

January 2024

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ACADEMIC APPOINTMENTS

Professor, Political Science Department, Virginia Commonwealth University

EDUCATION

University of Pittsburgh Graduate School of Public and International Affairs, Ph.D. in Public Policy,
August 1999

Drew University, M.A., Political Science, May 1985

University of Pennsylvania, B.A., Political Science, May 1983

PUBLICATIONS

Books

[Isolation and Engagement: Presidential Decision Making on China from Kennedy to Nixon](#) (Ann Arbor: University of Michigan Press, July 2022)

Managing National Security Policy: The President and the Process (Pittsburgh: University of Pittsburgh Press, July 2003)

- o Nominated for the Library of Virginia Non-Fiction Book Award, 2004
- o Chinese translation published by the Taiwan Ministry of National Defense, 2008
- o Paperback edition published by University of Pittsburgh Press, 2013

Peer-reviewed articles

“Simulating the US National Security Interagency Process: Solid Foundations and a Method of Assessment.” (with William T. Christiansen). *Journal of Political Science Education* 19, Issue 2 (April-June 2023): 331-348.

[“Deterrence and Commitment Across the Taiwan Strait: Lessons from Truman, Eisenhower, and Kennedy.”](#) *War on the Rocks*, December 19, 2022;

“Searching for the Right Balance? Managing Foreign Policy Decisions under Eisenhower and Kennedy,” *Congress and the Presidency* 42, Issue 2 (June 2015): 119-146.

“Kennedy, Johnson, and Policy toward China: Testing the Importance of the President in Foreign Policy Decision Making,” *Presidential Studies Quarterly* 44, no. 4 (December 2014): 640-672.

"Persuasion-Bargaining and Institutions in an Organized Anarchy: Clinton Administration Decisions on China, 1993-1994," *American Review of Public Administration* 43, Issue 3 (May 2013): 347 - 367.

"Hegemonic Disruption: The Asymmetric Challenge to US Leadership," *Strategic Studies Quarterly* 4, No. 3 (Fall 2011): 67-101.

"The Structures of National Security Decision Making: Leadership, Institutions, and Politics in the Carter, Reagan, and GHW Bush Years," *Presidential Studies Quarterly* 34, no. 2 (June 2004): 272-307.

"Reorganizing for National Security and Homeland Security," *Public Administration Review* 62, Special Issue (September 2002): 126-137.

"Causes of Change in National Security Processes: Carter, Reagan, and Bush Decision Making on Arms Control," *Presidential Studies Quarterly* 31, no. 1 (March 2001): 69-103.

"Active Engagement of the Intro. IR Student: A Simulation Approach," (with Judyth L. Twigg), *PS: Political Science and Politics* 33, no. 4 (December 2000): 835-842.

"Foreign Policy Decision Making, Garbage Cans, and Policy Shifts: The Eisenhower Administration and the 'Chances for Peace' Speech," *American Review of Public Administration* 28, no. 2 (June 1998): 187-212.

Peer-reviewed Book Chapter

"Beyond the Standard Interpretation of George W. Bush's National Security Policy: Decision Making on North Korea," in *The George W. Bush Presidency: Volume III: Foreign Policy*, Meena Bose and Paul Fritz, eds. (Nova Sciences, 2016), Chapter 10, pp. 131-144.

Invited Articles

"A Brief Introduction to Theories of International Political Economy," *Genocide Studies International* 10, No. 1 (Spring 2016): 7-26.

Book Chapters

"Terrorism is the Most Significant Threat Faced by the U.S. in the 21st Century: Pro and Con," in *Debating the War on Terror*, Tom Lansford and Robert P. Watson, eds., (Kendall-Hunt), 2003.

"International Institutions of the Asia-Pacific Region: ASEAN, ARF, and APEC," in *Teaching Old Dogs New Tricks: International Organization and the 21st Century*, Wayne Lesperance and Tom Lansford, eds., (Needham Heights, MA: Pearson Custom Publishing), 2000.

"Intervention in the New World Order: United States Use of Force in Latin America and the Persian Gulf," in *Regional Conflicts: The Challenge to US-Russian Cooperation*, James E. Goodby, ed., (Oxford: Oxford University Press), 1995, 132-156.

"History Accelerates: The Diplomacy of Cooperation and Fragmentation," in *The Limited Partnership: Building a Russian-US Security Community*, James E. Goodby and Benoit Morel, eds., (Oxford: Oxford University Press), 1993, 25-54.

"Building a Eurasian-Atlantic Community: Cooperative Management of the Military Transition," (with Judyth L. Twigg), in *The Limited Partnership*, Goodby and Morel, eds., 224-248.

"Some Limits on Cooperation and Transparency: Operational Security and the Use of Force," in *The Limited Partnership*, Goodby and Morel, eds., 289-305.

TEACHING

Virginia Commonwealth University (selected syllabi available online on [home page](#))

- Political Science 105: International Relations (INTL 105)
- Political Science 308: U.S. Presidency
- Political Science 355: Asian Governments and Politics (INTL 355)
- Political Science 361: Issues in World Politics (INTL 361)
- Political Science 362: International Organizations and Institutions (INTL 362)
- Political Science 363: U.S. Foreign Policy (INTL 363)
- Political Science 365: International Political Economy (INTL 365)
- Political Science 368 Comparative National Security Policy (INTL 468)
- Political Science 369 US National Security
- Political Science 385 International Security
- Homeland Security and Emergency Preparedness 301: Terrorism (POLI 367)

AWARDS

Elske V. P. Smith Award
College of Humanities and Sciences, 2023

VCU REAL Outstanding Mentor Award, 2021

College of Humanities and Sciences Distinguished Teaching Award 2017

Wilder School of Government and Public Affairs Teaching Award 2011

Presidential Studies Quarterly journal
Best Article 2001 for "Causes of Change in National Security Processes: Carter, Reagan, and Bush Decision Making on Arms Control," *Presidential Studies Quarterly* 31, no. 1 (March 2001): 69-103.

American Political Science Association
Leonard D. White Award for the Best Dissertation in Public Administration written in 1998 or 1999 (awarded September 2000)

ADMINISTRATIVE POSITIONS

2013-2019: Chair, Political Science Department Curriculum Committee

2013-2016: Political Science Department Representative to the College of Humanities and Sciences Undergraduate Academic Committee

2012-2014: College of Humanities and Sciences Representative to the University College Undergraduate Committee

2003-2013: Chair, Wilder School Curriculum Committee and Wilder School Representative to the College of Humanities and Sciences Undergraduate Academic Committee

2009-2013: Vice President, Wilder School Faculty Council

2006: Co-Designer of Homeland Security and Emergency Preparedness program, New College Institute, Martinsville, VA

2005-2007: Coordinator, Political Science program

2005-2006: Developer and Coordinator Master of Arts program in Homeland Security and Emergency Preparedness

2003-2008: Developer and Undergraduate Coordinator, Program on Homeland Security and Emergency Preparedness

2003-2006: Director of Undergraduate Programs, Wilder School of Government and Public Affairs, VCU

CONFERENCE PAPERS PRESENTED

April 2023: “Balancing China and Taiwan: Carter, Reagan, and the Search for Consensus.” Midwest Political Science Association, Annual Meeting, Chicago.

April 2022: “Why the US Should Expect China to Seek Nuclear Parity.” Midwest Political Science Association, Annual Meeting, Chicago.

April 2019: “Simulating the US National Security Interagency Process: Lessons Learned.” Midwest Political Science Association Annual Meeting, Chicago.

March 2017: “The Evolution of National Security Decision Making since the End of the Cold War: Has National Security Decision Making Adapted to Changes in the International System?” Virginia Social Sciences Association, Annual Meeting, Richmond, VA.

October 2015: “Nixon Decision Making on China: A Second Look.” ISSS/ISAC Annual Conference 2015, Springfield, MA.

April 2015: “Beyond the Standard Interpretation of GW Bush National Security Policy: Decision Making on North Korea.” Midwest Political Science Association Annual Meeting, Chicago.

March 2015: “Realists, Idealists, and Political Pragmatists: Foreign Policy Decision Making in the Obama Administration” Keynote Address at “Who Decides in Washington?” International Conference sponsored by the Raoul Dandurand Chair of Strategic and International Studies, University of Quebec at Montreal.

March 2015: “Beyond the Standard Interpretation of GW Bush National Security Policy: Decision Making on North Korea.” 12th Presidential Conference, “George W. Bush,” Hofstra University, West Hempstead, NY.

October 2014: “The Evolution of National Security Decision Making since the End of the Cold War: How Have Presidents Adapted to Changes in the International System?” International Studies Association, South Region Annual Meeting, Richmond, VA.

April 2014: “The Evolution of National Security Decision Making since the End of the Cold War: How Have Presidents Adapted to Changes in the International System?” Midwest Political Science Association Annual Meeting, Chicago.

March-April 2013: Chair of Political Panel at Bahrain International Symposium, sponsored by the University of Bahrain and the Bahrain American Council, presented the results of the Political Panel working group: ““Outside Influences on the Bahraini Political Reform Process” Manama, Bahrain.

October 2013: “Finding the Balance: Managing Foreign Policy Decisions under Ike and JFK.” ISSS/ISAC Annual Conference 2013 Washington DC.

October 2012: “The Evolution of National Security Decision Making since the End of the Cold War: Have Presidents Adapted to Changes in the International System?” ISSS/ISAC Annual Conference 2012 Chapel Hill, NC.

March 2011: “Kennedy, Johnson, and Policy toward China: Testing the Importance of the President in Foreign Policy Decision Making” Midwest Political Science Association Annual Meeting, Chicago.

April 2008: “Hegemonic Competition, Hegemonic Disruption and the Current War” Midwest Political Science Association Annual Meeting, Chicago.

April 2007: “A Strategic Approach to the Current War: Neorealism, Ideology, and Hegemony.” Midwest Political Science Association Annual Meeting, Chicago.

August 2006: “Ideological and Hegemonic Conflict in the Post-9/11 World” Oxford University Roundtable, Oxford, UK.

November 2005: “Presidential Involvement in Foreign Policy Decision Making: The Search for Consensus and Decision in the Clinton Administration.” 11th Presidential Conference, “William Jefferson Clinton,” Hofstra University, West Hempstead, NY.

October 2002: “Reorganizing for National Security and Homeland Security.” International Studies Association South Annual Meeting.

October 2001: "National Missile Defense and Deterrence: Stability is in the Eye of the Beholder." International Studies Association South Annual Meeting.

March 1999: "Liberal Democracy, Soft Authoritarianism, and Theocracy: Domestic Ideologies and International Conflict." International Studies Association Annual Meeting, Washington DC.

August/September 1997: "Eisenhower's Management of Bureaucratic Conflict: A Synthesis of Decision Making Models." American Political Science Association Annual Meeting.

March 1997: "Bureaucratic Politics, Presidential Management, and Garbage Cans: Decision Making in the Eisenhower Administration." International Studies Association Annual Meeting, Toronto.

September 1996: "The Dynamics of Foreign Policy Decision Making: Presidential Management of Bureaucratic Conflict." American Political Science Association Annual Meeting, San Francisco, CA.

April 1996: "The United Nations Operation in Somalia: Mixing Collective Security and Peacekeeping." International Studies Association--Annual Meeting, San Diego, CA.

November 1995: "The United States and the United Nations: Some Lessons from Somalia." Conference on "Engagement and Disengagement: New Directions in U.S. Foreign Policy," College Park, Maryland.

October 1995: "The United Nations Operation in Somalia: Mixing Collective Security and Peacekeeping." International Studies Association South Region Annual Conference, Atlanta, GA.

April 1995: "The Dynamics of Foreign Policy Decision Making: Presidential Management of Bureaucratic Conflict." Midwest Political Science Association Annual Conference, Chicago.