Name : First Name : Date :	Presentation, logic, innovation : /2 Total mark : /60 Assessment :

Actual test duration :

TEST Food Security and Livelihoods Project Manager

1- NGO has a new FSL project in Abyan and Lahj, the project is to target the 1,200 most vulnerable households (8,400 individuals) in 2 districts. You are assigned as FSL PM, no recruitment done in the meantime and no procurement done so far. You will implement a 6-months' project, 6 planned distribution (rounds). Based on your experiences and on your familiarity on both governorates' context:

A. The project you will be implementing will involve Cash-based Intervention (Unconditional Cash Transfer), in details, propose an activities chronogram, articulating the steps you would take to ensure the implementation of a successful Unconditional Cash Transfer project in the Yemen context? (5pts)

B. You have been asked to make a general analysis of the food security situation in both targeted Governorates. Apart from food availability, what other food security pillars would you analyze? (5pts)

C. What are the main steps you need to follow in terms of Support team (HR, Finance, Log and MEAL)? (5pts)

D. You will need to list three or more activities you could implement, writing a brief narrative report (could be Quarterly Report) about the execution of these activities during the first quarter of the project, suggesting list of annexes to be shared with donor. (8pts)

E. Action Against Hunger chose 3 Food Security key indicators to measure the intervention impact. In the embedded Excel file, you can notice the reduced Coping Strategy Index, collected by your teams after the first distribution.

In the Excel file, calculate the results, present those with graphics, and propose an interpretation hereinafter, knowing that average score was 22 at baseline (median: 23, 1st quartile: 14; 3rd quartile: 32). (7pts)

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2- More than 4 years of conflict and crisis in Yemen has made a considerable damage to both rural and urban livelihoods leading to loss of income opportunities and increase in unemployment rate. According to your experience, what are the major challenges you have come across while working in both rural and urban

settings for livelihood interventions. What implementation strategy would you adopt to tackle the rural and urban livelihoods to support the affected communities? (7 PT)

3- Based on your experiences, what are the cash programming advantages and disadvantages, technical challenges you may face in cash program particularly in current context of south of Yemen? (8 pt)

4- Describe the community assets intervention under Cash for Work Modalities implementation steps. (5pts)

5- What is human stories/success stories? Write down a human story on the recently completed FSL project's success stories that donors are asking for NGOs. (5pts)

After 3 months of project implementation (meaning halfway through the chronogram and after only one distribution, due to delays), the base finance manager raises an alert and gives you the budget follow-up.



Microsoft Excel Worksheet

6- What are you going to do ? What sort of communication will you establish with the finance department and the country coordination? (5pts)