



CoST UGANDA'S 2ND INFRASTRUCTURE BTRANSPARENCY INDEX (ITI) REPORT 2024

KEY RECOMMENDATIONS

The Infrastructure Transparency Index (ITI) is an instrument developed by CoST-the Infrastructure Transparency Initiative. It provides metrics of the levels of transparency and the quality of processes related to public infrastructure on national level.

Kindly receive the recommendations for your action and implementation, feel free to provide us with feedback once any is/was acted upon. You can also download a copy of the full report on our website: <https://www.cost.or.ug/iti-reports/>

Issue to work	Recommendation	Action taken	Entity	DATE
1. Standardize Data Disclosure Practices	<i>Mandate use of open contracting for infrastructure data standards(OC4IDS) for all public infrastructure projects</i> <i>- Integrate OC4IDS into MoFPED' s financial management systems (e.g., IFMIS) to automate data flows</i>	Pending	PPDA & MoFPED	
	<i>Pilot compliance audits in high-budget sectors (transport, energy) by Q3 2025.</i>	Audits have been done but the report was-not shared	PPDA	
2. Strengthen Oversight & Accountability	<i>Establish a joint oversight body (OPM, PPDA, MoWT, MoFPED) to monitor compliance with disclosure platform</i> <i>Developing a public dashboard to track real-time compliance rates and flag non-responsive entities</i> <i>Link budget approvals to transparency performance (e.g., withhold funds for non-compliance).</i>	-Compliance monitored through their compliance teams -Developed an internal compliance system in 2024 tracking these rates. Issue : (Untimely updates, entities on eGP cannot submit via this portal) [the system is not public. But our upcoming upgrades can be positioned for these public rates -Pending, propose MoFPED	PPDA OPM MOLG MoWT MoFPED	

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3. Operationalize Uniform Disclosure Templates	<i>Create sector-specific disclosure templates for project lifecycle stages (planning, procurement, execution</i> <i>Conduct Internal workshops to align with OC4IDS and Uganda's procurement laws.</i> <i>Designate Transparency Officers at each procuring entity (PE), and conduct annual performance reviews tied to disclosure quality</i>	-Created, access them via https://ereports.ppda.go.ug/download-templates, https://www.ppda.go.ug/ Eg see : linkedin post a call for public to disclose using templates -Internal workshops are being done by PPDA. Eg, In Mbale(58 PDE's workshop was convened to discuss regulation of public procurement 2025), Kyotera trainings etc -Put in place through Performance and monitoring officers.	PPDA	
4. Build Institutional Capacity	<i>Launch a tiered capacity-building program: with central and Local government on OC4IDS and digital training on fundamental data collection tools, and anti-corruption practices. (in person or by certificate completions from e-learning</i>	-A department of capacity building has been established. -To be supported by upcoming trainings of data publication project.	PPDA	
5. Digitize Disclosure Processes	<i>Mandate Digital Tools for all PEs to use centralized platforms (e.g., upgraded e-GP system) for project data disclosure.</i> <i>Develop a National Infrastructure Transparency Portal for public access to Infrastructure project data.</i> <i>Offer tax rebates or fast-tracked approvals for entities adopting digital disclosure.</i>	-Pending: (eGP got issues, there is need for all entities to use one data source) -Pending -Pending	PPDA	

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6. Institutionalize Citizen Participation	<i>Mandate hearings at critical project stages (feasibility, completion).</i> <i>Feedback Channels: Deploy SMS/USSD platforms for real-time citizen reporting on project issues.</i> <i>Conduct a Participatory Budgeting Pilot in 3 districts (e.g., Jinja, Kabale) to involve communities in project prioritization</i>	-PPDA does not manage citizen grievance. -Referred this to PDE's and OPM.	PPDA MoLG All Entities / Kamuli DLG	
7. Conduct Sector-Specific 8. Transparency Reviews	<i>Identify sector-specific risks (e.g., procurement delays in health, land disputes in transport). And Publish annual Sector Transparency Scorecards with actionable benchmarks. Start with agriculture (highest score) and trade (lowest score) to replicate success and address gaps.</i>	-Pending	PPDA All Entities / Kamuli DLG	
9. Limited infrastructure data disclosed on gpp/internal systems	<i>Conduct trainings on OC4IDS, Procurement data disclosure on gpp to improve disclosure practices.</i> <i>Encourage staff to disclose entity data on government systems -gpp for the entire project life cycle to allow public scrutiny.</i>	-Pending: To be done in the data publication project	PPDA All Entities / DLG	
10. Limited amount of investment represented by projects proactively	<i>Lobby for increased financing and strengthen human resources for Local Governments.</i>	-Pending	DLGs	

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