## Byway values and behaviours

### Love the Journey

#### The value

# Making slow travel mainstream is a journey we approach with the optimism and openness needed to learn and grow.

#### We enjoy ourselves, celebrate where we are and we strive to do better

- We look after ourselves and each other, and enjoy ourselves
- We love to learn and: experiment, challenge, make new mistakes
- We know what we don't know and share what we're doing to find out
- We think big, act small, and move fast
- We give and receive feedback openly, assuming positive intent
- We welcome new information and act quickly to course correct
- We trust each other, make space for vulnerability and debate enthusiastically

#### We know sustainability is a journey

- We encourage positive steps and don't flight or carbon shame
  - We celebrate carbon reduction
  - We offer trips to people who are flying part of the way
  - We partner with companies that provide flights
  - We fly stranded customers out if there's no other way
- We make constant improvements and don't expect perfection
- We consider social and economic impacts, not just environmental

#### We advocate for collective, not individual, impact

 We believe that people trying, loving and recommending slow travel is the way sustainable travel will hit the mainstream

#### The behaviours

#### **Embrace learning and growth**

- Show a positive attitude toward feedback, learning, and adapting to change.
- Avoid defensiveness, closed-mindedness, or resistance to new ideas.

#### Collaborate with trust and openness

- Engage in open, constructive feedback and assume positive intent with team members.
- Avoid behaviours that undermine trust, like withholding information or reacting negatively to feedback.

#### Support balanced sustainability

- Recognise and contribute to incremental improvements in sustainability efforts.
- Avoid judgmental attitudes (e.g., carbon shaming) and respect Byway's practical approach to sustainable travel.

#### The Extra Mile

#### The value

## We don't do everything. What we do, we define clearly and deliver thoughtfully, with care, attention and a sprinkle of magic.

#### We're five star

- We deliver trips, products and service excellent in every detail with an extra sprinkle of magic: worthy of five stars
- The work we produce across the company stands for excellence
- We make flight free travel mainstream by making it superb
- We iterate and improve based on customer feedback and data

#### We choose our route - and get it right

- We prioritise ruthlessly: we do few things superbly, not many things ok
- We slow down to speed up, giving ourselves time to be thoughtful
- We get the basics right, ensuring all of the elements (of a trip, a process, a product, etc)
  work together brilliantly

#### We do 'MVP' brilliantly

- 'Great, now' is better than 'Perfect, later' we're not perfectionists
- We specify Minimum Viable Products clearly and deliver them thoughtfully

#### We own it

- We take radical accountability, owning resolutions and projects that advance our mission, even outside the scope of our roles
- We commit to action, hold ourselves and each other to account, and measure and own our results

#### We're trusted experts

- We seek to be the slow travel experts
- We share data and customer stories to back up our views
- We're honest we don't misrepresent, mislead or tell well-intentioned lies

#### The behaviours

#### **Deliver excellence consistently**

- Ensure high standards in work quality, attention to detail, and care in every deliverable.
- Avoid accepting mediocrity, rushing tasks, or compromising quality.

#### Prioritise thoughtfully and focus on results

- Be selective with priorities, focusing on delivering fewer things to a high standard.
- Avoid overcommitting or scattering focus across too many tasks at the expense of quality.

#### Take responsibility and own outcomes

- Show accountability by following through on commitments and proactively resolving issues.
- Avoid avoiding responsibility, deflecting accountability, or leaving tasks incomplete.

### **Mainstream Means Everyone**

#### The value

## We listen to, respect and amplify all stakeholders, and collaborate widely to further our mission.

#### Byway is for everyone

- We offer accessible trips even if they're unprofitable
- We invest in tech accessibility, even if it is more expensive
- We work with suppliers who have accessibility info but not those who don't or who discourage people with disabilities

#### We value and actively hire for diversity and empathy

- We are aware of, celebrate and learn from our differences including ethnicity, gender, age, ability, sexual orientation, gender, religion, background, experience
- We make space for the many ways people prefer to contribute
- We pass the mic or defer decisions to those best informed

## We do not accept discrimination, hate or harassment including slurs, hate speech, coded language, microaggressions, stereotypes, deadnaming, misgendering, hate symbols

- We can refuse to work with customers, suppliers and partners
- We seek out experts and discuss our regional involvement if local laws do not meet our inclusion and respect rules

#### We respect local contexts and listen to and uplift expert insights

- We don't adopt a blanket global stance
- We seek input from stakeholders and create space to process
- We share photos/videos with context and permission
- We know and use correct place names and pronunciation

#### We bring the industry along with us, and collaborate with and support it

#### The behaviours

#### Commit to inclusivity and respect

- Demonstrate respect for diverse identities and needs, fostering an inclusive environment for all.
- Avoid any form of discrimination, harassment, or failure to accommodate reasonable accessibility adjustments.

#### Show empathy and sensitivity to cultural contexts

- Respect and adapt to local customs, using correct names and language and engaging with cultural sensitivity.
- Avoid insensitivity to cultural contexts or actions that disregard local norms and perspectives.

#### Promote collective, not individual, sustainability efforts

- Encourage sustainable choices through positive reinforcement, focusing on collective progress over individual actions.
- Avoid judgmental attitudes that could discourage customers or partners from engaging in sustainability efforts.