

Draft Governance Group Players

**Not intended to be an exhaustive list*

The Board

- Sets broad institutional direction;
- Approves policies recommended through governance processes;
- Ensures the college fulfills its mission and legal obligations;
- Maintains final decision-making authority on matters of institutional policy, budget, and strategic direction.

President

- Translates board policy into operational reality and serves as the bridge between governance and administration;
- Makes final administrative decisions within board-delegated authority while honoring the spirit of shared governance;
- Creates conditions where shared governance can function effectively while maintaining institutional coherence and accountability;
- Communicates decisions and rationales transparently.

Cabinet

- Responsible for institutional operations and strategic implementation;
- Bring administrative expertise – provides operational feasibility analysis, resource implications, and institutional context for governance recommendations.

Co-Chairs

- Facilitate groups and ensure work advances effectively;
- Manage agendas that balance urgency with participation;
- Represent their group's recommendations to decision-makers;
- Communicate outcomes back to members – serve as liaisons between their consistency and institutional leadership;
- Keep work focused, inclusive, and connected to institutional decision-making while ensuring diverse voices are heard.

Workgroup Members

- Bring constituency perspectives, subject matter expertise, and diverse viewpoints;

- Actively participate in discussions, research issues, consult with constituents, develop recommendations grounded in evidence and inclusive values, and communicate governance work back to their respective spheres of influence;
- Commit time and intellectual energy to governance work and maintain focus on institutional benefit rather than narrow interests.

Student Representatives

- Ensure student voices, experiences, and priorities inform institutional recommendations and decisions that affect student success;
- Bring authentic student perspectives, including concerns about affordability, accessibility, equity, and educational quality;
- Ask questions others may not consider; challenge assumptions about student needs, and help evaluate from the student experience lens.

Executive Sponsors

- Champion their group's work with Cabinet and President;
- Clarify institutional context and constraints;
- Provide access to data and expertise;
- Ensure recommendations receive appropriate consideration;
- Support genuine collaborative inquiry while providing honest feedback about feasibility and alignment with institutional capacity and direction.

Committee Staff

- Provide logistical, technical, and continuity support that enables governance groups to function effectively;
- Manage scheduling and communications; maintain records and institutional memory; and prepare materials and background research;
- Support the group's work efficiently and neutrally while maintaining institutional knowledge across membership changes.

Engagement History

- Shared at the **co-chair kickoff** on October 22, 2025.
- Shared at the **AMC** on November 12th, 2025.