

# Restaurant Business Plan Template

## **Instructions**

Thank you for downloading the Restaurant Business Plan Template from BentoBox!

To make this business plan unique please make a copy (File > Make a copy). Feel free to add, delete, and alter any pages, topics or sections that make sense for your restaurant.

Once finished, delete this instruction page and share the plan with potential investors, stakeholders and partners.

# [Restaurant Logo]

# **Business Plan**

# [Restaurant Name]

[Restaurant Owner Name] [Restaurant Owner Email Address] [Restaurant Owner Phone Number]

[Date]

## **Table of Contents**

The table of contents should be filled in **only** once the business plan is complete. Any changes in section headers of the business plan should be reflected in the table of contents before sharing with investors.

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Page [##]: [Insert optional additional section(s) here]

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## **Executive Summary**

The executive summary provides a 1-2 page overview of the restaurant and its business model. While the details of how the restaurant will succeed will be explained throughout this business plan, this section will both prove the legitimacy of the restaurant idea while encouraging investors to enthusiastically read through the rest of the plan. Some specific topics that might be covered in the executive summary include:

- Restaurant name, service type and menu overview.
- A quick mention of why the leader of the restaurant business is positioned to help it succeed.
- A brief overview of the restaurant's competitive advantages and how they will help the business thrive in its target market.
- Expected break-even point and sales forecasts for at least the first year.

[Enter executive summary here.]

# **Leadership Team**

This section will introduce readers to the team that will run the restaurant. Some people who might be worth including here are the restaurant's owner(s), other investors, franchise representatives, managers and/or back-of-house leaders.

[Name]

[Headshot]

**Role:** [Role at company]

**Experience:** [2-3 sentences explaining who this person is and why he/she is a good fit for this

position.]

[Name]

**Role:** [Role at company]

**Experience:** [2-3 sentences explaining who this person is and why he/she is a good fit for this

position.

[Headshot]

[Name]

[Headshot]

**Role:** [Role at company]

**Experience:** [2-3 sentences explaining who this person is and why he/she is a good fit for this

position.]

[Name]

**Role:** [Role at company]

**Experience:** [2-3 sentences explaining who this person is and why he/she is a good fit for this

position.]

[Headshot]

## **Restaurant Business Overview**

This section introduces the reader to the restaurant's concept. It should paint the picture of what potential guests can expect when they walk through the door, pull up to the drive-thru or place an order on the restaurant's website.

#### **Mission Statement**

What is the restaurant's mission? This section should boil down the purpose of the restaurant's existence in a catchy sentence or two.

[Enter mission statement.]

#### Menu & Cuisine

This section explains what kind of food will be sold at the restaurant, from the overall cuisine type to a few example dishes.

[Enter menu & cuisine overview.]

## **Service Style**

Is the restaurant full-service, fast-casual, drive-thru only or some combination of these concepts? It should be explained why that concept was selected and – if unique – how the guest ordering process will work.

[Enter service style overview.]

# **Industry & Market Analysis**

This section compiles research that's been done on the industry, the location the restaurant will occupy and those the restaurant will serve. The more detail provided in this section, the more valid the conclusions reached in the financials section will appear to be.

## **Industry Overview**

The industry overview serves as a snapshot of the industry and why now is the right time to open up a restaurant (and pursue the chosen restaurant concept). Specific research to support these claims should be included and cited.

[Enter industry overview.]

#### **Location Overview**

This section provides an overview of the area chosen to be the home of the restaurant. Specifically, an explanation should be given for why the general area (and if known, the specific location) of the restaurant was selected. Also, it should be communicated here if an existing restaurant location is being purchased and – if so – whether or not it will be rebranded.

[Enter location overview.]

## **Target Market**

Who will be the restaurant's regular customers – office workers looking for a grab-and-go lunch or families of four looking for a meal after a long week? This section should also estimate the size of the target market in the area alongside any demographic information known about people in that market.

[Enter target market overview.]

## **Competitive Landscape**

This section summarizes an analysis of the restaurant competition in the area and how it will compete. Supporting documentation such as a SWOT analysis, a competitive matrix and/or a Porter's Five Forces Analysis might go here (or in the appendix).

[Enter competitive landscape overview.]

# **Marketing Strategy**

The marketing strategy section highlights which marketing channels will be used to appeal to the restaurant's target market.

## **Brand Positioning**

Before explaining whether or not you'll use Facebook, an overview of the restaurant's brand positioning should be provided.

[Enter brand positioning overview.]

#### **Public Relations Strategy**

[Enter the PR strategy here. If there isn't one, delete this section.]

## **Social Media Strategy**

[Enter social media strategy here. If there isn't one, delete this section.]

## **Direct Mail Strategy**

[Enter the direct mail strategy here. If there isn't one, delete this section.]

## Website Marketing Strategy

[Enter the organic SEO & website marketing strategy here. If there isn't one, delete this section.]

## **Community Engagement Strategy**

[Enter the community engagement marketing strategy here. If there isn't one, delete this section.]

## **Video Marketing Strategy**

[Enter the video strategy here. If there isn't one, delete this section.]

## **Newspaper/Magazine Strategy**

[Enter the newspaper/magazine advertising strategy here. If there isn't one, delete this section.]

## **Paid Search Marketing Strategy**

[Enter the online paid search advertising strategy here. If there isn't one, delete this section.]

## **Email Marketing Strategy**

[Enter the email strategy here. If there isn't one, delete this section.]

## **Operating Model**

The operating model section is for going over the logistics of running the business and showing readers that all the pieces are in place to efficiently and accurately fulfill orders - all while retaining staff, keeping the restaurant safe and breaking even as soon as possible.

#### Service Model

The service model is the end-to-end experience of ordering at the restaurant in all of the different ways a guest will be able to (online ordering, in-person dining, etc.). Specifically, staff touchpoints with quests in both the front and back of the house should be identified.

[Enter service model overview.]

## **Restaurant Technology**

This section should give an overview of both in-store restaurant technology (such as a POS system) and any integrated software that helps restaurants get discovered online, like a website or an online ordering program.

In this section, there should be a list of types of technology that will be utilized to streamline operations in the restaurant, alongside an explanation of how they will enhance the quest experience and which technology providers the business will be partnering with.

Examples of restaurant technology that might be highlighted in this section include:

- Restaurant website management.
- Online ordering system.
- Gift card management.
- Online catering platform.
- Events management software.
- Digital ordering & payment.
- Digital loyalty program.
- Restaurant point-of-sale (POS).
- Inventory management software.
- Kitchen display screens (KDS).

- Payroll & HR software.
- Scheduling and employee engagement software.

[Enter restaurant technology overview.]

## **Staffing & Hiring**

What steps will be taken to hire, train and onboard a staff of restaurant professionals? This section could include recruiting tactics, a rundown of the interview process, safety and training procedures, retention plays and the target staff size upon open.

[Enter staffing & hiring overview.]

#### Kitchen & Back-of-House

This section should contain a walkthrough of the restaurant's kitchen operations strategy. Inventory management strategy, approach to food suppliers and a list of required kitchen tools and equipment should be covered.

[Enter kitchen & back-of-house overview.]

# **Financial Overview & Projections**

At the end of the day, investors need to know when and if the restaurant will be profitable. This section will provide them with that information.

#### **Opening Cost Overview**

This section should provide a thorough explanation of how much the restaurant will cost to open. It should be exhaustive so investors know exactly where their money is going. If needed, a complete opening cost outline should be provided in the appendix.

[Enter opening cost overview.]

#### Sales Forecast

Included here should be a forecast of how much revenue the restaurant is projected to make. As a benchmark, this forecast should be provided for the first twelve months of business and/or until the break-even point is reached. If needed, a more in-depth sales forecast broken down by month/quarter can be provided in the appendix.

[Enter sales forecast.]

## **Pro Forma Income Statement**

The business's profit or loss during this early period should be projected with a proforma income statement. It's important to put as much work as possible into this document to set realistic goals for investors based on research and quotes from vendors. Since the P&L statement will likely be a one-sheeter, it might make sense to briefly summarize the time period and bottom line reflected in the document and to attach the full version in the appendix.

[Enter pro forma income statement overview.]

## **Break-Even Analysis**

The projected break-even point in both dollars and number of days should be declared in this section. Aim to be as objective as possible in the analysis, as investors will likely pay close attention to what's in this section.

[Enter break-even analysis.]

# **Appendix & Supporting Documents**

Any and all supporting documents referenced throughout the plan should be included in this section, including (but not limited to):

- Financial statements, graphs, tables, charts and/or projections.
- Photos or renderings of the restaurant location.
- A sample menu.
- Photos of the restaurant website and/or online ordering platform.
- Floor plans.
- References from colleagues in the restaurant industry.

# [Optional Additional Section]

This template page can be used to cover any topic(s) not prompted on this business plan template that otherwise may need to be included. If not needed, delete this page.

## **Business Plan Glossary**

This glossary explains some of the key terms used throughout this template. It can be kept as is, deleted if not needed, or altered to add more terms that may need an explanation.

#### **Break-Even**

Break-even is the point in either time or dollars where a business earns back all of the money it spent up until that point, after which it will be profitable. The formula for calculating break-even point in dollars (or sales) is explained here.

The Break-even point, in time, is determined by comparing sales forecasts with break-even in dollars to estimate how long it will take for the business to achieve that break-even point.

## **Competitive Matrix**

A competitive matrix is used to visually compare a business to its competitors. There are several different kinds of competitive matrices, many of which are explained here.



Example of a competitive matrix (source).

## **Porter's Five Forces Analysis**

A Porter's Five Forces Analysis explores five major forces in determining a business's viability – buyer power, supplier power, competitive rivalry, the threat of substitution, and the threat of new entry into the industry. Ideally, the analysis will suggest that the restaurant doesn't face many external threats and is likely to succeed. Porter's Five Forces is explained more in this article.



#### Competitive Rivalry

- Number of competitors
- Quality differences
- Other differences
- Switching costs
- Customer lovaltv

#### Supplier Power

- Number of suppliers

  Threat of Substitution

  Substitute pe
- Uniqueness of service
- Your ability to substitute
- Cost of changing

#### Threat of New Entry

- Time and cost of entry
- Specialist knowledge
- Economies of scale
- Cost advantages
- Technology protection
- Barriers to entry

#### Buyer Power

- Number of customers
- Size of each order
- Differences between competitors
- Price sensitivity
- Ability to substitute
- Cost of changing

- Substitute performance
  - Cost of change

Example of a Porter's Five Forces Analysis (source).

## **Pro Forma Income Statement (P&L Statement)**

A pro forma income statement is a projected profit and loss (or P&L, for short) statement. Based on sales and costs estimates, it shows whether or not a business will be profitable at a set point in the future. When making a P&L statement for a business plan, it's wise to project it for the expected break-even point so investors will know when they will see a return on their investments. Projected pro forma income statements are further explored here.

## **SWOT Analysis**

SWOT analysis explores the restaurant's internal strengths and weaknesses and its external opportunities and threats. It outlines what success factors are in a business's control, which ones are not and what can be done to help the restaurant compete. Learning how to build a SWOT analysis for a restaurant business can be done <a href="here">here</a>.

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