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Research Article

Article Title (Arial 18, Bold, Maximum 25 Words)

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Received: Date Month Year | **Revised:** Date Month Year | **Accepted:** Date Month Year | **Published:** Date Month Year

Abstract
The abstract should provide a concise, factual, and self-contained summary of the study in a single paragraph of 150-250 words. It should briefly present the background or research problem, the objective of the study, the methods employed, the principal findings, and the main conclusion and/or implications. Authors should clearly highlight the most important findings and the contribution of the study rather than merely describing the research topic. The abstract should not contain citations or references, tables, figures, or undefined abbreviations.

Keywords: keyword 1; keyword 2; keyword 3; keyword 4; keyword 5; keyword 6

INTRODUCTION

The Introduction should clearly present the background and context of the study, the significance of the research problem, and the relevant state of the art. Authors should identify the research gap or unresolved issue in the existing literature and explain the novelty and contribution of the study to public administration, public policy, governance, public management, or other areas within the scope of JPAPS. The section should be supported by relevant and recent scholarly references and should conclude with a clear statement of the research objective(s), research question(s), and/or hypotheses, where applicable. The Introduction should not merely provide a general description of the topic or an extensive summary of previous studies; rather, it should develop a clear argument leading to the research gap and the purpose of the study.

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THEORETICAL AND/OR ANALYTICAL FRAMEWORK

This section should present the theoretical foundations and/or analytical framework used to guide the study. Authors should critically discuss relevant concepts, theories, and previous studies, explain their relevance to the research problem, and clearly demonstrate how the selected framework is applied in the analysis. The section should not merely summarize existing literature, but should establish a coherent conceptual or analytical foundation for interpreting the research findings. Where appropriate, authors may present propositions, hypotheses, or a conceptual framework.

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METHODS

This section should clearly describe the research design and methodological procedures used in the study. Authors should provide sufficient information on the research setting or context, data sources, population and sample or participants/informants, sampling procedures, data collection methods, research instruments or measures, and data analysis techniques, as applicable. For quantitative studies, authors should explain the variables, measurements, analytical methods, and statistical procedures employed. For qualitative studies, authors should describe the selection of participants or data sources, data collection procedures, analytical approach, and strategies used to ensure the credibility and trustworthiness of the findings. Mixed-methods studies should clearly explain how the quantitative and qualitative components were integrated. Ethical approval, informed consent, and other relevant ethical considerations should be reported where applicable. The methods should be described in sufficient detail to enable readers to assess the appropriateness, rigor, and transparency of the study. Authors may use subheadings where appropriate to improve the clarity and organization of the methodological procedures.

RESULTS

This section should present the main findings of the study clearly, systematically, and objectively, in accordance with the research objectives or research questions. Authors should report the relevant empirical findings derived from the data analysis without unnecessary repetition of information already presented in tables or figures.

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Quantitative studies should present the results of statistical analyses with appropriate measures, estimates, and levels of significance, where applicable. Qualitative studies should present the main themes, categories, patterns, or findings supported by appropriate evidence from the data. Tables and figures may be used where they improve clarity and should be referred to and explained in the text. The Results section should focus primarily on what was found, while broader interpretation, comparison with previous studies, theoretical explanation, and policy implications should be developed in the Discussion section. Authors may use subheadings where appropriate to organize the findings clearly.

Table Guidelines

Tables should be numbered consecutively in the order in which they are cited in the text (Table 1, Table 2, and so forth). Each table should have a concise and informative title placed above the table. Tables should be presented in an editable format and should not be submitted as images or screenshots. All tables must be referred to and discussed in the main text.

The information presented in tables should be clear, self-explanatory, and should not unnecessarily duplicate information already provided in the text or figures. Abbreviations, symbols, statistical significance levels, or other explanatory information should be defined in a note below the table where necessary. If data or information are adapted or reproduced from another source, the appropriate citation must be provided in accordance with APA 7th Edition.

Table 1. Key Dimensions of Public Policy Implementation

Dimension	Description
Policy clarity	The extent to which policy objectives and implementation guidelines are clearly defined.
Resources	Availability of financial, human, and organizational resources required for implementation.
Interorganizational coordination	Coordination among government agencies and other actors involved in policy implementation.

Note. Explain abbreviations, symbols, or other relevant information, where applicable.

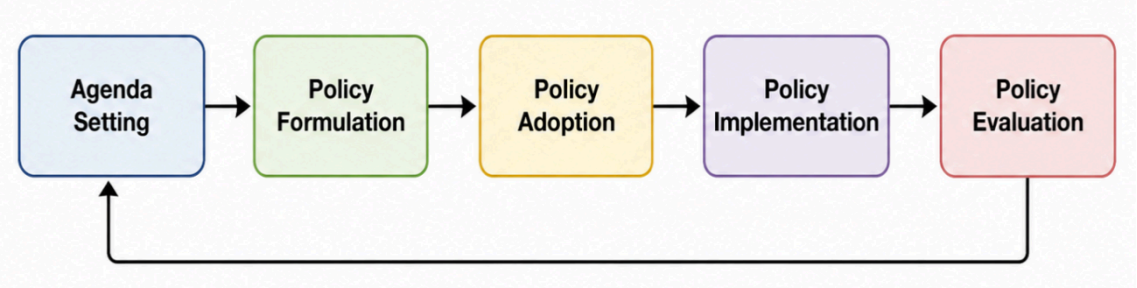
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Figures should be numbered consecutively in the order in which they are cited in the text (Figure 1, Figure 2, and so forth). Each figure should have a concise and informative title. Figures must be clear, legible, and of sufficient resolution for publication. All figures must be referred to and discussed in the main text.

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Graphs, charts, diagrams, maps, photographs, and other visual materials should be presented clearly and should not unnecessarily duplicate information already provided in the text or tables. Symbols, abbreviations, scales, or other relevant information should be explained in a note where necessary. If a figure is adapted or reproduced from another source, the appropriate citation and source attribution must be provided in accordance with APA 7th Edition. Authors are responsible for obtaining permission for copyrighted materials where required.

Figure 1. Public Policy Process



Note. Symbols, abbreviations, sources, or other relevant information should be explained here, where applicable.

DISCUSSION

This section should interpret and critically discuss the main findings of the study in relation to the research objectives, research questions, and the theoretical and/or analytical framework. Authors should explain the meaning and significance of the findings, compare them with relevant previous studies, and identify areas of consistency, difference, or contradiction. The discussion should demonstrate how the findings contribute to existing knowledge in public administration, public policy, governance, public management, or other areas within the scope of JPAPS. Authors should also discuss the theoretical, policy, and/or practical implications of the findings, where relevant. Unexpected or contradictory findings should be explained where possible. The Discussion section should not merely repeat the Results, but should provide a critical and analytical interpretation of the findings. Authors may use subheadings where appropriate to improve the clarity and organization of the discussion.

CONCLUSION

This section should provide a concise synthesis of the main findings and clearly address the research objectives or research questions. Authors should highlight the principal contribution of the study to public administration, public policy, governance, public management, or other areas within the scope of JPAPS. The conclusion should also present the most relevant theoretical, policy, and/or practical implications of the

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findings. Where appropriate, authors may briefly acknowledge the limitations of the study and suggest directions for future research. The Conclusion should not merely repeat the Results or Discussion, introduce new data or arguments, or provide an extensive summary of the article.

REFERENCES

All references cited in the manuscript must be listed in the References section, and all references listed must be cited in the text. References should follow the American Psychological Association (APA) 7th Edition style. Authors are strongly encouraged to use reference management software such as Mendeley or Zotero to ensure consistency and accuracy in citations and references.

References should be arranged alphabetically by the surname of the first author and should not be numbered. Authors should prioritize relevant, recent, and primary scholarly sources, particularly peer-reviewed journal articles. Where available, the Digital Object Identifier (DOI) should be provided in the format https://doi.org/xxxxx. URLs should be included where appropriate. Authors are responsible for ensuring the accuracy and completeness of all bibliographic information.

Examples:

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