

# THREE PILLARS

2020-2030 Strategic Vision

SCS's 10-year strategy includes 3 foundational pillars to fulfill its mission to equip the educationally underserved for service in the church and community.

1. We must maintain and increase our dedication to the local **church**.
2. We must keep our commitment to the **community**.
3. We must re-envision our **campuses**.

## 1. Church *(Applicable)*

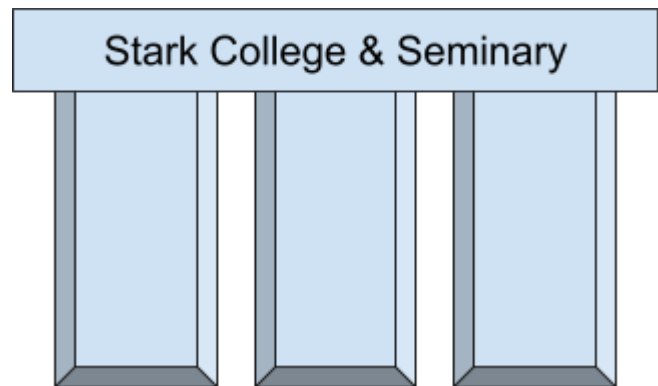
- a. 500 churches served
- b. 1,000 students enrolled
- c. Residency Program

## 2. Community *(Affordable)*

- a. \$12 million endowment campaign
- b. 5,000 donors/partners
- c. Mergers/acquisitions/partnerships

## 3. Campus *(Accessible)*

- a. Seminary hub with teaching church site as spokes
- b. Net expense neutral - alternative income offsets operations
- c. Competency based education



**CHURCH:** SCS currently serves over 130 churches by educating nearly 300 students. The goal to serve 500 churches and 1,000 students further establishes SCS's dedication and commitment to the local gathering of Christ-followers. SCS's post-traditional brand of theological education is not diminishing, but rather increasing according to Barna research. In addition to emphasizing the teaching church model, SCS is instituting a new Ministry Residency Program. The program offers practical ministry guidance while the students strive in both their education and ministry.

**COMMUNITY:** The community needs Christian light (visions, values, and virtues). SCS's past strategic plan initiated the Moral Leadership Institute (MLI) to offer specialized training in moral decision-making and leadership coaching. Over the next decade, SCS will build upon this emphasis by creating additional avenues to train non-profit, ministry, and marketplace leaders for community service. Additionally, the college seeks to raise \$12 million dollars for new endowments (\$7M for scholarship/professorial endowments and \$5M for a MLI endowment). As the economic model of theological education constricts across the US, the board encourages new endowed roles and partnerships.

**CAMPUS:** SCS believes the successful 21st century seminary is not bricks and mortar bound, but rather connected by a web of churches through technology. The board envisions leveraging the Ocean Drive property through a partial sale and potential lease. Although Corpus Christi would remain the administrative hub for the college, major metroplexes across the state would play a significant role in equipping diverse populations. The goal is to become net expense neutral by leasing unused space in existing properties while teaching primarily in churches. This teaching model lends itself to competency based education.