Core Focus

Helping people with loss and protecting legacies for generations to come

Niche - Compassionate probate and estate planning legal representation

10 Year Goal

The #1 Probate Law Firm in Michigan

- Judges know us and respect us
- Referrals from all over the state
- We are selective about our clients
- Known as a great place to work our team is loyal and long-term
- Community outreach with the impact of making the world a better place

3 Year

12.31.2026 Revenue - 2 mil

2025

Revenue: 1.6

Operations Objectives

Increased productivity and efficiency through routine trainings
Solid processes with minimum errors - simplified and everyone follows
5 attorneys in production + Supervising attorney
7 paralegals
Supervising attorney less production
Right people in the right seats
System in place that very prepared for hearings/trial

Finance Administration
Expanding benefits to attract talent

Marketing

Billboard

```
Sales
# PNC monthly calls
# of viable leads
# monthly appointments
Conversion rate
# of cases open monthly/yearly
Average case value (by case type and how many of each to equal 2 mill)
```

1 Year

12/31/2024 REVENUE 1.1

91,600 per month to cover the overhead of \$85,000 plus bonuses

```
$1.1M = 256 cases
FF 59% = 151 cases
Hourly 41%=105 cases
```

22 cases/month

FF = 13 cases Hourly = 9

Need 856 leads in 2024 Need 800 consults in 2024

Operations Objectives:

Low team turnover Right people in right seats Core processes - documented, simplified and followed

*Error-free filing

- Examine why things are getting returned
- *Create checklists/process to correct the errors
- Train the team
- Training on the team on full use of workflows including checklists

Client Education on the whole system

Improving Case Flow

Inclusivity of remote and hybrid workers

Team building and bonding programs

Growth development questions

*One Attorney Hire replace Dayna

If we are on track for exceeding 260 cases - hiring another attorney

Replacing Jordan - end of summer - hire by June 1st

Nicole get end date for Jordan

Sales Objectives

2023: 219 opened

2024

Breakdown by case type and number

ACV = \$4,300.34 FF ACV = \$3,273.59 Hourly ACV = \$5,669.33

\$1.1M = 256 cases FF 59% = 151 cases Hourly 41%=105 cases

```
22 cases/month
      FF = 13 cases
      Hourly = 9
Jan 2024
      FF=8 (down 5)
      Hourly=1 (down 8)
      Total=9 (down 13)
Feb 2024
      FF=5
      Hourly=5
      Total=11
256 cases = 85 cases per lawyer
*Map of the state to track our referrals
*Hire and onboard Sales/client engagement
Marketing Objectives
# of PNC Calls Needed Monthly
# of Viable Leads needed Monthly
2023 # of Leads = 732
2023 # of Cases = 219
2023 Conversion = 29.9%
Jan 2024 Leads = 66
Jan 2024 Cases = 9
Jan 2024 Conversion = 16.6%
Jan 2024 - 37 appointments
Jan 2024 - appt to case conversion = 25%
2024 YTD Leads = 99
2024 YTD Cases = 20
2024 YTD Conversion = 20.2%
2024 YTD Appointments = 62
2024 YTD appointments to cases conversion = 32%
Need 856 leads in 2024
Need 800 consults in 2024
```

*Increase Conversion Rate

*Fine-tune tracking of intake - "unresponsive"

Unresponsive - could not schedule appt

Unresponsive - after appointment

Conflict

Duplicate lead

Fees too high

Handling on their own

No viable case

No longer needed/interested

No Show

Refer Out

Hired another lawyer

-what is the follow-up - when and how- 3 follow-ups - (no response move to newsletter)

*Create a form for Lena/team member to track if we receive call for something we do not handle -criminal, bankruptcy

Name, email address, mailing address

Podcast - 3rd quarter Live

Guests

Topics

Intro

Video/Audio

Landing page for the podcast

*Conversations Digital - giving the outline - 1st quarter

*Outsource editing and publication -1st quarter

Expand other social media platforms Instagram

*Themes for Months for Marketing

FINANCE/ADMIN

-Research benefits

- -Evaluate finance reporting and review
- -Create cash flow forecasting and budget
- *-CFO fractional
 - Intro by email
- *Need overhaul of computer system
 - Quotes review