Product Strategy Template: 1 Day | 1 Week | 1 Month

This is the <u>Hustle Badger</u> x <u>Product Growth</u> template for a Product Strategy. Developed by <u>Aakash Gupta</u> and <u>Ed Biden</u>
Read the guide for this template <u>HERE</u>.

1. Objective

What is the key challenge you are faced with?

Consists of:

- Mission an inspiring statement of your purpose
- Measure a hard metric that gauges the progress you've made

For the measure, use the format: move [metric] from [baseline] to [target] by [date]

EXAMPLE

"To create a world where anyone can belong anywhere."

Increase number of booked nights per year from 393m to 525m by end of 2023

	1 Day	1 Week	1 Month
What this looks like	 Mission statement Measure (metric without baseline / target) 	 Mission statement Measure (with baseline + target) 	Mission statementMeasure (with baseline + target)
What this is based on	 Kick off meeting with manager Previous OKRs Recent strategy / All Hands presentation Intuition and gut feel 	5 ,	 Continued feedback from stakeholders (which words resonate) Quantitative analysis that underpins metric design

2. Users

Who are we building for? What do they want or need?

Consists of:

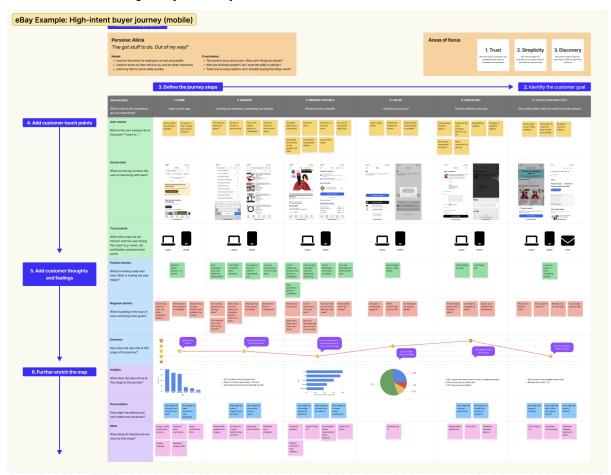
- **Jobs To Be Done** what your users need, where they are struggling and how they measure progress
- **Customer Journey Map** visualization of how your users experience your product, and how that makes them feel

JTBD example

	Research questions	Example: Trainline
Use case	How do you do [task]? Show me how you [task] Tell me about Why do you? Why?	I want to buy train tickets before I travel
Alternatives	What would you use instead if [our product] didn't exist? What else did you consider [to solve this problem]?	Physical ticket officeNational Rail website
Progress	What are the limitations of [existing solution]? What challenges do you face when you're using [existing solution]?	 Cheaper prices Simpler UX Departure updates Avoiding queues
Value Prop	What are the limitations of [existing solution]? What challenges do you face when you're using [existing solution]?	Buy the cheapest train tickets really easily
Pricing	How much are you currently spending on this problem? What's an acceptable price for this? What an expensive price for this? What's a prohibitively expensive price for this?	£1-2 per ticket

More details on JTBD **HERE**

Customer Journey Map example



Customer Journey Map template: Figma / Miro More details on Customer Journey Maps HERE

	1 Day	1 Week	1 Month
What this looks like	 Simple JTBD template Bullet point notes for customer journey map 	 JTBD template Customer journey map with screenshots, all touchpoints, pain points and moments of delight 	 Rich JTBD template Rich customer journey map with pull quotes, (semi-)quantified sentiments, behavioral analysis

 Existing user research Running through experience yourself Empathizing with the customer 	interviews	 10- 20 real customer interviews Survey data (>100 responses) In-product feedback (popup surveys, ratings, etc.)
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3. Superpowers

What can you do better than anyone else? What are the unique benefits you offer?

For a whole product

Select from the following:

Power	Description
Network effects	Each user enjoys more value as new users join the network
Scale economies	Unit costs decline as volume increases
Switching costs	Switching to an alternate product would be costly or painful for users
Counter positioning	Where a new product's business model or value proposition cannot easily be copied by incumbents as it would damage their existing business
Cornered resource	Unique access to a valuable asset
Branding	An objectively identical offering has higher perceived value
Process Power	Embedded company culture and process which enable lower costs and/or superior quality

EXAMPLE

Network effects - Most hosts create more choice for guests. More choice for guests draws in more guests. More guests creates more demand for accommodation. More demand draws in more hosts.

Switching costs - Hosts develop a reputation on our platform through ratings and reviews, which increases their chances of being booked, and cannot be transferred to another platform.

Branding - We have a strong, global brand that people trust. All things being equal, people would rather book through us because of the familiarity and security our brand conveys.

More details on 7 Powers **HERE**

For a single team

What can you do that no one else can do? What hard-to-copy innovations will support our value proposition?

EXAMPLE

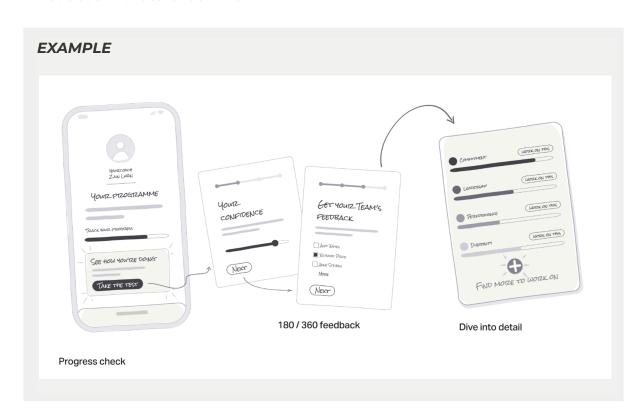
Smart locks on home dramatically improve guest experience (never lose key) and host safety (change code for every stay). This is difficult for competitors to copy because integrating hardware and software at scale and cross-platform is a huge task.

Revamped ratings and reviews make it easier for guests to find the best places to stay, and encourage hosts to provide a great experience. This is difficult for competitors to copy because it relies on a significant volume of stays.

	1 Day	1 Week	1 Month
What this looks like	2-3 statements of where your superpowers lie	 2-3 statements of where your superpowers lie 	2-3 statements of where your superpowers lie
What this is based on	Public perception of your company7 Powers theory	Feedback from stakeholders3-6 real customer interviews	 10-20 real customer interviews Survey data (>100 responses)

4. Vision

What does the future look like?



More details on creating a vision **HERE**

Timeframe

	1 Day	1 Week	1 Month
What this looks like	Bullet points of key themes and moments	3-4 High level sketches / mockups of key moments in the user journey	 Annotated storyboard that describes the idealized customer journey
What this is based on	 Synthesis of existing research and intuition 	Feedback from key stakeholders3-6 real user interviews	10-20 user interviews, incl. direct feedback on vision

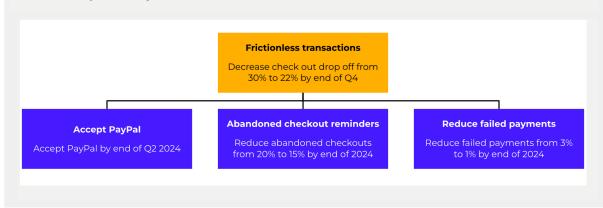
5. Pillars

What are the 2-4 most important themes of work given your Vision, Users and Powers?

EXAMPLE (Day 1)

- **1. Seamless journey -** features that make the end-to-end experience as smooth as possible, for both guests and hosts.
- **2. Authentic experience** features that make each guest's stay as unique and special as possible.
- **3. Trust & safety** features that increase the sense of trust in our platform, by making sure that guests and hosts always get the high quality service they expect.

EXAMPLE (Week 1)



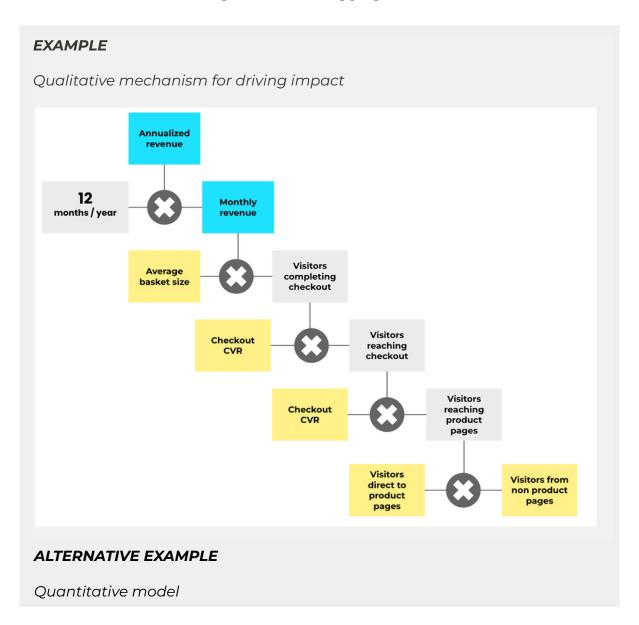
More details on developing your pillars **HERE**

	1 Day	1 Week	1 Month
What this looks like	2-4 pillars, each with title and 1 sentence description	 2-4 pillars each with inspiring title and quantified measure Bullet point notes documenting evidence for these pillars 	 2-4 pillars each with inspiring title and quantified measure Mix of qualitative and quantitative insights that support these pillars (likely slides / charts / etc)
What this is based on	 Existing strategy work Gap between (Day 1) vision and (Day 1) customer journey map 	work Gap between (Day 1) vision and (Day 1) customer (Day 1) customer • Feedback from	

	•	Results from shipped	
		features	

6. Impact

How will your pillars create the impact needed to reach your objective? What is the link between the leading metrics and lagging metrics?



Read + use me: Backmarket is a marketplace for used e improve the conversion rate of users going from the pro only.				
Term	Baseline	Target	Uplift	Source
Monthly figures, Jan 2022				
Visitors landing on home and category pages, Total vis	1,985,000	1,985,000	0	<u>Mixpanel</u>
Visitors going to product pages from home + category	655,000	655,000		<u>Mixpanel</u>
Conversion rate to product pages	33.0%	33.0%	0.0%	
Visitors landing direct on product pages, Total visitors	875.000	875,000		Mixpanel
Total visitors to product pages, Total visitors	1,530,000	1,530,000	0	
Visitors reaching check out, Total visitors	79,500	84,150	4,650	<u>Mixpanel</u>
Conversion rate to check out	5.2%	5.5%	6%	
Visitor completing transaction, Total visitors	19,225	20,349	1,124	<u>Mixpanel</u>
Conversion rate to completed transaction	24.2%	24.2%	0%	
Basket size	£236	£236	£0	Stripe
Monthly revenue	£4,537,100	£4,802,478	£265,378	
Annualized revenue	£54,445,200	£57.629.731	£3,184,531	

More details on modeling impact **HERE**

Timeframe

	1 Day	1 Week	1 Month
What this looks like	Qualitative description of the mechanism which you expect to deliver impact	 Quantitative estimates of the opportunity for each pillar Very basic spreadsheet model or back of envelope calculation 	 Quantitative estimates of the opportunity for each major initiative / feature Spreadsheet model linked to original data sources
What this is based on	Typical business drivers	Order of magnitude estimates	 Behavioral analysis of users Order of magnitude estimates Historical impact of releases Difference in core drivers between user segments

7. Roadmap

For each pillar, what are the obvious things we should build?

This is typically a roadmap and/or backlog. Think about:

- How much confidence do you have about what you'll build
- Which stakeholders you need to keep updated, and what they want to know

				2 Jan	9 Jan	16 Jan	23 Jan	30 Jan	6 Feb	
	Baseline	Target	Current	Data Source	1	2	3	4	5	6
Reduce the percentage of users dropping out during the onboarding process	30%	10%	20%	link	30%	32%	31%	26%	24%	24
Increase new user activation rate (i.e. users making first purchase with 7 days)	5%	10%	7.4%	link	5.0%	5.2%	5.1%	5.9%	6.2%	6.3
Reduce average time for new users to complete onboarding	600s	300s	605s	link	605s	599s	587s	566s	550	52
	Delivery	window	Status	PRD						
Streamline onboarding by removing redundant fields	16 .	Jan	Done ▼	link						
Add social media logins (Google, Facebook, Apple)	23 .	Jan	Done ▼	link						
Set up email drip campaign to recover users falling out of funnel	15 F	eb	Done ▼	link						
Add progress bar to onboarding	6 N	/lar	In progress ▼	link						
Offer discount on initial purchase	w/c 13	3 Mar	Not started ▼	link						
Introduce personalised recommendations	early	Apr	Unconfirmed ▼	link						

More details on roadmaps **HERE**

	1 Day	1 Week	1 Month
What this looks like	Bullet point list of ideas, which is unprioritised	 Loosely ordered list of ideas, subject to change 	 Ordered list of ideas Next 3 months order is firm Months 3-6 order is loose Months 6+ list is unprioritised
What this is based on	 Existing ideas and roll over Ingoing expectations from your manager Personal product sense and intuition following on from Day 1 pillars 	pillarsTeambrainstormingsession	 Month 1 vision and pillars Team brainstorming sessions Results from features shipped User feedback on value proposition and prototypes