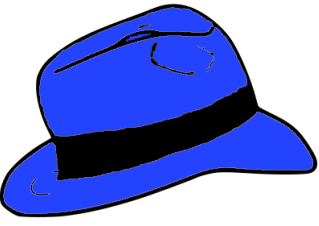


De Bono's Hats

Metaphorical Coloured Hat	Conceptual Meaning of Each Coloured Hat
	Black Hat Thinking • Cautious critical thinking • Questioning, checking and checking out the feasibility of alternative approaches to problem solving • Assessing situation being confronted • Trying to identify what's wrong so as to fix it • Examining the weaknesses in suggested approaches • Evaluating and passing judgement about bad points
	Blue Hat Thinking • Organisational critical thinking • Metacognition • Questioning organisational thinking to problem solving • Assessing past performance • Analysis of our situation: ◦ Where have we been? Where are we now? ◦ Where do we want to be? How do we get there?
	Green Hat Thinking • Creative critical thinking and problem solving • Coming up with the ideas to advance understanding • Critical analysis of alternative ways to solve current problem • Envisioning new ways to solve problems • Coming up with hitherto non-considered proposals • How about trying this new approach to problem solving?
	Red Hat Thinking • Critical thinking expressing personal emotions • Being intuitive as we approach a problem to solve • Drawing upon personal feelings and hunches • Allowing feelings to be expressed without need for justification • It is okay to feel different
	White Hat Thinking • Calling for information that facilitates problem solution • Gathering data to understand the issue or problem to solve • Asking questions about available evidence • Raising questions about additional data needed to get to the truth. • What information do we already have? What does it tell us about the problem? • What more information do we need to solve this problem?

De Bono's Hats



Yellow Hat Thinking

- An optimistic approach to problem solving
- Here are the good points in our favour as we approach this problem.
- These are our strengths that we can use to solve this problem.
- We can do this because of these reasons.
- This alternative approach will enable us to solve the problem because of these attributes.
- This option will work because of this.