

#11 - Proposal Co-Design - Governance - 2024/11/27

12:57 EST - Transcript

Attendees

Ben Biedermann, Bernard Schmid, Christopher Lema, Daniel Ospina, Edwin Fernandez, Eugene Leventhal, Eugene Leventhal's Presentation, Gabriella Mena, João CriptoNita, Luis C, Manugotsuka, Matt Haynes, mexi web3, Rika Goldberg, Samater Mohamed, Sarah Smith, Sarah's AI Notetaker, Sury Bonfil

Transcript

Eugene Leventhal: Hello and this is the second call on Wednesday, November 27th and we are going to be diving into and unpacking some of the takeaways in the context of governance from the poll list. So I just dropped the link to both poll list links. So we're looking at the governance iterations one and then after a quick glance at this we'll jump over to the muro board. So it does seem like there's a desire for us to have clear goals, outcomes and metrics before funding any specific research and experiments. I think an interesting thing to discuss related to this will be what's kind of the meta level goals, outcomes and metrics versus how much do we create a cultural norm of any proposal that gets approved needs to clearly articulate these to some degree. But I think as a group we should have the overall goal articulated.

Eugene Leventhal: So that would definitely be a fun one to unpack. it seemed as though strong agreement in that we should have no less than three experiments. seemed like there was pretty strong consensus around this idea of creating committees. there was strong consensus on the idea that before we actually start triing delegate incentivization that we should actually do some research to better understand the current state of things. there was pretty strong disagreement that we should be spending 250k or less on governance research and experiments. One quick comment about this one. if you remember this was paired with two questions.

Eugene Leventhal: one was less than 250 or more than a million. This is not to set a budget right now. That is not the goal for today or for the next week. the goal was just so that we directionally get a sense of are we hyperconservative and 250 even seems too high to spend or is there at least appetite to spend more than 1 million and I'm guessing at this point yeah this is now more contentious. So overnight we had responses double. So no sorry this is the overall score.

Eugene Leventhal: So yeah, there's less agreement that it should be over a million. Last night, this was a strong majority in favor, But one way of then reading this, if we go down to the full list, strong disagreement of less than 250, unsure of more than a million. So somewhere between 250 and there and million is probably a reasonable budget. without clarifying, the goals or the specifics of what we want to fund, it's just kind of like high level. Where's the sentiment on the funding side? and then what was the last one? Spent a lot of energy increasing the amount of delegated votes. so yeah, this one already put up a proposal on or rather a discussion thread on the forum so we could unpack this one in more detail. because I definitely want to hear all the ideas people have in that direction.

Eugene Leventhal: and yeah, later if anyone wants to just go ahead and geek out in more detail on the polus, more than happy to, but I generally find this bottom section where you can just go through all of

them in order of the statement and just get a sense of again where was their appetite across these as being useful to see, redellegation kind of unclear, right? It's almost for 50% either negative or abstained, right? So again, these are less about having immediate decisions, this wasn't actually a proper vote, and more of understanding that we absolutely want to refine some of these things. and this is one of the only questions where we had four comparable ones, which also just give you a sense of it seems like pretty strong reasonable majority, right?

Eugene Leventhal:

Eugene Leventhal: Almost a third of people think doing more than 12 experiments that would mean roughly an experiment a month or a third of people think that's a good idea. Twothirds not so much whereas at least three is more than 2/3 think it's a good idea. So again, these are just to get directions, right? my personal read of this, I would actually argue that it feels like somewhere in the 3 to six range was where the sentiment lies that this is probably a good number. Again, but these are just intuitive. These are non-empirically driven answers. so again we're just purely for sentiment. Unless there's any questions or concerns at a high level, I think maybe Let's hop over to the miro and Sarah I can pass it over to you to give a quick overview of...

Eugene Leventhal: where we're at

Sarah Smith: So, we're on the farthest screen to the right and...

Sarah Smith: it says governance iterations at the very top. So, what we're looking to get to is we're going to open up discussion about all of these items, get your thoughts on them and try to get to some specific experiments that we can be running so that we can start to get more concrete items for the proposals. So, that's the goal for today. And we're pretty much going to do the majority of the time doing discussion. And if we have time to get into some of discussion around the areas where we're most aligned already. And then if we have time, we'll get into some of the areas where we're less clear so that we can expand upon those and try to figure out, for example, what type of budget are we realistically looking at?

00:05:00

Sarah Smith: what are people's thoughts and why is there that divergence and uncertainty between the 250,000 versus 1 million. so we'll do that for about an hour...

Eugene Leventhal: Awesome. Thank you.

Sarah Smith: however long we need really and then we'll start to create the proposals and get people into the docs to express where they have the most interest.

Eugene Leventhal: And I'll just comment and please folks I will drop the link again because I think we just had someone else join. but please feel free to jump in the mirror board. definitely the more people jump in and actually start commenting under these right for training for delegate. this would be one that I would absolutely love input on of what kind of trainings would you all find valuable? Would you actually want to go to right for some of these fund three to six experiments? These are aspirational kind of vague goals, We don't necessarily need to spend too much time deliberating is it three or four or five like that. That just feels too premature.

Eugene Leventhal: but some of these are meant to be right increase delegated voting how can we actually do that training for delegates what kind of trainings right same with process of use forum more or I'm thinking of either forum or recorded calls more and telegram less that's like a cultural norm if you have concrete ideas you want to voice please feel free to voice them but this feels more of just like a cultural norm that we should establish unless there's a good reason to keep things private make them public. and then analysis for delegate compensation, like any framing, any questions. this one is probably one that we can move on quickly. and from the foundation side, we could probably just go ahead and, get some initial scope, get some feedback from folks, and then figure out how to choose someone to run with it.

Eugene Leventhal: but yeah, so this is where it would definitely be great to hear of what kind of deliberation, what kind of sense making experiments, what kind of open- source governance tooling, what kind of committees do you think we should have, etc. So feel free to use stickies or feel free to just comment. I would love to hear what people think. And maybe a specific one given that folks aren't biting on the wider level would be let's talk about goals. what do people see if we had to define a statement of goal for experimenting with governance? What would that be centered around? Xiao, please.

João CriptoNita: So I have a question in this first iteration that you are just commenting because what are we talking here when we talk about clear goals, outcomes and potential metrics? Are we talking about governance iterations? Are we talking about growth? Because it will depend a lot if govern just governance, Okay. Perfect. Yeah. Thank you.

Eugene Leventhal: experiments. what should be the goal there?

Sarah Smith: And if people are more comfortable just writing, I can Matt, what's up?

Matt Haynes:

Matt Haynes: Hey, so with governance obviously we were discussing earlier from the community perspective and I feel like obviously all these things interlink with each other. so from a community perspective you've got self-governance or governance of your group for example and then from a protocol perspective you've got protocol governance. So they're quite separate. they're not the same.

Matt Haynes: Are we talking about the earlier part of that or the latter part of that or both?

00:10:00

Eugene Leventhal: It could be both.

Eugene Leventhal: I think at this point the goal is I would love to hear what people have to say on both sides or if they think one is in scope, one is too soon or something like protocol governance specifically. as part of progressive decentralization that one is probably less likely to be a Q1 priority cuz it just like we got to figure out a lot of other stuff at the Dow before we just hand over full governance of the protocol but nonetheless right it can be on that level it's good to have a north star even if it's early it could be specifically with why are we going to try new voting systems or deliberation or any of these things.

Eugene Leventhal: Yes, there's some ideas coming in on the goal side. I see already a governance committee idea coming up under committees.

Eugene Leventhal: I might go ahead and move the at least three and six experiments and this one just cuz I feel like have a slightly different vibe. to them. All right.

Eugene Leventhal: So I see from the goal side overall the ground governance pain points and experiment how to best address some metrics to start to think of delegate participation and voter turnout. for whoever wrote this one, is it fair to assume that the goal would then be to increase delegate participation and increase voter turnout? if you don't mind, I'll just explicitly put that in here once they're done editing. So, show how decentralized governance can effectively function. And then what's this one down here? delegators want to see if their delegate voted in representation of their interest. Public voting supports clientele. All right.

Eugene Leventhal: So, yeah, that's more of a focused voting experiment as opposed to an overarching goal. all right. So, I think with how we're starting here, let's go ahead and I'll ceue up some music and maybe we could set a five minute timer and just let folks work on the muro board and then we can unpack some of those ideas.

Eugene Leventhal:

Sarah Smith: I don't know

Sarah Smith: if it's just me, but I cannot hear our friend.

Eugene Leventhal: Good to know.

Eugene Leventhal: I was just jamming to good old Smoking Monkey and...

Sarah Smith: There we go.

Eugene Leventhal: the 70s tunes on my own.

Eugene Leventhal's Presentation: Heat. Hey.

00:15:00

Eugene Leventhal's Presentation: Hey, Hey, Heat.

Eugene Leventhal's Presentation: Heat.

Eugene Leventhal: Yeah. Yeah. Please.

Manugotsuka:

Manugotsuka: Sorry guys, I just taking the opportunity to make a little bit of organization...

Eugene Leventhal's Presentation: Hey.

Manugotsuka: because I see a lot of stickers in a lot of parts.

Eugene Leventhal's Presentation: Hey, hey,

Eugene Leventhal's Presentation:

00:20:00

Eugene Leventhal's Presentation: Hey,...

Eugene Leventhal:

Eugene Leventhal: Seems like it's going well.

Eugene Leventhal: Maybe extend by two, three minutes.

Eugene Leventhal's Presentation: Hey,...

Eugene Leventhal's Presentation: hey, hey.

Eugene Leventhal's Presentation: Hey, hey, hey.

Eugene Leventhal's Presentation: I don't know. How?

Eugene Leventhal's Presentation: Heat. doo doo.

Eugene Leventhal's Presentation: Hey data.

Eugene Leventhal's Presentation: Hey, hey, hey, hey. Data baby.

00:25:00

Eugene Leventhal: One more minute and then we'll come back to discuss these

Eugene Leventhal's Presentation: Heat.

Eugene Leventhal: Alrighty, let me pause the jam and monkey. All Cool. Always fun to see how different workshops go. This is starting off in the opposite tone the previous one went where everyone just wanted to talk in the last one and not really So, first off, thank you all for jumping in. it seems like some folks already might be exploring some of the more unclear ones. And I'll just point out I saw someone put futuristic prediction markets.

Eugene Leventhal: And just to jump back to the results, I was personally assuming that Futarchy, just given its current buzz, and I don't mean that in a negative sense, and prediction markets would be high consensus of a thing we should do, but it actually seems quite split. barely for Futarchy specifically, barely half agreed that we should try it. with a big portion almost a third not passing and not being sure and kind of both more negative and more positive sentiment towards prediction markets specifically. So it seems like that one concretely will need a strong detailed pitch to see if it can sway folks. But yeah, there's a lot of really good stuff here. I guess Matt

Matt Haynes: I think the thing with prediction markets is I think a futaki isn't that well explained yet at a level where people can really grasp it quite quickly. it's a bit futuristic in that sense. but also it feels quite degenerate right depending on the angle that people come at it with and with the nature of crypto everything being sort of like these self-referential token games at the moment that doesn't seem that appealing I think to a lot of people but actually I think it could do a lot of work in terms of helping delegators for example understand maybe what the impact of proposals might be.

Matt Haynes:

Matt Haynes: So you might have a prediction market on proposals and you predict what you think the outcome of a proposal would be on the DA or the protocol whatever it may be whatever level you want to get to and that can really help the community understand what delegators are looking at and how that works but also how their delegators thinking as well and sort of I suppose add meat to the bones because I think there could just be this space between proposal some forum chat and then a vote but there's all this gray space in between where there's actually thought and deliberation happening and this can help bring that to the surface.

00:30:00

Matt Haynes: So there's so many use cases for them. Obviously right now is very much chasing tokens but actually it can be a lot more than that.

Eugene Leventhal: For sure.

Eugene Leventhal: And to be clear, I guess also just to give my own personal opinion. So I am both not totally convinced on a purely personal emotional level if markets are the best way to clarify all things. But at the same time there is a lot of good information showing where it can be. So I would be pretty keen towards running an experiment. But again just to kind of ground the remaining we're about halfway through the workshop for this time. So the goal for the next half isn't necessarily to sway the opinions of people who landed in different ways in the survey or anything like that in the polus exercise.

Eugene Leventhal: It's more to identify just where do we seem to be converging on certain aspects right and I don't even know right do we want to have a proposal that might relate to goals right do we want to have a proposal that might relate to delegate compation compensation analysis or proposing a first experiment for deliberation or for increasing delegated votes etc. So the goal now is to kind of get to discussing ideally which of these seem to be getting folks pretty consistently excited where then we can generate a separate Google doc for that topic and people can jump in and kind of work on adding more meat to the bone and start working on an actual proposal in the coming two weeks.

Eugene Leventhal: So yeah, I would also love to hear kind of what's jumping out from folks in seeing this, whether it's reacting to the prediction market futarchy side of things or whether it's going for any of these other buckets. yeah, would love to hear what people think. Yes, Matt.

Sarah Smith: And we can also jump into voting on them instead and kind of see where those votes cluster. if people want to just put a sticky note or one of these pink dots rather, you can drag and drop them from the very top up here onto whatever stands out to you the most.

Eugene Leventhal: Nice.

Matt Haynes: Hey, sorry I'm hogging the airwaves here, but this is the kind of thing I get really excited about which says a lot about me. I think we've got this opportunity at the moment which is L&Ms and they have certain let's just call it superpowers where they can understand ontologies and make help make sense of things and group things that seem disperate but actually have interwoven connectivity and there's an opportunity there for us to

Matt Haynes: use them in the DAO to help people understand what's going on in the DAO. I think someone put that down which I think is exactly but then on the other hand as well the opportunity to express what you think should be happening. So the opportunity to have a conversation with something outside of a forum maybe there's a forum built into it as well. There's many options here. But I think that would be a really exciting use of both cutting edge technologies in a way which can add a lot of value I think pretty high impact pretty quickly.

Eugene Leventhal: dwell on a moment then for I realize these two should probably be bucketed why am I musing so bad? these two should probably roughly be bucketed together though we can get into the semantic differences but I think for the purpose of this conversation this kind of broad bucket of deliberative experimentation or experiments in improving sense so Matt just brought up this idea that was written down using AI or LLMs for deliberation in various ways.

00:35:00

Eugene Leventhal: does anyone else have any kind of elements of the deliberation sensemaking aspect that kind of jumps out to them? or would be just something that gets you excited. And if not deliberation, we can jump to another one.

Sarah Smith: I just see a lot of concrete examples of committees that could be created. So, there didn't seem to be any disagreement that we need committees. I'm curious if anyone has any thoughts about if there should be a starting place or if there should be a certain number of committees that we should start with, etc.

Luis C: Hey guys. I don't know about a number of committees, but I really think it's important for to have some sort of place where we can I don't know if decisions is the right word, but I think we should create some sort of committee where and I think that the members of the committee should come or it would be great if they come out from this delegate pool that we're having right now.

Luis C: in my mind, the idea would be just to make sense and to create a set of norms that kind of guarantee that things like talking and distribution, voting protocols, transparency, information disclosure, all these things are taken care of because right now we're running this governance process and I think it's a very very interesting experience and there's a lot of good things to take out of this, but there's always room for improvement and if we can sit a set of standards for the future that would be great. it would clarify how things are going to work and would give us a cornerstone in my mind just to move forward. So that's my sense on what a committee should look at least at the very beginning.

Eugene Leventhal: once committee or a code of conduct a technical committee. right, we can come up with all kinds of from the morning on the growth side like treasury diversification. We could do a DAO finance committee there's all kinds of committees we can touch on and there were a few other stickies that this one of question what is the scroll focus or culture and then with this question of training for delegates what should we try to teach them and don't we need to figure out fundamental questions on roles and expectations first.

Eugene Leventhal: to me and please anyone feel free to jump in and give a different opinion. but to me the fact that it came up here and not here is itself an interesting element where we don't know we don't have enough clarity where we're going to know what training that we need but we do have enough clarity to start structuring committees and I know that's not a fair way to totally reduce what's happening on this

board. but nonetheless, right, I think it also might be reasonable to come back to what is our focus? What is our culture? What is the goal of this whole governance bucket here in the first place? so I would really appreciate getting a pulse from the people here, right? We have let's call it a dozen delegates here, what's your sense?

Eugene Leventhal:

Eugene Leventhal: and feel free to either come off mute or just use the emoji reaction things in Google Meets, but should we dwell on the goals and the focus and these things? how much do people feel that not having those articulated is actually limiting your ability to think of any of these other questions versus yes, we should talk about those, but I'm also ready to start jamming on something specific. So, I saw three what I saw signaling towards let's jam on goals. Daniel, was that emoji or do you want to hop off mute?

Daniel Ospina: No, just hard agree. Let's figure out goals and what are we solving for?

Eugene Leventhal: Love it. Would definitely be happy to for sure.

João CriptoNita: And just to compliment we can start doing things but if we don't have clear goals we can do a lot of mistakes or things that end up not having something back for the DA. So I think having this clear vision this clear goal is going to be something that will help us a lot in the long term.

00:40:00

Eugene Leventhal: So I think it would be interesting to just quickly go through what's in this bucket of clear goals and the focus or culture though I think yeah because I guess there's a number of questions here right there's what is scroll as an entity as an ecosystem that's developing what is the ultimate north star of scroll broadly right with its triumvirate of what's the goal across labs down

Eugene Leventhal: foundation then what is the goal of each of those within the broad vision and then getting into what's the goal of growth or community or governance in the context of Dow and foundation roles and I feel like focus and culture or culture at least yeah I imagine we will be defining that one together yeah I also just want to frame this appropriately of Do we want to jump in here or is this too narrow and it feels like we should actually zoom out and talk about the goals of scroll and come back down to the DAO for a second or people ready that feels clearish enough? Let's just dive into the goal of governance.

Daniel Ospina:

Daniel Ospina: For me it's like the goals of scroll don't feel clear enough...

Daniel Ospina: but maybe the discussion of how are those goals set is a governance discussion unto itself and that's something that we could actually a concrete problem that we can focus on is how should I do strategy

Eugene Leventhal: For sure.

Eugene Leventhal: For And we will have an exercise a week from the morning session that happened today. we will have someone external coming in to run a needs-based assessment with us who does a lot

of impact evaluation. and so is very good at defining those desired outcome statements how do you know whether or not you've done it in the end kind of processes. Matt, yes

Matt Haynes: Yeah, I think that was Daniel that was speaking before. It's the delegates I see I think general across any blockchain that their role I think in general should be sustainable governance sustainable depending how you look at the community growth or community management in terms of communicating with the token holders what's going on. so that's kind of just like for me the base level. That's just what it should be about at, a very fundamental level. But yeah, the goals of scroll and what scrolls optimizing for, that still feels unclear.

Matt Haynes: So, it's hard then to get into more specifics around, we need to be, really setting up a committee to look at this, the other because that it's too soon at least, without having more clarity on exactly what Scroll wants to do across the board.

Eugene Leventhal: Then there's the ecosystem goal which is across labs DAO foundation and then we can drill down into DAO and foundation etc. so I guess I'll give my personal view and I think Chris is here with us who can keep me honest and jump in with anything that I'm either missing or if I am misrepresenting because again this is my interpretation. This is not like the official foundation line or something like that. So right stated if you go to our vision blog as it was referred to internally right we have this very wide reaching vision statement of scroll is meant to be for everyone everywhere. that feels a little too broad for me. So right when we talk about what does that actually mean?

Eugene Leventhal: It's about scaling Ethereum to unlock the potential of web 3 specifically with Ethereum and scroll on top of Ethereum as the tech stack to enable this kind of onchain future whether it's on the permissionless asset whether it's more on the u just immutability and provenence side whether it's kind of different dimensions right I'm personally into this because of things like these exercises and dows

Eugene Leventhal:

Eugene Leventhal: and the social side of just where else is governance being experimented with to this degree. But yeah, I see it as kind of at the scroll level, it's to scale Ethereum with our specific tech approach towards that, the ZK enabled EVM rollup. and as an organization, I guess Chris, can we talk about meeting yesterday, the internal meeting from yesterday? that's all public at this point, right? All hands.

00:45:00

Christopher Lema: Yeah, I mean I guess to not make it sound like it's some secret thing, it's more about setting the road map of what we're going to be doing over the next year and sort of what is the messaging across so everyone is aligned. so yeah, I don't think it's an issue if we start giving a preview and so we can have our goal is to then take some of that and be able to distill it to the DAO and the broader community as well. So no issue giving the milk

Eugene Leventhal: For sure. Yeah.

Eugene Leventhal: I did not mean to imply there was some hyper secret things happening. It was just like an internal all hands meeting. because right just at the org strategy is still kind of being refined. and I guess I'll just zoom out for a quick comment just from the perspective of researching grant programs and talking to a lot of grant operators. I think scroll is kind of suffering from a common web 3 problem which

is the vision level is still a bit unclear of how is the world truly different if scroll scales and I think this is a problem that in my opinion every major ecosystem has they might be clearly articulating that bass is about consumer and arb is about defi and unis swap is about what is it like global markets

Eugene Leventhal: and whatever but I would still argue that there isn't that level of theory of change linked to vision kind of logic of based on us wanting to accomplish this the world will then change in some kind of clear way. so I do think we are similar with our peers in that sense. basically in the offset nope in the all hands it was discussed that we're going to focus on core protocol. I think the specific stated goals that I don't know if they're literally publicly listed yet but soon enough will be things like subsent transactions. man I am sorry I've been talking non-stop since 7:30 in the morning so my mind is a little mushy.

Eugene Leventhal: we will get the more clear statements that have emerged from it. There should be either a blog or some kind of public update coming soon with the very concrete things that the lab side is targeting for progress on the protocol element. But all of it is coming back to this idea of being able to scale Ethereum and specifically trying to lean into where we are and where we've been in terms of working with communities in the global majority to surface very relevant use cases where web 3 can solve real problems and try to make sure that the solutions addressing those problems are built on scroll. so I guess I'll pause there at the high level.

Eugene Leventhal:

Eugene Leventhal: Chris, is there anything else that you think I might have missed there? again at just very high level.

Christopher Lema: I think that pretty much recaps a lot of the points. but I think over the next week we have something more polished to share with everyone.

Eugene Leventhal: So, yeah, I guess let's pause before we start breaking down into we don't really need to. I guess yeah, it is helpful. I understand labs foundation down visions or roles within that kind of vision and overarching goal. Any questions, thoughts, concerns, reactions at this point given it doesn't seem so.

Eugene Leventhal: So for labs as I see it the main goal is to focus on advancing the protocol so that it is the best at what it's doing. and we've had a good start there but obviously we're web 3 is a very competitive space so it has to continue focusing on research development and engineering to continue improving the protocol. and then on the other side it's to have more of a focused BD function to actually start bringing whether it's major partnerships whether it's creating focused business development pipelines in various parts of the world it's to build out that kind of growth machine and so that's the foundation nope excuse me again sorry talking too much that's where the lab side of it is focused the goal of the DAO in my mind

Eugene Leventhal: is to be able to have a decentralized approach towards managing all of that in the future. and the foundation's role is to help that switch happen. and it's to, start the multi-year process of whether it's seating committees, doing research efforts, funding grant or growth programs, running activities such as this, but it's to help evaluate and refine that goal over time with the intention of more and more kind of being decentralized into the DAO as we go along. Any thoughts, questions, reactions with that kind of breakdown?

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Matt Haynes:

Eugene Leventhal: Thank you.

Eugene Leventhal: Thank you for the thumbs up and some kind of reaction. Matt, please

Matt Haynes: And there was a article that I read today is a paper that came out from the founder of iigen layer and...

Matt Haynes: mega eath and it's called revisiting the world computer and it's like a position paper and...

Eugene Leventhal:

Matt Haynes: it just made me think of what you were saying. I can drop the link surely. But I don't feel like it's not trying to blow anyone's mind or anything like that, but it's just resetting the scene for where things are at and where it could potentially go. And it feels like that's kind of what you're talking about. so I'll share that here and hopefully you find it useful.

Eugene Leventhal: Wait. Yeah,...

Eugene Leventhal: That's great. Thank you for dropping that And I think that the way I see it overall, right, as a space, it still feels like we're kind of a hammer looking for nails. we have more tech and enthusiasm than we have clear data points of regular people's problems we're solving on a consistent basis.

Eugene Leventhal: So I think the space as a whole is going to involve on what are the problems we're hyper oriented around and what are the appropriate mission vision and values of each organization trying to play in that space. So to Daniel's earlier point anything that I'm saying now is not meant to be the proper definition and is the perpetual future of where we are with these things. It's meant to be more of this first iteration, hopefully and if people feel like this is totally off base, We want to hear why and where you think it should be heading. And on a more meta level, it's like how do we establish the processes, do we need a vision committee or a goal setting committee or is it a strategy committee, where will this live at some point in the future? And then how do we end up getting there? and also figuring out how do we hold ourselves accountable to that kind of thing.

Eugene Leventhal: So in my mind at least if the goal of the DAO is to be able to have this decentralized ownership and management of a protocol and to successfully manage a protocol in a decentralized fashion in the future, The goal of the governance research and experimentation would be better understanding the things that can enable which might sound vague and we should concretize more for the specific things we want to fund but at least directionally speaking that's where it feels like it's landing for me. but again right the goal of this exercise is not just for me to say my view on it. Would love to hear any kind of reactions to folks here. and I'm going to quickly look through these goal stickies that came up for the governance side specifically.

Eugene Leventhal: But if folks want to talk at goals at a higher level, please would love to. Do we have anything on voting structures here? that won't go to voting structures. Yeah, I'm going to move that one thing on blind voting to voting mechanisms. I hope that's okay with whoever was the author of that one. I mean I have a question for you guys then, there were a couple questions here. what is the role of delegates?

Eugene Leventhal: And the expectations I hope were articulated to at least some degree in the documentations, but does this feel just as unclear as it did at the start of this call and...

00:55:00

Daniel Ospina:

Daniel Ospina: kind of. Yeah, there is some problem.

Eugene Leventhal: I guess candidly when you're a delegate in another ecosystem system. is this just a web 3 problem that this is not articulated or is there something even more specific for delegates at scroll that is making the delegates feel very unclear of what is the goal and expectations

Daniel Ospina: It ranges. Let's say for example ZK syncing there were very clear expectations set by the foundation of the role of delegates like you're not going to be paid. We We don't want you to propose these other type of things. I don't necessarily think that was positive.

Daniel Ospina:

Daniel Ospina: in fact I think it was negative but in other ecosystems I've been less at the hennesses but it very quickly evolves to be some sort of consensus and what I seen most often is people stop trying to set up goals and...

Daniel Ospina: just continue advancing without goals and from time to time someone says hey we haven't done this this is a major problem and everyone agrees it's a major problem and then the conversation moves on without solving the

Eugene Leventhal: Okay. Yeah,...

Eugene Leventhal: that is helpful feedback. And I mean I guess yeah there I would just love to hear from others as well of a can you give us examples of where it's being done well just so that we can learn better but also what is the kind of guidance is it the boundaries of decision landscape right what you were mentioning in with the other protocol you mentioned is it yeah ...

Daniel Ospina:

Eugene Leventhal: what is the information that we can try to articulate to make it as clear as possible

Daniel Ospina: I mean for me to be honest is the issue that the majority of people are stepping into these as followers without realizing that you are in an executive board that just happens to be very large and...

Daniel Ospina: you're responsible for this whole organization and setting up the vision and appointing leadership and making it happen.

Daniel Ospina: And maybe the best template is actually company boards as a sort of metaphor for what this is, which is not exactly the same, but just I would love to know how many people here have executive experience or board level experience before or have been delegates in a large ecosystem where they had significant power because I would imagine the majority people haven't had that experience. And that's not to speak badly of anyone. it's fantastic that people can step up and have this sort of opportunity. But

sometimes it can be hard to comprehend, I think, if you haven't had such a broad range of agency and at the same time have to negotiate with so many other people to agree on anything happening.

Eugene Leventhal: And I would say to broaden some of what I heard that to reframe it slightly would be to say that what are board members tasked with at an organization right it's oversight and being part of setting strategic direction and it's like making sure that the organization is moving forward towards the goal it is trying to accomplish and yeah, I think that's right. as we wrote in our documentation, we do really see the delegates as the lifeblood of decision-making and of community here, right?

Eugene Leventhal: Because right if we wanted to do the centralized we wouldn't be doing any of these exercises just like Chris and I and the internal team would come up with stuff and then we'd go do it and trial it and do just traditional startup approaches where it's like a small cluster of people just doing things trying it out trying to test it as quickly as possible and iterating. whereas the goal of doing this in a decentralized fashion is to broaden the landscape of power and input into the strategic direction and running of an organization. And right from my perspective it is to like to work with we are all partners here in defining the future right the goal of why aren't we just doing token waiting votes out the gate.

Eugene Leventhal: It's so that everyone hopefully feels that their voice is meant to be heard and we want to hear it and we want to factor it in on what are the growth efforts on the community efforts on hey you're missing a whole other priority that you should be doing right so these are all opportunities and don't this is honestly like I'm not asking to put people on the spot or whatever I'm asking because I want to learn how I can do better in helping y'all feel like you are empowered to do the things we want to empower you to do. So this is where it feels unclear to me. do we just need to write a forum post that extends some of the thinking on it? Is it going back to Daniel what you were messaging the fact that people are coming in with very different experiences and what it means to be part of strategy vaguely can mean very different things to very different people. yeah how much is it an articulation problem a framing problem?

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Eugene Leventhal: I don't want to belabor this too much, but it feels like between the goals and this are problems and everyone's flagging that they're problems, I would hope that we could then get input on what does solving these problems look like? Because if we're just solving them, then is, what is decentralized about what's happening here? And we're not pretending that we're fully decentralized, but the goal is to head in that direction. yeah. And yes, Matt, please.

Matt Haynes: I think to be fair it's mostly Daniel and I who said that we were slightly unclear in the goal. So I wouldn't take that as a large thing. maybe that's just us being us, but I'd say part to Daniel's question in terms of who's come from board room world IROL or something equivalent not many people because generally it's inhabited by MBA type people right and they weren't particularly interested in crypto for a very long time because it just was a bunch of crazy people shilling Bitcoin with laser

Matt Haynes: guys. now it's getting more serious. They're trying to make a transition into the space and that's all well and good and everything, but I'm not saying we don't need to learn the lessons from them, but I don't know if we need to bring that sort of those energies and those perspectives because we're doing something completely new and completely radical here. and I think it does require a fresh set of thinking and eyes people who haven't been jaded by the whatever sort of industry they're working in that's sort of focused not that I'm bashing MBAs or anything but I think you get my point in terms of that sort of

the corporate side of things so yeah look we're doing something which has not been done before really like you said there's no real way points it's a bit awkward

Matt Haynes:

Matt Haynes: we're just trying to almost fumble our way through. And in that I think is the beauty because that's where we're going to find the answers just in these experiments. so you can be really prescriptive ZKYNC is very prescriptive or you can be more deliberative like you're being. And I think this is good because this is where we're going to stumble upon the good stuff versus sort of,...

Matt Haynes: read a book and go, " yeah, we'll just follow rule two and we'll be grand." So that's just my sort of take on

Eugene Leventhal: Yeah. No,...

Eugene Leventhal: thank you for mentioning that. I appreciate that. And it wasn't just you two. In all fairness, when we asked the question, I think there were at least three or four other emoji reactions signaling that that was a thing on people's minds. U but yeah, Ben, please.

Ben Biedermann: So to kind of draw from the analogy or the metaphor of a boardroom, I think my understanding a boardroom is more passive in basically setting up and making sure that decisions that are taken and more of an executive passion are aligned with the road map with the sustainability and are within safeguards.

Ben Biedermann: So when we're talking about governance here, I don't think that we need to be overly focused on goals in terms of we want to deliver X in this market by date whatever. But what we want to do is we kind of want to write the articles of association and how is voiding being done?

Ben Biedermann: how do we make sure that there are certain rules in place for let's say board members colluding on certain issues as in any other organization there are rules about that and when you look in the stock market or public companies there are notification requirements if someone procurs a stake stick that is larger than a set amount of percentage points.

Ben Biedermann: So this is what we're focused on here and that's why I think we can leave the goals what the scroll and where we want to do all of this aside and can think about how do we want to work together and I think putting two extremes out there on one hand maybe lottery and on the other hand utility and see what does actually work in getting us closer. this is something that we are doing right now. At least this is my understanding of it rather than thinking about how we can enter the market in Africa or Asia or wherever.

01:05:00

Eugene Leventhal: Yeah, and especially in interest of time and recognizing that we have about 15 minutes left. would love to kind of see, right? Because there's certain questions here like the analysis of delegate compensation. we could create a proposal around something like this. or does that just feel too soon? And it might be of hey foundation just go run with whatever our first research project is show the results to the DAO and then we can write a proposal for followon research right that's also where foundation and DAO can go hand in hand I think a few folks from the community were already added to a delegate compensation working group that I started through metaggov and dowstar and definitely happy to pull in

more folks there right and that can become its own kind of initial research project to do some public work in that

Eugene Leventhal: tion. and it does feel like something in the sense making deliberation area could be a potential thing to design. I did want to see what were the other ideas that came up for some of the training. Yeah, I feel like there are a lot of ideas for the training. So, this also feels like one that would be relevant to have. Daniel, I know you mentioned that you want to work on a proposal that's a specific subset of deliberation, but it's creating a deliberative strategic process and I already added a Google doc for that. So, yeah.

Eugene Leventhal: Is there anything else that people see some of these other questions feel important and ones that we should figure out how to work on? But it feels like strategy, deliberation and sensemaking broadly and then training for delegates are possibly three of the first kind of clusters of potential proposals. is that vibing with people here? what is missing from that? what do folks think?

Eugene Leventhal: Let me start posting. All so I'm just going to create these Google Docs real quick. and again, right, I'm just trying to sort of read the room and mirror board kind of thing.

Eugene Leventhal: so if this does not feel like an accurate reflection of what you're thinking at this point, right, just please let us know. What else do you want to potentially work on a proposal around? I have a feeling I know those who know Connor and Nick they're probably going to work on putting together some kind of sense making excuse me preference signaling related proposal. yeah. Are there any others that are kind of top of mind for people at this point? Otherwise, we can just see if anyone has any other questions on their mind.

Matt Haynes:

Eugene Leventhal: Yes, Matt.

Matt Haynes: So, I thought using Polus today was interesting.

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Matt Haynes: It's the first time I've used it in a while to be honest. it kind of reminded me of all the tools set was capable of and what I wasn't capable of. And it feels like it could be open to abuse, if depending on what you're using it for. Not that it really makes a difference, but it can waste a bit of time, if a bot gets into it and does something or it's just, shared in the wrong places or whatever and it just gets trolled.

Matt Haynes: the fidelity the data that came out of it. Obviously it's good that you can put things into it but it feels like we could probably do with a tool which could help with these conversations a bit more. as much as it was interested looking at the clustering it felt I don't want to say primitive because that's not fair. but it just felt like it's not intuitive how to read the data. You kind of really got to actually think about what you're looking at and how that all works. so maybe we could get more from it if we had something else which is slightly more user friendly maybe is the word I'm searching for. I don't know.

Matt Haynes: so maybe there's a Do you know what I mean?

Eugene Leventhal: Yeah. Yes,...

Eugene Leventhal: 100%. don't get me wrong, I'm not a polless Maxi, so I'm not going to be offended by shouting out limitations. I mean, right, with the first one being that the whole vote was supposed to be Twitter gated and everyone was supposed to be able to do Twitter off and I reached out to the legal entity that manages Polus and I tweeted at them and Polus project and no one got back to me. So, I mean that's the danger of open source tools, And as a quick tangent, that's actually an interesting problem space that we can look at for governance tooling broadly because if I'm not mistaken, just about every single major governance tool in the space is having long-term sustainability issues.

Eugene Leventhal: and for new people and new ideas about how we can improve it. There's just no funding available and grants are really hard to come by unless you pitch an ecosystem a concrete experiment. So yeah, that is a bigger thing that we can potentially explore as part of this fund more open source governance tooling. I don't want to push my own agendas here and prioritize that unreasonably, but I would love for us trying to tackle that kind of ecosystemwide problem. Also recognizing that Dows just aren't a big enough market for tools to sustain themselves. So if it's a real governance tool, it needs to facilitate governance beyond web 3. And none of that's possible with the current web 3 governance tooling landscape.

Eugene Leventhal: but sorry, I got excited and tangented away there.

Matt Haynes: classifying into core primitives that people use for governance. It's like snapshot, tally, discourse, discord for it own purposes, miro polace, and actually none of them are particularly fit for purpose. and not saying that Ste is bad or tally is bad or nothing like that, but they're not the most expressive tools and it's just the industry standard. and that feels like a bit of a shame because I think there has been some really good tooling that came out, but like you said, it's just never been able to get traction and then been able to maintain and then just end up dying and it's a bit of a shame.

Eugene Leventhal: for deliberative decision-making tools to specifically increase interoperability amongst themselves. Right? So, Polus was not included in that because Colin Polish co-founder was on our advisory board for that project and helped us structure it. but I had no clue how many deliberative decision-making tools were going to apply to this. I'm in my head when we were structuring the program towards the beginning of the year, I I don't know what are five pro it's going to be etho talk to the city Stanford participatory budgeting project and maybe a handful of ones that we hadn't heard of yet. We got 51 applications.

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Eugene Leventhal: right. So, the landscape of deliberative decision-making tools is really expanding. And I think all of the non-web3 deliberative decision-making tools, which is 99% of them at this point, they're all dealing with the same core challenges that the web 3 governance tooling landscape is broadly, right? It's like how do we bootstrap, how do we get initial adoption, this and that. So I know a tool I'm forgetting the name of it but recently won the RN DAO and arbitrum hackathon. I'm forgetting which exact version but there was a tool there.

Eugene Leventhal: I know Daniel also shouted out harmonica working with them not shockingly Daniel who's been doing a lot of hard work in the space is connected to her knows a lot of the players already looking at web 3 but we're looking at a number of those and I'm reaching out to this community of a few dozen deliberative decision-making tools outside of web 3 to see hey we're not asking anything to interact

with a blockchain right use your tools with our web 3 audience no actual web 3 hooks or anything like that, but let's use and trial these different tools in different contexts.

Eugene Leventhal: so yeah, I'm already working on hopefully being able to propose hey, here's a dozen tools that are excited to work with us and we can either formalize it into its own RFP. We can create contained experiments, but 100% on the idea of let's figure out how to get more experimentation with deliberative decision-making tooling and right at different parts of it. Because there's mechanisms like the pair-wise mechanism and optimism where they're just trying to make it easier to make a decision of a comparison of just instead of choosing from the full set of 50 options, you just keep having one-on-one match choice of picking between two or many of these other tools that we can figure out how to trial in different parts of the deliberative landscape at scroll, right?

Eugene Leventhal: Because right now we're still talking about deliberation as if it's a single thing. But deliberation For defining strategy, vision, goals. Deliberation for figuring out committees and who is doing what operationally. decision-m for funding and capital allocation decisions or internal resource assignment. all of those deliberations might actually have different quirks that we're not really aware of now. so yeah, I'll unshare now given that it's a much smaller audience and given that we're in the last couple minutes. So, yeah, first off, just appreciate folks being down for this. And I recognize that there is just lack of clarity at various points, and that's kind of the point of these slightly open-ended exercises, like working through those uncomfortable moments of lack of clarity and trying to clarify them together.

Eugene Leventhal:

Eugene Leventhal: And just really appreciative of everyone kind of rolling with the punches, so to say.

Eugene Leventhal: Anyone have Chris, please.

Christopher Lema: Yeah. No,...

Christopher Lema: thank thanks for that and agree want to really appreciate everyone's discussion. I think one of the things we're trying to learn especially is where do we draw between the line between foundation pushing things and letting the DAO kind of push us back and say hey this is what we want. and it's like going to be an interesting experience for us. on your point I think one of the things I want to emphasize on the deliberative decision making tools and just funding open source governance stuff I think yes it's great that a lot of these things are meant to be used for scroll but bigger picture here a lot of this is also meant for help web3 governance at large right and if you look how much money is being spent on Dows if we can just fund some of these things that improve decision

Christopher Lema: decision making by 5 or 10%. That is huge. and I think that's sort of the mindset we have here. even if it's not going to make a big difference only for scroll, there's also a much larger game we're playing. and I think if we can sort of use scroll dow to not necessarily be the only one funding it, but sort of give, these experiments like a sort of launchpad, be like, hey, let's actually try it out. you built this, MVP. how do we get other, Dows or other government organizations that want to use this and get you some funding outside of it? because we do have delegates that are across different Dows and if we can prove that it works on Scroll Dow, you can eventually take it to another one. It's like, hey, you should be funding this, too.

Christopher Lema: similar to the approach that we take with funding things like protocol guild these are going to become crucial for web 3 going forward especially if we don't get better at managing these

treasuries so I'm excited to see sort of where this goes and hopefully we can create the environment for it and that was one of the reasons when we started talking about with Eugene was like how do we make sure this is a critical component of our DA because there's just so much room for improvement across the

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Eugene Leventhal: is I got to hang out with a lot of the other folks who are heading governance at a bunch of different ecosystems and the desire to coordinate and collaborate seems to possibly be at an all-time high because of all these systemic issues that have become so incontrovertible at this point. So yeah, really excited to see how we can kind of both grow and nurture things within our community that could have much more web 3 ecosystemwide impact. And so happy to field any questions, comments, concerns. Otherwise, we can end the recording and break for the day. I wonder if there's a research paper on the right amount of awkward silence to know it's like, yep, that's enough. We can move on.

Eugene Leventhal: I'm sure some academic has

Meeting ended after 01:21:12 🙌

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