



LOCAL YOUTH ACTION PLAN
2025-2027
MUNICIPALITY OF ROSKOVEC

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Executive Summary

The Municipality of Roskovec, in cooperation with the Community Development Center “TODAY FOR THE FUTURE,” has drafted the Local Youth Action Plan 2025-2027. This document constitutes a direct commitment and an important step in the effort to provide sustainable opportunities and solutions for the youth of the city of Roskovec. Through this document, the Municipality of Roskovec presents its most serious effort to intervene deeply and comprehensively in the transformation of the reality where young people live, study and dream.

This plan is an opportunity to create an environment that supports the growth of youth and the development of their potential, enabling them to actively contribute to the development and well-being of the city and society as a whole.

Our vision for the coming years is to create favorable conditions for a safe social, health and political environment, where youth can develop, be active and equal in all areas of life. This vision includes a future where young people have equal opportunities to achieve their potential and to contribute to the development of the country and society.

Within the framework of this vision, our priority is the continuous improvement of the quality of life of youth and the strengthening of their status in society. This will be achieved through the development of new and sustainable opportunities in key areas such as education, employment, health, culture and increasing the active participation of youth in society and in decision-making. This plan has been drafted in full compliance with the “European Youth Strategy 2019-2027,” “National Youth Strategy 2022-2029,” “Social Plan 2024-2026” and other strategic documents that aim to address the needs and challenges faced by young people in our city and ensure that this document is a step forward towards a better and safer future for young people.

The plan focuses on these key priorities:

1. Quality and Inclusive Education:

This priority addresses the physical and material deficiencies that may prevent young people from accessing educational institutions, including those with disabilities, or young people belonging to vulnerable or marginalized groups. The plan focuses on improving the conditions of

education at all levels in the territory of the Municipality of Roskovec, ensuring equal opportunities for all young people, without any discrimination. The objectives and measures for this priority have been built by taking into account existing opportunities for solving these problems and by setting out concrete steps to address the identified needs.

2. Youth employment and entrepreneurship:

This priority includes addressing youth unemployment, especially seasonal and student employment, and improving opportunities for sustainable and decent employment. The plan also aims to improve the effectiveness of youth employment policies and promote opportunities for youth entrepreneurship and initiative. Youth will be supported in their engagement in civil society organizations, as well as in partnerships with international organizations and other structures that provide employment and development opportunities for them.

3. Youth participation and representation in politics and decision-making:

This priority aims to increase the active involvement of young people in political and decision-making processes at the local level. The plan proposes to create opportunities for young people to be represented in the Municipal Council and other decision-making structures, giving them the opportunity to contribute directly to policy-making and processes that affect their lives. This involvement will be supported by measures that will increase the motivation and opportunities for young people to engage in politics and decision-making in the Municipality of Roskovec.

4. Art, sports, culture and environment:

This priority includes developing opportunities for youth to engage in cultural, artistic and sports activities. The plan focuses on creating appropriate spaces and opportunities for the development of youth talents and for the promotion of recreational and creative activities. This aspect also promotes the development of tourism and the preservation of a healthy environment, with clean air and safe spaces for physical and cultural activities. Cultural and sports activities will be particularly supported to foster creativity and promote an engaged and healthy society.

5. Support for youth organizations:

The Municipality of Roskovec is committed to supporting youth organizations and initiatives aimed at young people. This plan will provide funding and logistical support to enable these organizations to function sustainably and effectively, enabling the implementation of activities that are beneficial to youth. This support includes creating opportunities for young people to lead initiatives and contribute to the development of the city through youth activities.

6. Social, health and public services for young people:

This priority includes the creation of a range of social and health services that are dedicated to young people. These services will address the needs of young people for health, social and psychological support, contributing to improving their quality of life. The implementation of

these services will improve the well-being of young people and ensure that they are ready to contribute to the society of the Municipality of Roskovec as responsible and active citizens. This plan is an important commitment of the Municipality of Roskovec to provide better opportunities for young people and to create a better and sustainable future for them, in harmony with the development of the city and society in general.

1.1 PURPOSE

Policy-making developments in Albania are increasingly oriented towards the design and implementation of policies at the local level, in the wake of the decentralization of central government and the support of the autonomy of Local Government Units (LGUs) to fulfill the functions defined by law.

Sectoral policies and strategic documents are necessary instruments to guide specific sectors, in full compliance with the functions and legal framework. The purpose of this Action Plan is to draft a strategic and comprehensive platform that will promote the development of a cultured and healthy youth, who can play an active role in democratization and local economic development. In particular, the participation of youth in public life and the strengthening of their socio-economic status constitute a necessity for achieving European standards in governance.

The Local Youth Action Plan is inspired by the European vision on civic engagement, economic empowerment, social protection and cultural development of young people in the Municipality of Roskovec. The priorities of the strategic engagement aim at the optimal use of available resources and a coordination of work not only between the structures of the Municipality of Roskovec that contribute to the development of youth but also the coordination of the work of institutions at all levels of government. The focus will also be on creating synergies through cooperation with civil society, international organizations and businesses.

The strategy aims to promote youth activism and increase the capacities of young people so that they have more opportunities and spaces in the future. Also based on the goal and objectives of the “European Youth Strategy 2019-2027”, the local youth strategy aims to unite young people in building a city without barriers, thus turning the city into a space dedicated to the new generations.

The plan brings to the forefront the need to empower young people to actively engage in civic affairs and develop leadership skills, ensuring a participatory and strong local government

structure. Through this plan, the Municipality of Roskovec strives to create an environment that nurtures the potential of young people, enabling them to become active contributors to the progress and sustainability of the Municipality of Roskovec.

1.2 METHODOLOGY

The development of a comprehensive local youth plan in the Municipality of Roskovec has been carried out based on a clear, comprehensive and evidence-based methodology. This plan aims not only to address the urgent needs and demands of youth, but also to lay the foundations for sustainable development and a positive impact of youth in the community of Roskovec.

The methodology followed for drafting the Action Plan consists of 5 different stages. This Action Plan has been implemented with broad involvement of the young people themselves as well as with the participation of various actors, who are concerned with the implementation of the 5 identified priorities. To achieve the results of this Action Plan, a mixed methodology has been applied, which includes a literature review regarding successful models of similar action plans, semi-structured interviews and meetings with key actors. These stages have been developed in chronological order, as the preceding stage is a prerequisite for the one that follows.

i. Stakeholder Engagement

The process of drafting the Local Youth Plan has begun with a broad engagement of stakeholders. This step is essential to ensure that the plan is comprehensive and reflects the real needs of youth and the community at large. To achieve this, close collaboration has been established with key community stakeholders, including the Mayor, youth representatives and the Local Youth Council, teachers, health services, cultural centers and other stakeholders directly related to the development and well-being of youth. This engagement has included organizing focus groups and interviews with different groups, where different perspectives have been gathered on the needs, aspirations and challenges faced by the youth of the city of Roskovec.

ii. Needs Assessment

One of the main steps of the methodology is the in-depth assessment of youth needs. This process began with the production of a report on youth needs by the Community Development Center "Today for the Future", which analyzed youth life and issues in the city of Roskovec, while also assessing the cooperation between youth and local administration. This report served as a database and enabled the identification of gaps, opportunities and challenges that hinder youth development, as well as the creation of a clearer picture of the most urgent needs and the strategies that should be followed to address them.

iii. Data collection and analysis:

Data collection has been a key phase in the process of drafting the Local Plan. During this process, close cooperation has been established with social services, the employment office and

schools to collect detailed data on the situation of youth in Roskovec. The data has been collected and classified according to the fields of action of each institution, such as education, employment, health, culture and youth participation in social and political life. The analysis of this data has helped to identify the main trends, gaps and priority areas for intervention. This has made it possible to determine the most critical areas that require immediate attention and action, and has enabled the construction of a sustainable plan to address these needs.

iv. Consolidation of Information and Formulation of Objectives:

After collecting and analyzing data, the collected information was consolidated and used to formulate clear and measurable objectives for youth development. This process included identifying new opportunities and coordinating activities between various institutions of the Municipality of Roskovec and other relevant stakeholders at the local and regional levels. The objectives were oriented towards creating new opportunities for youth, improving living conditions, increasing opportunities for education and employment, and promoting youth participation in public life.

v. Assessment of Challenges and Risks

Part of the methodology has also been a possible assessment of challenges and risks that may hinder the implementation of the plan. This has included examining the possibility of a lack of financial resources, difficulties in inter-institutional cooperation and others. Despite these challenges, the planning has taken into account the creation of strategies for managing these risks, ensuring that the measures and activities are sustainable and can be successfully implemented.

The methodology used for drafting the Local Youth Plan is a deep, comprehensive and evidence-based process. This methodology has ensured that the plan is realistic, effective and addresses the most urgent needs of youth, while also laying the foundations for sustainable development. The Municipality of Roskovec is committed to creating an environment that supports the development of youth and enables them to play an active role in the transformation of the city, thus contributing to the overall progress of society.

1.3 GUIDING PRINCIPLES

The principles that have guided the process of drafting the LRP are also the principles on which the Municipality of Roskovec aims to build the future of the city with its citizens. More specifically, these principles consist of:

Sustainable development: This principle has guided the entire process of drafting the LRP and simultaneously guides all the main national, regional and local strategies. Therefore, it is important that the use of resources is done in the most balanced way possible and through integrated planning to achieve economic and social development that guarantees sustainability over time and longevity. This principle is essential when talking about the future of youth, the main engine of Albanian society.

Subsidiarity: The strategy was drafted taking into account that the exercise of public responsibilities should, in general, belong more to the authorities that are closer to the citizens where the impact is greater. Since 2015, the Municipality of Roskovec has had a special focus on youth, also based on the fact that the development and integration of young people has always been considered the cornerstone of a strong society.

Coordination: This strategy has aimed to be coordinated with the strategic development framework of the Municipality of Roskovec, following the objectives and essential principles of development defined in the local strategic documents. In the same way, the PLR has tried to be in harmony with the interests of civil society and youth organizations by promoting various forms of co-governance or cooperation for sustainable development. Organized efforts of all levels of government, supported by youth organizations, will strengthen the role of young people in all areas.

Accountability and Transparency: The strategic goals and objectives set out in this strategy have been translated into specific projects and activities measurable through performance indicators, making these objectives easily measurable and monitorable.

Inclusion: The strategy has had as its main focus the philosophy of social inclusion, striving to address the main problems of each social group, with a high attention to marginalized groups of society. This means creating equal opportunities for all young people in the Municipality of Roskovec, helping them to achieve common well-being.

Flexibility: Taking into account the numerous reforms that the Albanian Government has undertaken over the last five years and the fundamental changes that have affected the functions and competencies of LGUs, the strategy has been drafted in such a way as to allow the necessary space to adapt to the still changing political context. This means that the strategic objectives and projects have been drafted taking into account several development scenarios to achieve their most optimal fulfillment during this transition period.

II. COORDINATION WITH LOCAL, NATIONAL AND EUROPEAN LEGISLATION AND POLICIES

The vision of this orientation and strategic document for the next three years requires placing youth at the focus of the active life of the city through supporting partnerships and promoting cooperation with young people from European countries. In order to realize this medium-term vision, it is essential to coordinate with national medium-term and long-term plans and to have more efficient coordination with youth organizations and other actors involved in this process. The long-standing lack of a legal framework for youth has meant that the inclusion of young people in public life, political decision-making and services dedicated to youth are at the discretion of the heads of public institutions.

The lack of a legal framework has caused cooperation not only between institutions but also between civil society networks and youth organizations to be unstructured and not to include all aspects involving youth. Therefore, during the process of drafting the Local Youth Action Plan

2025-2027, the objectives of national, regional and local policies and plans were taken into account to create a more coherent and sustainable development framework and as close as possible to European Union (EU) standards.

At the international level:

The EU Youth Strategy 2017-2029 which strongly advocates for “youth work” a holistic concept that goes beyond employment and covers different aspects of young people’s personal development. As defined in the EU Youth Strategy, it is about “empowerment, emancipation, responsibility and tolerance...”

The EU Social Protection Strategy 2024-2030 defines mechanisms and strategies for social inclusion throughout the life cycle of individuals such as: children, individuals of working age, older people, people with disabilities and communities. Furthermore, it is supported by the Progress programme, a financial instrument aimed at developing policies in 5 strategic areas: employment, social protection and inclusion, working conditions, anti-discrimination and gender equality.

At the national level:

The Government Program 2021-2025, This program in the youth section, provides for the development of policies to improve the quality of life, increase the participation of young people in political life, programs and projects to promote employment, strengthen a clear legal framework for youth where the competencies of different levels of government regarding their responsibilities towards young people are clearly defined, as well as strengthen the cooperation network between national and international actors.

The National Strategy for Development and Integration 2022-2030 (NSDI) defines an integrated approach to the socio-economic development of the country as well as for integration into the EU. It is the main national strategic document that supports the sustainable social and economic development of the country, ensuring the fulfillment of standards and progress in the European integration process.

The National Strategy for Employment and Skills 2023-2030 aims to build a more educated and skilled workforce according to the needs of the labor market. The identified priority policies are: a) strengthening employment opportunities through effective labor market policies, where providing as many opportunities as possible for young people is a priority; b) providing quality vocational education and training and training for young people and adults; c) promoting social inclusion and territorial cohesion; and d) strengthening the governance of the labor market and the qualifications system.

The National Strategy for Social Protection 2024-2030 enables the construction of a social protection system where individuals are empowered and vulnerable groups are offered

opportunities that make them more autonomous, accompanied by preventive and reintegration mechanisms in society.

The National Youth Action Plan 2022-2029 is the document on which policies for the activation, inclusion and support of young people are based. This document will aim to draft national integrative youth policies, to address the various problems that young people face today and related to challenges such as their inclusion in decision-making processes, employment, education, technology and innovation, increasing activities related to arts and crafts, increasing sports activities, volunteering.

At the local level:

Local Development Operational Plan 2020-2024 - The Local Development Operational Plan (LDOP) is a planning instrument for the Municipality of Roskovec and an integral part of the implementation of the Territorial-Administrative Reform, as well as the planning of sustainable spatial and urban development to be carried out in the future.

Local Action Plan for the Integration of Roma and Egyptians 2019 – 2022 - targets the Roma and Egyptian minorities and presents in detail the measures that will be implemented within the framework of the policies of the Municipality of Roskovec for the priority areas of the plan. This plan was drafted with the support of the ROMACTED program of the Council of Europe and aims to integrate this community in five priority areas: Education, Employment, Housing, Healthcare and Social Services

The Social Plan 2024-2026 aims to develop and improve social protection and care services to serve every member of the local community in a quality and consistent manner. It aims to improve and expand the level of existing services, as well as to include in these services every individual who needs them.

The Local Youth Action Plan 2020-2023 for the Municipality of Roskovec aims to include and promote the development of a cultured and healthy youth, who can play an active role in democratization and local economic development.

III. ANALYSIS OF THE CURRENT SITUATION AND PLANNING

Young people in the city of Roskovec face a number of problems that are similar to those of youth throughout Albania, but which take on a specific nuance due to the characteristics of the city as a smaller and less developed area. In this city, opportunities for youth engagement are limited and often insufficient to address the needs and aspirations of youth. However, one of the most prominent problems is precisely the limited access to existing opportunities, due to the unequal distribution of these opportunities among young people in the city and in other administrative units of the Municipality. This problem is one of the main factors affecting youth development and can be considered as a barrier to creating opportunities for all young people in Roskovec.

One of the most visible challenges for the city's youth is **the low participation in policy-making and governance**. This phenomenon, which is also present in many other areas, is accentuated in Roskovec due to the apathy and lack of interest of youth to participate in decision-making processes and local governance. Despite the establishment and functioning of the Local Youth Council in Bahçešte Roskovec, this lack of engagement is also linked to a general sense of isolation and powerlessness felt by young people, who often do not see politics as an opportunity to contribute to concrete changes in everyday life.

Furthermore, **the needs for infrastructure and educational activities** are very pronounced. The schools of Roskovec are unable to provide appropriate environments for youth development, including the lack of specialized laboratory equipment, and the need to improve teaching curricula, which could help young people to be better prepared for the challenges of the labor market. This also includes **the need to create opportunities for career counseling**, which could be provided through structures such as schools and/or youth centers. Undoubtedly, this has a direct impact on the professional development of youth and their opportunities to integrate into the labor market.

In this context, another problem observed in Roskovec is **the lack of employment opportunities and orientation towards the labor market**. Young people often do not have the opportunity to develop the necessary professional skills through professional courses, internships, or seasonal employment opportunities. The development of **internships and training**, as well as employment opportunities in different sectors of the economy, are a necessity to enable young people to benefit and be helped to build a sustainable career.

One of the most urgent needs of the youth of Roskovec is **to promote opportunities for active youth participation in policy-making and youth participation in the meetings of the Municipal Council**. In this regard, it is essential that young people are encouraged and involved in decision-making, contributing not only to the development of youth policies, but also to strengthening their ties with local government. The functioning of the **Local Youth Council**, and involvement in youth initiatives can ensure that the voice of youth is heard and included in decision-making.

In terms of **cultural and sports participation**, the city has a clear deficiency in providing sufficient spaces for the development of creative and sports activities. **The creation of sports grounds, the increase of green spaces, and the organization of cultural performances**, such as exhibitions and cultural competitions, are elements that would contribute to improving living conditions and would enable the development of young talents. Undoubtedly, these opportunities would also increase the participation of youth in activities that are positive for their personal development and well-being.

Another important aspect is the support of youth structures, such as the **Community Social Center**, which is currently the only meeting point for socio-cultural activities for the city's youth. However, this center needs more support and resources to enable a broader engagement of youth in various developmental and social activities. Also, the **EU Corner** structure, which organizes

periodic meetings and trainings for youth, is a valuable opportunity that should be strengthened and used more to promote youth engagement and develop youth capacities in various areas such as gender equality, human rights, and entrepreneurship. **Youth issues in Roskovec** are closely linked to the lack of equal and fair opportunities for all youth groups. To address these problems, it is necessary for the Municipality of Roskovec to create a clear and efficient system that provides opportunities for youth development, participation, and inclusion in every aspect of the city's social and economic life.

PRIORITY I. QUALITY AND INCLUSIVE EDUCATION					
Strategic Objective	Indicator	Interventions	Financing	Timelines	Responsible Parties
OS1. Existence, sustainability and management of multifunctional environments in educational institutions in Roskovec	1) Number of libraries and gyms reconstructed; 2) Budget invested for the reconstruction of existing gyms and libraries, as well as the opening of new libraries/gyms in 9-year and secondary schools;	1.1.1 Creation of multifunctional facilities (libraries, new gyms, sports fields); 1.1.2 Increasing investments in existing gyms and libraries at educational institutions, as well as maximum care for their maintenance; 1.1.3 Re-evaluation of the function of existing physical spaces within 9-year schools, secondary schools and other educational institutions;			
OS2. Full and efficient accessibility of young people with disabilities to educational institutions	1) Necessary infrastructure for students with disabilities in every 9-year and secondary school; 2_ Budget invested to improve existing infrastructure for students with disabilities in every 9-year and secondary school.	1.2.1 Construction of the necessary infrastructure for students with disabilities; 1.2.2 Improvement of the existing infrastructure, for easier use.			
OS3. Security of educational institutions in the city of Roskovec	1) Infrastructure and road signs;; - 2) Budget invested for the construction of the necessary protective infrastructure in schools.	1.2.3 Construction of the necessary protective infrastructure for schools.			

PRIORITY II. YOUTH EMPLOYMENT AND ENTREPRENEURSHIP					
Strategic Objective	Indicator	Interventions	Financing	Timelines	Responsible Parties
OS1. Increase cooperation agreements between the Municipality of Roskovec, businesses and actors that employ youth.	1) Administrative facilities provided by the municipality for businesses/institutions that employ young people; 2) Number of young people employed.	2.1.1 Conclusion of Cooperation Agreements between businesses, various institutions and the Municipality of Roskovec			
OS2. Training young people for the labor market.	1) Number of trainings conducted to prepare young people for the labor market; 2) Number of young people trained	2.2.1 Development of various trainings to enable young people in the labor market.			
OS3. Support policies and programs for youth entrepreneurship and young entrepreneurs.	1) Number of trainings conducted for young people on entrepreneurship, taxation, etc.; 2) Number of young people trained;	2.3.1 Providing training and education courses for young people on entrepreneurship, taxation, business opportunities, local procedures, etc.			
PRIORITY III. YOUTH PARTICIPATION AND REPRESENTATION IN DECISION-MAKING					
Strategic Objective	Indicator	Interventions	Financing	Timelines	Responsible Parties
OS1. The proper functioning and effectiveness of the Local Youth Council at the Municipality of Roskovec in order to respond to the needs and demands of the city's youth	1) Board announcements on planned initiatives; - 2) Number of initiatives and collaborations between KVR and the Tirana Municipal Council.	3.1.1 Good organization of the Youth Council 3.1.2 Informing young people about every initiative and step taken by the Youth Council 3.1.3 Building bridges of cooperation between the Municipality, the Municipal Council, the Youth Council and the city's youth.			
OS2. Youth policies should be drafted and consulted in collaboration with young people.	1) Number of youth policies and decisions consulted with young people, youth organizations and groups. 2) Number of motivational programs for youth participation in policymaking and governance	3.2.1 Consultation of every youth policy and decision for young people with every organization, or interested young person in the city of Roskovec; 3.2.2 Motivational programs for the participation of young people in policy-making and governance; 3.2.3 Establishment of communication channels between			

		the Municipal Council and young people.			
OS3. Increase the budget for youth of the Municipality of Roskovec to address and meet the needs and demands of the city's youth.	1) Number of budget consultation meetings; 2) Specific budget dedicated to youth 3) Number of youth organizations involved in budget drafting;	3.3.1 The Municipality of Roskovec should consult on the drafting of the Youth Budget with all youth organizations and young people before it is submitted for approval; 3.3.2 The Municipality should allocate the Youth Budget based on their real needs.			
OS4. Increase cooperation between youth organizations, young people, the Municipality and other stakeholders.	1) Number of consultation meetings, hearings on youth policies, priorities, problems, as well as various issues for young people living in the Municipality of Roskovec. 2) Number of joint initiatives and projects	3.4.1 Creation of cooperation agreements with organizations and the Municipality,			

PRIORITY IV. SUPPORT FOR YOUTH ORGANIZATIONS AND INITIATIVES

Strategic Objective	Indicator	Interventions	Financing	Timelines	Responsible Parties
OS1. Programs and incentive policies for the well-functioning of youth organizations and initiatives.	1) Number of young people engaged in the implementation of activities organized by the Municipality of Roskovec. 2) Number of youth activities organized in the Community Social Center. 3) Number of projects/activities implemented in cooperation with local NGOs. 4) Number of collaborations with other NGOs. 5) Cooperation agreements with various youth organizations/groups. 6) Number of youth exchanges implemented with other Municipalities.	4.1.1 Support local organizations. 4.1.2 Strengthen partnerships with other youth organizations at local and national levels. 4.1.3 Encourage the active youth group of the Community Social Center. 4.1.4 Increase youth exchanges with young people in other municipalities. 4.1.5 Engagement and involvement of youth groups in the annual festivals and activities organized by the Municipality of Roskovec.			

PRIORITY V. ART, SPORTS, CULTURE AND ENVIRONMENT

Strategic Objective	Indicator	Interventions	Financing	Timelines	Responsible Parties
OS1. Promoting artistic, sports, cultural and environmental activities.	1) Number of students, classes, schools, and staff participating in sports championships. 2) Number of cultural, artistic, and sports activities supported. 3) Number of cleanup actions carried out. 4) Number of performances, exhibitions, literary meetings held. 5) Number of festivals held. 6) Number of youth talents financially supported in sports.	5.1.1 Promotion of talents in the field of art, sports, culture. 5.1.2 Development of awareness-raising activities and local cleanup campaigns. 5.1.3 Organization of annual traditional festivals such as the Olive Festival, the City Festival, etc.			
OS2. Creation, proper functioning and management of spaces and opportunities for young people to practice art, culture, sports and other forms of recreation.	1) Number of activities carried out 2) Number of art clubs	5.2.1 Organization of performances, exhibitions, literary/cultural meetings, fairs. 5.2.2 Creation of various clubs, literary, artistic, etc.			
OS3. Increasing recreational and public spaces for Tirana's youth	1) Number of recreational spaces	5.3.1 Revitalization of public spaces. 5.3.2 Budget made available for the construction and revitalization of public spaces.			
PRIORITY VI. SOCIAL, HEALTH ISSUES AND PUBLIC SERVICES					
Strategic Objective	Indicator	Interventions	Financing	Timelines	Responsible Parties
OS1. Establish and improve social and community care services for young people and categories in need.	1) Number of beneficiaries of 24-hour health service. 2) Number of beneficiaries of day care of the PAK center. 3) Number of beneficiaries of one-stop office services.	6.1.1 Reconstruction of the 24-hour health center. 6.1.2 Establishment of a day care center for the disabled. 6.1.3 Rehabilitation and establishment of			

	4) Other supporting documents for the implementation of rehabilitation projects. 5) Number of youth activities held in the Community Social Center. 6) Number of additional staff of the CSQ and courses held.	recreational and entertainment areas between neighborhoods. 6.1.4 Permanent development of youth activities at the Community Social Center and its equipment for various classes/courses.			
OS2. Guaranteeing access of young people to: Information; Awareness and various services, which are offered by the Municipality of Roskovec.	1) Number of meetings, initiatives, various information campaigns by the Municipality on health, social issues, as well as public services; 2) Number of programs, services	6.2.1 Increasing the provision of psychosocial services for the youth of Roskovec, referring to the needs of the latter; 6.2.2 Creating voluntary programs, the Municipality of Roskovec as a provider of voluntary services			

IV. SWOT ANALYSIS

SWOT analysis is a structured planning method that is widely used to identify and assess the Strengths, Weaknesses, Opportunities and Threats of a project, issue, territory, etc. During the drafting of this Action Plan, this method was selected as a very practical and useful instrument to analyze the existing situation, the analysis on the basis of which the strategic goals and objectives were drafted.

Weaknesses and Strengths identify issues of concern for young people within the territory of the Municipality of Roskovec, which can be addressed through local policies, while Opportunities and Challenges belong to external aspects, the control of which may require inter-municipal cooperation or the commitment of the local government and beyond.

STRENGTHS	WEAKNESSES
- Youth participation in artistic and cultural activities - Sports and educational activities - Support for start-up programs - Support for young talents - Support for the Roma community	- Lack of legal framework - Lack of local youth organizations - Insufficient information regarding sports and health care, OSH, drugs, alcohol

• Youth engagement in community services • Youth participation in social care programs	• Lack of educational curricula to promote youth activism • Insufficient educational infrastructure in surrounding villages • Insufficient recreational/leisure facilities specifically for youth
OPPORTUNITY	THREATS
• Business skills training for young people • Competitions for various talents for young people • Support with professional orientations and qualifications • Promotion of volunteering • Environmental education • Promotion of employment for young people from the Roma community • Continued interest from investors • Absorption of international funds • Cooperation with national youth organizations/municipalities of other countries	• Small youth fund • Limited budget • Insufficient participation of young people in decision-making • Bureaucratic procedures • Lack of a system for ensuring social protection of young people

V. MONITORING AND EVALUATION

Monitoring is a continuous and structured activity, which involves the collection of data and information necessary for the measurement of defined indicators. It is an essential tool to assess whether the planned activities are being implemented as foreseen and, also, to collect valuable information on the achievements and problems that may arise during the implementation of the plan. This process is vital for ensuring a successful implementation of the **Local Youth Action Plan (LYAP)** and aims to ensure that each activity is carried out successfully and according to the defined objectives.

Monitoring and evaluation of activities are essential components to improve the effectiveness of local self-government. This process provides important information for the implementation of the objectives and programs envisaged, enabling the Municipality of Roskovec to improve its

practices through implementation analysis. Based on this information, the efficiency of the policies and activities undertaken can be increased, ensuring that the priorities of youth are realized in a sustainable manner.

A successful monitoring and evaluation system requires continuous efforts, expertise and high managerial skills. This process is essential for avoiding deviations from the objectives of the **LYAP 2025-2027** and for ensuring that the implementation is carried out without obstacles. In order to guarantee a qualitative and useful monitoring and reporting, it is necessary to define several key elements:

1. Clear reporting and monitoring process, which should define responsibilities and the calendar of actions, as well as enable continuous monitoring of the progress of activities.
2. Monitoring models and instruments, which are necessary to ensure a clear communication network between the relevant structures and to support the presentation of information in a simple and organized manner.
3. The capacity of the responsible structures should be strong and continuously improved through training and practice, to enable efficient management and successful monitoring of activities.

The Monitoring and Evaluation System will consist of two important levels:

1. **The first level** is related to the monitoring of activities and the achievement of indicators defined in the strategic document. This process will be carried out by the responsible structures within the Municipality of Roskovec, which will send monitoring reports to other structures responsible for the assessment and implementation of the plan's priorities. The monitoring periodicity will be determined according to the specifics of each project.

2. **The second level** is the assessment of the fulfillment of objectives and expected results. This assessment will be carried out at the end of each year, by analyzing the monitoring reports and assessing the extent of fulfillment of the set objectives. In special cases, suggestions will also be made for changes in projects, deadlines, funds and activities to ensure the achievement of the expected results.

Finally, the monitoring process will be based on administrative procedures prepared to ensure reports on the implementation of projects and to help the Municipality of Roskovec maintain a sustainable and successful system of monitoring and evaluation of the Local Youth Action Plan.