

COSAF Report | Recommendations & Comments

Review: SASI Fee
Student Activities and Services Initiative

December 5, 2025

Action Item #2026-056

Per SASI referenda language, CPI adjustments will be applied each year to all SASI fee recipients. The Council on Student Affairs and Fees (COSAF) is charged as the oversight body to provide commentary based on each recipient’s fiscal stewardship of SASI revenue.

The following SASI fee recipients presented to COSAF during Fall 2025:

Presentation Date	Department	Name of Presenter(s)
11/14/25	Intercollegiate Athletics	Sean Quinn, Chief Financial Officer
11/14/25	Campus Recreation	Deb Johnson, Executive Director
12/5/25	Cross Cultural Center	Joseph Martinez, Director
12/5/25	Women’s Resources & Research Center	Cecily Roberts, Director

Following the final SASI presentation on December 5, 2025, COSAF voting members completed a Qualtrics survey to share their comments and recommendations for each SASI recipient.

The following pages summarize their feedback.

Intercollegiate Athletics

Go Ags! They are very transparent about their use of funds and I fully support their usage. They provide very clear and transparent information on how the fund from SASI has been used and they make UC Davis highly visible!

I think ICA is a significant program on campus because so many students enjoy participating in events hosted by the ICA, such as football games. The fees are being used well. The Intercollegiate Athletics presentation at UC Davis was impressive and showcased the dedication to student-athlete development, competition, and campus spirit. I appreciate that the SASI fee helps support athletic programs, facilities, and events that enhance the overall student experience and foster community engagement.

ICA has proven to have an enormous impact on student life at Davis year after year. The funds provided by SASI will go towards making sure that the student athletes, coaches, and employees can continue in their best capacity. I'm in full support of a CPI adjustment.

One thing that stood out to me was the sample budget breakdowns for two different events. This helped me understand the type of consideration that Intercollegiate Athletics puts in when planning their use of funds. Their presentation was clear and easy to understand. This level of transparency has influenced me to support a CPI increase for their department.

I liked the transparency of their costs and how each item was broken down. ICA promotes an opportunity for students to show school spirit and come together and build some community. Davis beat Rhode Island on Saturday and will play another playoff game. Go Ags!

Intercollegiate Athletics, by far, receives the greatest allocation from the SASI fee initiative, and I am glad to see they are using the full amount almost every year without any carryforward. I also appreciate that they are conducting fundraising to supplement any to supplement any gaps in their budget, ensuring the program remains fully supported without relying on unused student fee funds.

The Intercollegiate Athletics presentation provided a clear overview of how SASI funding supports student-athlete wellness, academic success programs, and access to essential services that contribute to a balanced student experience. Overall, the unit demonstrated thoughtful and mission-consistent use of SASI resources. I think this is especially important given the upcoming opportunity to hold the competition and increase its visibility. Of course, funding is needed to support that.

Perhaps the most detailed presentation regarding budget; I have no qualms about SASI fees being spent inappropriately. Although I connect with this department the least out of the 4, it's clear that the Athletics CFO has put in the work for meticulously budgeting the Intercollegiate Athletics department. I was able to glimpse into the multi-layered budget and get a sense of how all student fees are respected and not taken advantage of. The department shows great responsibility in their financial stewardship, and the impact of sports goes beyond just the student athletes directly participating. The UC Davis recognition in national level sports and community that is built around sports is something that can't be recorded as just numbers on paper.

I love seeing student participation and involvement grow year after year! While on a tight budget and tight constraints funding wise, they make sure to squeeze out every dollar they receive to provide students and student athletes with opportunities in athletics, it's an incredible feat and very mindful use of the SASI fee.

Intercollegiate Athletics has a reach that goes beyond student athletes. Undergraduate students are provided with events and campus pride and engagement. Intercollegiate athletics uses student fees conservatively, sustainably, and transparently, and SASI fees are no exception.

Intercollegiate Athletics *continued*

I like that the ICA presentation included sample sport budgets to show how costs have changed over the last few years. They clearly stated mitigation techniques for some inflationary costs, such as transportation. Overall, ICA is showing how they plan on efficiently using the funds provided by SASI.

I think ICA is doing very well.

The Intercollegiate Athletics presentation showed that SASI funds are used to support 25 varsity teams through core operating costs such as team travel, equipment, home game expenses, medical support, and coach salaries, rather than for unrelated administrative purposes. I appreciated the clarification that the apparent \$716,000 carry forward is actually the result of pre-paying 2025-26 expenses (airfare, ground travel, and software) rather than unused surplus, meaning SASI revenue is essentially fully deployed each year. Athletics also demonstrated broad student impact, with tens of thousands of students attending games, over 90 student organizations tabling at events, and many undergraduates gaining hands-on experience through Sports Medicine internships. Given rising salary, benefits, and sport operations costs and the note that coaches are already at or below peer salary levels the requested CPI adjustment seems reasonable to maintain competitive opportunities and avoid reducing student-athlete experiences.

Campus Recreation

I think Campus Recreation is a good asset for our students and should stay as such, I would like greater student input when making big budgetary upgrades before moving forward so as to be mindful of everything said implementation will affect.

I really like the new locker room in the ARC, I think it works well and it is very refreshing.

They provide wonderful opportunities for students to experience and explore.

I think Campus Recreation is a critical part of UC Davis because it is really useful and fun for all students, so the SASI fee is being used well here.

The Campus Recreation presentation at UC Davis was engaging and clearly showed how their programs promote student health, wellness, and community involvement. I appreciate that the SASI fee is used to support these initiatives, including the new locker rooms, which enhance accessibility and improve the overall student experience.

I support a CPI adjustment. Campus Rec supports an astonishing amount of programs and enjoys great popularity among the students at Davis. It positively impacts student life here and I believe they make good use of the funds provided to them.

The SASI fees that Campus Recreation uses seems to be well spent and they successfully described how the fee helps fund different programs and services. I appreciate how they also included estimates in their presentation. As they employ students, I would have no issue supporting a CPI increase to keep their purchasing power the same.

Campus Recreation provides a fun and important service for students to stay healthy, active, and make friends through activities. The maintenance of these programs is great for the UC Davis campus as a whole, as it improves students' overall health.

Campus Recreation is one of the most used departments that come in front of COSAF and after looking at their documents provided for the SASI fee presentation, I believe they are fully using this fee to support their overall mission and the purpose of the fee referendum. I am glad to see that they are spending down their reserves to support maintenance and equipment replacement. I am impressed by what Campus Recreation presents year after year.

Campus Recreation *continued*

The Campus Recreation presentation reflected a clear and effective use of SASI funding to support student wellness, engagement, and access to recreational opportunities. The breakdown of expenditures demonstrated responsible investment in student-centered programming, facility maintenance, and staffing necessary to sustain safe and inclusive spaces such as the ARC and outdoor recreation programs. I appreciated the emphasis on expanding access through financial assistance, diversified program offerings, and efforts to remove barriers for underrepresented student groups. As with other campus units, I encourage continued evaluation of how graduate and professional students can better engage with Campus Rec resources given differing schedules and campus locations. Overall, the unit demonstrated strong alignment between SASI funding and student needs.

Campus Recreation continues to leave many of us speechless. They offer so many learning, exploration, and physical opportunities for students to engage in. They significantly contribute to the overall well-being of many students. Their new reconstruction has made Campus recreation, more accessible to all people.

The services offered by ARC are clearly visible, and the demand is evident. They are continuously doing their best to meet those needs.

The Campus Recreation presentation was direct and confident in its budgeting, once again showing the expertise that is leading the department. Renovations and carryforward are clearly explained, and I believe Campus Recreation has the largest immediate impact on the most students out of all the departments that use the SASI fee funds. I think they are doing incredible work with our student fees, and I feel the funds go straight back into creating a campus that's tailored to the students.

Crucial pillar of UC Davis and absolutely love all the improvements they've made recently. The locker room project was a great use of the SASI fee, and I am hearing so many positives about how wonderful the space is now.

Campus Recreation has overwhelming support from students across the board. Given that they provide such a wide range of activities and skill development, I am in full support of campus rec and their continued use of SASI funds.

The Campus Recreation presentation clearly showed how SASI funds are supporting high-traffic student spaces like the ARC, campus fields, the UCU Center, the MU Info Desk, and the Equestrian Center, with a strong emphasis on wellness, recreation, and student employment. Given the scale of student use and the centrality of these facilities to campus life and belonging, I see the CPI-based increase and planned use of SASI funds as justified, provided Campus Rec continues to clearly communicate how fee revenue and carryforward are tied to specific improvements in student experience and facility reliability.

Campus Rec clearly states the variety of programs they offer and how the SASI fee supports operations, equipment, and infrastructure. It is good to see that they are still opening new clubs and services in the midst of rising costs.

Cross Cultural Center

I like everything the Cross Cultural Center is doing. I would like to hear more about why new communities specifically they are looking to support alongside the current ones, as they mentioned in their presentation that they were wanting to be more inclusive.

Very crucial part of the university and I think that it provides the opportunity for diverse people to find their community.

I like their activities that foster community and build up connections among students from different groups.

Cross Cultural Center *continued*

The Cross Cultural Center is another important part of making sure all students have a place they can go to feel like they belong and I think it's use of the SASI fee has been good.

The Cross Cultural Center presentation at UC Davis was inspiring and highlighted their efforts to promote diversity, equity, and inclusion on campus. I appreciate that the SASI fee is used to support their programs and events, providing a welcoming space and meaningful resources for students from all backgrounds.

I support a CPI adjustment. The Cross Cultural Center is a hub for students of all walks of life to stop by and relax. Every time I've passed by or went inside, all the students seemed to enjoy the services and space of the CCC very much.

I was quite surprised with the scale of the impact and the costs of the Cross Cultural Center. The presentation was successful in showcasing the reach the center has on the student population. I support their initiative to increase funding their programs in order to make them higher quality. I appreciate their transparency on their planned uses for the fund.

The Cross Cultural Center does an amazing job at connecting different cultures and creating a place for students to find a place to belong. I like how they are open to everyone and welcoming. I was pleasantly surprised to find out how diverse the total student demographic distribution was.

The Cross Cultural Center showed that they are using the SASI fee income according to the fee referendum. They are supporting a large percentage of UC Davis students through this fee, and I appreciate the mission that they are trying to accomplish. I would like to see if there was anyway that we could better quantify the full impact of the SASI fee on students since it was mentioned that the numbers presented are an underestimation given it is difficult to see how many people are participating in outdoor events. Thank you for the work you do!

The Cross Cultural Center's presentation demonstrated a strong and mission-aligned use of SASI funding to support cultural programming, student leadership development, and community-building initiatives that foster belonging across campus. I appreciated the transparency around staffing and program costs, as well as the thoughtful integration of student feedback into program planning. Moving forward, I encourage continued outreach to graduate and professional students to ensure equitable access to CCC programs and resources. Overall, the Center's use of SASI funds reflects responsible stewardship and a clear commitment to supporting an inclusive campus climate.

The center is very important to many UC DAVIS students, including those who are white. There are so many under resourced, first generation, students of color who rely on the center to develop sense of belonging, establish community, and connect with individuals who make UC Davis feel more like home. Research has shown the departments like this lead to higher rates of success among these communities.

I think it's really important to have a space where different people can come together, express who they are, and feel part of a community. I didn't know much about this service before, so the presentation was great for giving an overview of what they offer.

The Cross Cultural Center presentation was incredibly thorough in explaining its mission and how it looks to continue impacting students. The consistent growth of visiting students and total swipes over the past few years is a great indicator of how the center is thriving. It serves as a study place, a space to learn about the variety of cultures on campus and its interconnected meanings, and ultimately a center that makes students feel more at home. I believe the SASI fees are being used properly to carry out the center's functions.

I utilize this space so much! The center does an amazing job of making it feel like community, and the events they put on greatly speak of student diversity and making people feel at home, while also being a place for people to learn about other cultures. Amazing space, and great use of the fee as well.

Cross Cultural Center *continued*

Every year, the Cross Cultural Center gives COSAF a beautiful presentation, exemplifying the unique and needed space they fill in serving the campus community. They're integral to campus and as such, it is great that they are supported with SASI fees.

The Cross Cultural Center presentation clearly showed that its SASI allocation is used almost entirely for student-facing programming and a modest contribution to reserves, with no SASI dollars going to student or career staff salaries. Funded programs include large cultural day events (Asian and Pacific Islander Community Event, Black Family Day, La Gran Tardeada, Powwow), community-specific programming across seven portfolios, the PEACE peer education program, campus climate workshops, and sponsorship of multiple cultural graduation celebrations, all of which directly support historically marginalized and underrepresented students and foster a sense of belonging. Rising event costs (for example, the Powwow stage cost increasing about 4.5%) help justify the request for a CPI adjustment so the CCC can maintain full-scale events and avoid cutting programming or relying heavily on reserves. The projected carryforward of \$87,000 is planned for cultural graduation sponsorships, RSO grants, community-specific programs, and general center operations, which seems appropriate as long as the unit continues to transparently tie reserve use to concrete student experiences and outcomes.

The Cross Cultural Center clearly states how the SASI fee supports their mission of developing identity and compassionate communities. The presentation included a lot of data that reflected on student engagement rising with the costs of major events.

Women's Resources and Research Center

I think that the distribution is fair and that they are meeting the needs of the campus community. I think that along as they are serving the community and prioritizing the students everything else like the name change is not as important.

Very informative presentation that provided good overview of the learning. I would be interested to know what they are looking to change the name to.

I like all the activities the center has been doing, they did wonderful job in providing students support. I think the Women's Resources and Research Center is an important part of making sure everyone on campus feels like they belong and have resources available to them.

The Women's Resources & Research Center presentation at UC Davis was insightful and highlighted programs that genuinely support student's well being and promote gender equity on our campus. I appreciate how the SASI fee is used to fund these initiatives, creating meaningful resources and events that directly impact the UC Davis student community.

I cannot confidently vote yes for a CPI adjustment as the planned uses for the carry forward funds were not made clear. The specifics of what exactly the strategic planning and community engagement entailed were also never talked about in detail. I appreciate everything the WRRC does and I believe that they serve an important role in the UC Davis community but considering the carry forward funds they still have and the uncertainty surrounding their future plans, I'm voting NO.

I admire the Women's Resources & Research Center's initiative to provide support to students and promote gender equity. Their presentation was simple and easy to follow. I wish that they included a budget breakdown in their presentation. However, I will still support a CPI increase to continue to support their efforts in reaching a greater part of the student population.

The Women's Resources & Research Center have shown how they are able to support the UC Davis community through events and providing resources for women. I liked that they were implementing the name change that was recommended in prior years to more accurately reflect their current operations.

Women's Resources and Research Center *continued*

The Women's Resources & Research Center showed that they are using the SASI fee income according to the fee referendum. I appreciate the mission that they are trying to accomplish and I love the programs they are offering. I also fully support a name change if they believe that it will better promote their purpose as a center.

The WRRC presentation demonstrated a clear and thoughtful use of SASI funding that aligns with the initiative's goals of supporting student services, advancing gender equity, and fostering inclusive community spaces. I appreciated the transparency in outlining how funds support direct student-facing programming, peer support services, and accessible resource centers.

I think students benefit from these services. The director mentioned gender equality, so I look forward to learning more about how the department strives to advance that mission and how men are included. It is great to have resources on campus that aim to expand the support available to the entire community. I especially like the initiative mentioned regarding gifts for student's children.

The presentation was clear and concise, and all questions raised were answered thoughtfully. It's clear that Cecily takes immense pride in being the Director of such a fulfilling and welcoming space, and wishes to further develop the center for current and future Aggies. To have a Women's Resources & Research Center, that not only acknowledges the long history of women being excluded in higher education, but constantly works to promote women inclusivity in today's world is a fantastic use of the SASI fee. I am glad to have it here on campus, and am looking forward to the name change!

Extremely thorough presentation, absolutely a necessary part of this campus for the free resources and space they provide. Glad to hear they are undergoing conversations regarding name changes to better suit their goals. Great use of the fee and their resources go directly to students and gender equity initiatives

I support the WRRC continuing to receive SASI funds. The use of funds are transparent and have a clear record of serving undergraduate students in a way that is unique to the center's skill set.

The Women's Resources & Research Center presentation clearly showed how its SASI allocation is used almost entirely for student-facing programs and resources, such as Love Your Body Week, STEM-focused events, and the resource pantry, rather than staff salaries. Swipe data and attendance numbers suggest strong student engagement with both the physical space and WRRC programming, indicating that the fee is reaching a broad group of students. The requested CPI-based increase to the WRRC portion of the SASI fee appears modest and primarily aimed at maintaining purchasing power as costs rise, helping preserve current service levels. I would still like to see a bit more detail in future presentations on how the projected carryforward will be used and how program impact is evaluated beyond participation counts.

The WRRC clearly stated their use of the SASI fee in their current services. They also expanded on how new programs will benefit from a continuation of a fee. I think it would be beneficial to see planned uses of carry forward in the future.