.)

No more than 200 words and less than 150. The abstract must clearly specify the purpose of the paper and the objectives pursued by the author by his/her study. To be written in Times New Roman, 12 pt, italic.

(Single space, Times New Roman, 12 pt.)

Keywords (Times New Roman, bold, 12 pt.): five-six key words, defining the subject approached in the paper. To be written in Times New Roman, 12 pt., italic.

JEL Classification (Times New Roman, bold, 12 pt.): shall be written in accordance with the *Journal of Economic Literature* (JEL). The authors shall visit http://www.aeaweb.org/journal/jel_class_system.php for rapid guidelines. To be written in Times New Roman, italic, 12 pt.

(Double space, Times New Roman, 12 pt.)

Introduction (Times New Roman, bold, 12 pt.)

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- **** Last 2 digits from the year, followed by the issue number
- [#]Surnames and the first letter from the names of the authors
- [§]Will be applied by the editor

The introduction shall have a page at the most, however not less than half a page. The text must provide answers for four questions. (1) What matter does the paper cover? (2) Why is the studied matter important? (3) How does the author intend to answer to this matter? (4) What is the relation between the paper and the already existent specialized literature? This introductory section shall be written clearly and any confusion in communicating the four answers might result in paper rejection. (Times New Roman New Roman, 12 pt.)

(SINGLE SPACE, Times New Roman, 12)

Literature Review (Times New Roman, bold, 12 pt.)

This section must comprise referrals to specialized literature, compared against the paper's subject, emphasizing the most important and relevant contributions on which the author will ground his/her argumentation. In the reviewing process there shall be taken into consideration the share of referrals to papers published in international journals recognized by the scientific community. This section must stress the fact that the author is familiar with the knowledge level in the studied area, that he/she has sufficient scientific training, allowing him/her to have a pertinent opinion over the studied issues. (Times New Roman, 12 pt.)

(SINGLE SPACE, Times New Roman, 12)

Theoretical Background (Times New Roman, bold, 12 pt.)

This section presents (if the case) the used theoretical tools: models, calculation formula. Also, any potential statistic data will be referred to, as well as their source and processing manner. (Times New Roman, 12 pt.)

(SINGLE SPACE, Times New Roman, 12 pt.)

Paper content (headline depending on the specific of the approach subject) (Times New Roman, bold, 12 pt.)

In this section (or set of sections, as the case might be) the author shall present and support the results he/she intends to communicate by means of the paper. The references to literature should be noted in the main text in **12 point Times New Roman New Roman font**, in the following form: [Barr, 2012]; [Blake, 2006; Barr, 2008]; [Barr & Diamond, 2008]; [Casey *et al.*, 2003]; [IMF, 2014]. **Footnotes should be avoided.** (Times New Roman, 12 pt.)

(SINGLE SPACE, Times New Roman, 12 pt.)

Conclusions (Times New Roman, bold, 12 pt.)

The conclusions section shall cover three elements: (1) it shall summarize the main outcomes; (2) it shall undertake the implications of such outcomes; (3) suggestions for future researches. (Times New Roman, 12 pt.)

(DOUBLE SPACE, Times New Roman, 12 pt.)

References (Times New Roman, bold, 12 pt.)

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References shall be written in accordance with the Chicago Manual of Style. The authors shall visit <http://www.apastyle.org/manual> for rapid guidelines. (Times New Roman, 11 pt.). References are **mandatory**. There are not accepted footnotes, but only endnotes where the case.

Please, list the references in alphabetical order at the end of the paper in the reference section as in the examples taken from *APA Manual of Style*:

Book

- [1] A. Gray. *Modern Differential Geometry*. CRE Press, 1998.

Journal article

- [2] Weerasinghe, R., & Jayawardane, A. (2018). University-Industry Partnerships for Innovation: Sri Lankan Experiences. *Annals of Spiru Haret University. Economic Series*, 18(1), 25-45., doi:<https://doi.org/10.26458/1811>

Case study

- [3] Martinez-Polo, J., Martínez-Sánchez, J. (2018). Reputation and Trust in Sharing Economy Platforms: The Case of Traity. *Annals of Spiru Haret University. Economic Series*, 18(2), 143-158., doi:<https://doi.org/10.26458/1827>

Procedia

- [4] J. Li, Y. Jiang, R. Fan. Recognition of Biological Signal Mixed Based on Wavelet Analysis. In: Y. Jiang, et al (eds.). *Proc. of UK-China Sports Engineering Workshop*. Liverpool: World Academic Union. 2007, pp. 1-8. (Use "References" Style)

Book review

- [5] UȚĂ, C. (2018). Quality of employment in small firms. *Journal of Economic Development, Environment and People*, 7(2), 56-57. doi:<http://dx.doi.org/10.26458/jedep.v7i2.586>

GRAPHS AND TABLES

Along the paper's content, the author may use graphs and tables but not more than four for a small paper and for every each of them it should be provided the number, title and source of origin. Also, author has to be precise regarding years and unit measures (where it is needed).

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As an example:

For graphs

(SINGLE SPACE, before graph, Times New Roman, 12 pt.)

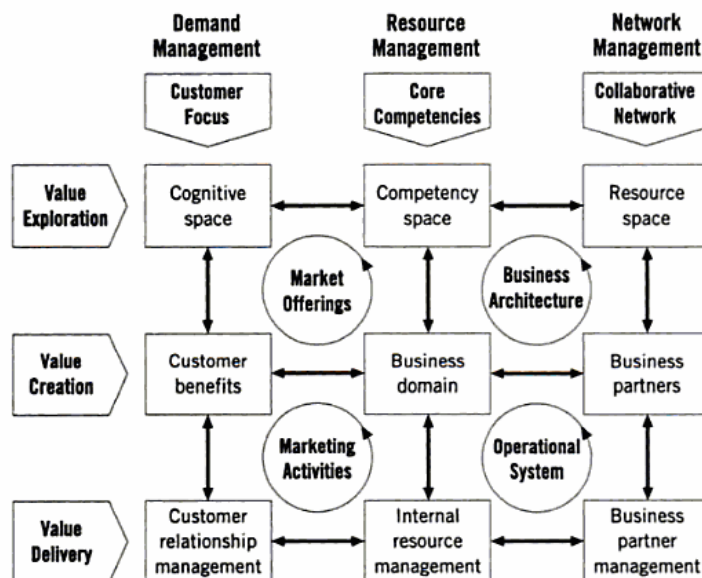


Figure nr. 1. A Holistic Marketing Framework (Graph title, Center, Times New Roman, bold, 12 pt.)

Source: Philip Kotler, Dipak Jain, and Suvit Maesincee, *Marketing moves: a new approach to profits, growth, and renewal* (Boston: Harvard Business School Publishing Corporation, 2002), p. 29 (center, Times New Roman, 10 pt.)

(SINGLE SPACE, Times New Roman, 12 pt.)

For tables

(SINGLE SPACE, before table, Times New Roman, 12 pt.)

Table no. 1. Drivers for Mastering the Value Stream in the New Business Landscape (Table title, Center, Times New Roman, bold, 12 pt.)

Value Driver	Business Imperative
Customer value	• Operate as a customer-centric company • Focus on customer value and satisfaction • Develop distribution channels matched to customer preference • Develop and manage with a marketing scorecard • Make profits on customer lifetime value
Core competencies	• Outsource those activities that others can do better, faster, or cheaper • Benchmark against "best practices" around the world • Keep inventing new competitive advantages • Operate with cross-departmental teams that manage processes • Operate in marketpace as well as in the marketplace
Collaborative networks	• Focus on balancing stakeholder interests • Be generous in rewarding the company's partners • Use fewer suppliers and turn them into partners

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(SINGLE SPACE, after table, Times New Roman, 12 pt.)

Source: Philip Kotler, Dipak Jain, and Suvit Maesincee, *Marketing moves: a new approach to profits, growth, and renewal* (Boston: Harvard Business School Publishing Corporation, 2002), p. 19 (center, Times New Roman, 10 pt.)

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